

### Finance Summary

|                                   | 2019<br>Actual (AA)  | 2019<br>Bylaw (UB)   | 2020<br>Bylaw (UB)   | 2021<br>Proposed (UX) | 2022<br>Proposed (UX) | 2023<br>Proposed (UX) | 2024<br>Proposed (UX) | 2025<br>Proposed (UX) |
|-----------------------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Fiscal Services</b>            |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                           | (189,220,166)        | (184,240,285)        | (180,799,670)        | (184,054,477)         | (180,814,609)         | (182,851,118)         | (185,806,008)         | (187,234,823)         |
| EXPENDITURES                      | 713,292              | 1,349,385            | 1,795,247            | 2,920,595             | 2,164,000             | 2,164,000             | 2,164,000             | 2,164,000             |
| DEBT                              | 14,726,916           | 15,482,980           | 22,401,166           | 14,868,657            | 9,862,257             | 11,053,238            | 13,070,762            | 13,307,642            |
| TRANSFERS                         | 70,156,980           | 65,561,292           | 50,886,781           | 58,336,831            | 59,144,201            | 58,785,609            | 58,602,911            | 58,484,797            |
| <b>Total</b>                      | <b>(103,622,977)</b> | <b>(101,846,628)</b> | <b>(105,716,476)</b> | <b>(107,928,394)</b>  | <b>(109,644,151)</b>  | <b>(110,848,271)</b>  | <b>(111,968,335)</b>  | <b>(113,278,384)</b>  |
| <b>Financial Services</b>         |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                           | (145,185)            | (125,000)            | (125,000)            | (125,000)             | (125,000)             | (125,000)             | (125,000)             | (125,000)             |
| EXPENDITURES                      | 1,979,165            | 2,011,357            | 2,044,585            | 2,046,783             | 2,086,340             | 2,126,689             | 2,167,845             | 2,209,824             |
| TRANSFERS                         | 339                  | 0                    | 12,750               | 3,000                 | 3,000                 | 3,000                 | 3,000                 | 3,000                 |
| <b>Total</b>                      | <b>1,834,319</b>     | <b>1,886,357</b>     | <b>1,932,335</b>     | <b>1,924,783</b>      | <b>1,964,340</b>      | <b>2,004,689</b>      | <b>2,045,845</b>      | <b>2,087,824</b>      |
| <b>OLD BU's - Fiscal Services</b> |                      |                      |                      |                       |                       |                       |                       |                       |
| EXPENDITURES                      | 20,411,701           | 0                    | 0                    | 0                     | 0                     | 0                     | 0                     | 0                     |
| TRANSFERS                         | (20,411,701)         | 0                    | 0                    | 0                     | 0                     | 0                     | 0                     | 0                     |
| <b>Total</b>                      | <b>0</b>             | <b>0</b>             | <b>0</b>             | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>GRAND TOTAL</b>                | <b>(101,788,658)</b> | <b>(99,960,271)</b>  | <b>(103,784,141)</b> | <b>(106,003,611)</b>  | <b>(107,679,811)</b>  | <b>(108,843,582)</b>  | <b>(109,922,490)</b>  | <b>(111,190,560)</b>  |