

Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	63.63%	The City will make every effort to keep property value taxes (including grants in lieu) at a maximum of two-thirds of total revenue.
Parcel Taxes	1.23%	Parcel tax revenue set to recover specific servicing costs.
Fees	25.91%	Review fees and charges annually, ensure users pay for specific identifiable services.
Other Sources	8.36%	Review other sources of funds annually, seek grant revenues.
Proceeds from Borrowing	0.86%	Only incur debt funding for one-time capital projects (no ongoing programs e.g. road rehabilitation) when reserve funding is not possible.
	<u>100.00%</u>	
Property Value Taxes	Proportion of Total	Objective and Policy Statement
Residential	53.90%	<p>The property tax structure is reviewed annually by the Standing Committee on Finance and Audit and a tax rate option is approved by Council.</p> <p>For 2021 the structure has been recommended to achieve the following objectives:</p> <ul style="list-style-type: none"> - set representative home tax increase to be 0.00% - set utility rate to the maximum allowed under BC Reg 329/96 - obtain the remaining tax revenue required by equally increasing the other tax class rates.
Utility	1.25%	
Supportive Housing	0.00%	
Major Industry	12.67%	
Light Industry	3.40%	
Business	28.73%	
Recreation/Non-Profit	0.04%	
Farm	0.01%	
	<u>100.00%</u>	
Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,908,036	- A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically.
Revitalization Exemptions	\$ 1,044,904	<ul style="list-style-type: none"> - Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw considered in conjunction with the goals and objectives of the financial plan. - The Downtown Revitalization Tax Exemption Bylaws were enacted in 2005/2011 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural, and government activity.

Consolidated Financial Plans
Financial Plans 2021 to 2025

	2021	2022	2023	2024	2025
Revenues					
Taxation and grants in lieu, net (1)	\$ (119,252,665)	\$ (124,904,846)	\$ (126,838,201)	\$ (129,675,256)	\$ (130,954,586)
Parcel and frontage tax	(2,306,017)	(2,306,017)	(2,306,017)	(2,306,017)	(2,306,017)
Sale of services, user rates and rentals	(48,559,246)	(45,554,782)	(46,827,882)	(48,108,490)	(50,461,736)
Return on investments	(3,630,107)	(1,267,455)	(1,420,052)	(1,424,123)	(1,594,804)
DCC contributions	(1,077,525)	(483,750)	(497,250)	(780,750)	(900,750)
Contribution from other gov'ts & agencies	(5,040,587)	(5,040,587)	(5,040,587)	(5,040,587)	(5,040,587)
Other revenue	(5,924,940)	(5,932,012)	(5,939,225)	(5,946,582)	(5,954,086)
Total revenues before other gov't collections	(185,791,087)	(185,489,449)	(188,869,214)	(193,281,805)	(197,212,566)
Collections for other gov'ts & associations	(46,680,818)	(46,680,818)	(46,680,818)	(46,680,818)	(46,680,818)
Total revenues including other gov't collections	\$ (232,471,905)	\$ (232,170,267)	\$ (235,550,032)	\$ (239,962,623)	\$ (243,893,384)
Expenditures					
General government services	\$ 19,147,619	\$ 19,366,194	\$ 19,604,442	\$ 19,847,458	\$ 20,095,329
Protective services	50,590,288	51,098,428	51,616,729	52,145,393	52,684,629
Planning & environmental development	2,525,129	2,570,412	2,616,601	2,663,715	2,711,770
Road transportation	23,200,193	23,345,709	23,494,134	23,645,530	23,799,955
Public transit	6,077,181	6,077,181	6,077,181	6,077,181	6,077,181
Downtown district energy system	433,659	435,468	437,313	439,197	441,118
Sewer	6,441,239	6,522,996	6,606,387	6,691,443	6,778,205
Water	6,249,597	6,323,353	6,398,583	6,475,315	6,553,582
Environmental health	2,371,951	2,391,654	2,411,750	2,432,248	2,453,155
Public health	502,876	510,843	518,970	527,260	535,715
Recreation & cultural services	18,039,644	18,235,442	18,435,155	18,638,859	18,846,638
Debt interest charges	4,818,916	3,422,490	3,611,186	3,680,614	3,529,888
Fiscal services miscellaneous	2,256,595	1,500,000	1,500,000	1,500,000	1,500,000
Amortization	26,206,000	26,206,000	26,206,000	26,206,000	26,206,000
Total Expenditures before other gov't payments	168,860,887	168,006,170	169,534,431	170,970,213	172,213,165
Collections for other gov'ts & associations	46,680,818	46,680,818	46,680,818	46,680,818	46,680,818
Total expenditures after other gov't payments	\$ 215,541,705	\$ 214,686,988	\$ 216,215,249	\$ 217,651,031	\$ 218,893,983
Annual (Surplus)/Loss	\$ (16,930,200)	\$ (17,483,279)	\$ (19,334,783)	\$ (22,311,592)	\$ (24,999,401)
Capital expenditures	30,507,500	27,769,843	26,937,491	26,880,736	25,453,528
Transfer - amortization	(26,206,000)	(26,206,000)	(26,206,000)	(26,206,000)	(26,206,000)
Proceeds from borrowing	(1,615,000)	(2,143,689)	(1,599,093)	(543,533)	(3,582,081)
Principal payment on debt	12,304,621	8,742,067	9,541,711	11,033,851	11,374,486
Transfers for capital - (Schedule 3)	(27,895,975)	(25,223,404)	(24,922,148)	(25,637,453)	(21,051,697)
Transfers between reserves - (Schedule 3)	-	-	-	-	-
Transfers for operating - (Schedule 3)	29,665,107	34,374,515	35,412,875	36,614,044	38,841,218
Transfer to/from deferred revenues	-	-	-	-	-
Transfer to/from surplus	169,947	169,947	169,947	169,947	169,947
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

(1) 2021 General Municipal Tax Levy is included at \$95,794,465, the snow levy at \$10,000,000, the road rehabilitation levy at \$5,800,000, and general infrastructure reinvestment levy at \$2,675,000, grants in lieu of taxes \$3,348,000, utility revenue sharing \$1,635,200 for a combined total of \$119,252,665. 2021 general tax levy increase is 0.00% after taking into consideration \$1,271,819 in new construction assessable taxes.

Consolidated Financial Plans
Financial Plans 2021 to 2025

	2021	2022	2023	2024	2025
Transfers for capital					
Infrastructure reinvestment reserve	\$ (874,500)	\$ (572,500)	\$ (672,500)	\$ (697,500)	\$ (697,500)
Capital expenditure reserve	(11,890,975)	(14,097,057)	(15,089,111)	(16,929,953)	(12,344,197)
Computer reserve	-	(950,000)	(950,000)	(950,000)	(950,000)
Off-street parking reserve	-	-	-	-	-
Regulated reserves for future expenditures	-	-	-	-	-
Road rehabilitation reserve	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)
Community Works reserve	(4,995,500)	(2,385,000)	(2,385,000)	(2,060,000)	(2,060,000)
Northern Capital Planning Grant reserve	(4,040,000)	(1,250,000)	-	-	-
Solid waste reserve	(1,095,000)	(968,847)	(825,537)	-	-
Subtotal transfers for capital (reserves)	(27,895,975)	(25,223,404)	(24,922,148)	(25,637,453)	(21,051,697)
<i>Deferred revenue</i>					
Deferred revenue	-	-	-	-	-
Total transfers for capital	\$ (27,895,975)	\$ (25,223,404)	\$ (24,922,148)	\$ (25,637,453)	\$ (21,051,697)
Transfers for operating					
Infrastructure reinvestment reserve	\$ 2,570,000	\$ 2,570,000	\$ 2,570,000	\$ 2,570,000	\$ 2,570,000
Capital expenditure reserve	14,483,455	15,260,528	16,296,338	17,431,438	19,509,946
Endowment reserve	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000
Mobile equipment reserve	398,279	311,825	219,491	189,873	186,440
Off-street parking reserve	1,984,302	1,840,953	1,835,405	1,829,952	1,827,750
Road rehabilitation reserve	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
Fortis BC reserve	(836,239)	-	-	-	-
Regulated reserves for future expenditures	(2,857,625)	215,000	215,000	215,000	215,000
Community Works reserve	3,175,897	3,175,897	3,175,897	3,175,897	3,175,897
Northern Capital Planning Grant reserve	(250,000)	-	-	-	-
Solid waste reserve	1,097,038	1,150,312	1,250,744	1,351,884	1,506,185
Total transfers for operating	\$ 29,665,107	\$ 34,374,515	\$ 35,412,875	\$ 36,614,044	\$ 38,841,218
Capital expenditures					
General	\$ 17,990,000	\$ 14,792,536	\$ 13,154,630	\$ 10,973,533	\$ 13,562,081
Downtown district energy	-	-	-	-	-
Sewer	6,915,000	6,449,482	4,675,147	6,487,107	6,434,473
Water	5,602,500	6,527,825	9,107,714	9,420,096	5,456,974
Total capital expenditures	\$ 30,507,500	\$ 27,769,843	\$ 26,937,491	\$ 26,880,736	\$ 25,453,528
Transfers between reserves					
Capital expenditure reserve	\$ -	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)
Computer reserve	-	1,000,000	1,000,000	1,000,000	1,000,000
Total transfers between reserves	\$ -	\$ -	\$ -	\$ -	\$ -