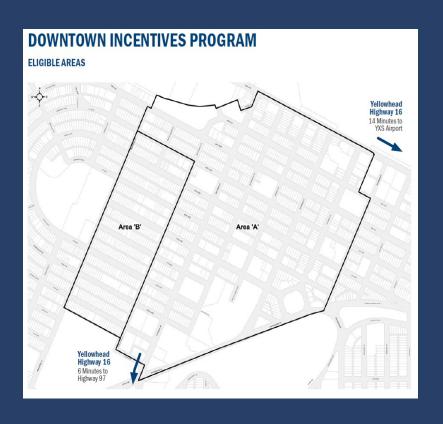




DOWNTOWN INCENTIVE PROGRAM REVIEW & RECOMMENDATIONS

DOWNTOWN INCENTIVE PROGRAM OVERVIEW

- 10 year RTE
- Early benefit Option
- Housing grant (\$10k/door)
- Low DCCs
- Parking exemption
- Flexible zoning



FOCUS OF STUDY: 23 REVITALIZATION TAX EXEMPTION PROJECTS

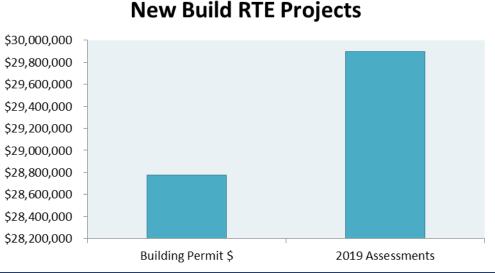
RTE Projects	Number of Projects
Residential Class 1	3
Commercial Class 6	20
RTE – Early Benefit Option	10
RTE (taken over 10 years)	13
New Build	7
Renovation	12
Addition	2
Façade	2

RTE PROJECT VALUES & ASSESSMENTS



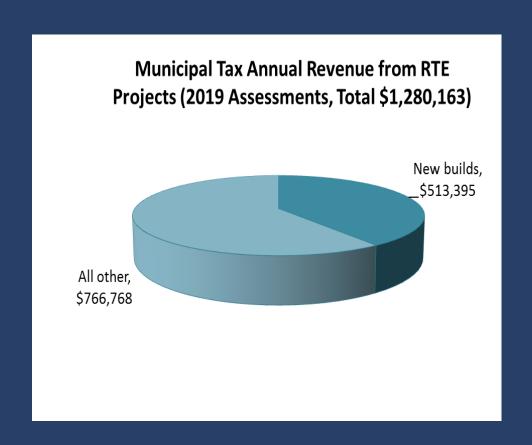
Assessed values indicate return on investment

7 new builds contributed over 50% of investment



RTE PROJECTS AND MUNICIPAL TAX

Based on assessments, RTE projects contributed to tax base and municipal tax revenue



RTE AND DEVELOPMENT OBJECTIVES

- Of the 23 projects, all but three were for commercial development.
- The largest project is a hotel that brings tourists and business travelers into the downtown.
- The three mixed use/residential projects contributed a small portion to the total building permit value, and about 15 units of housing.
- Impact of Parkhouse Condominiums not included (all 4 phases make residential 35% total, \$76m building permit value).

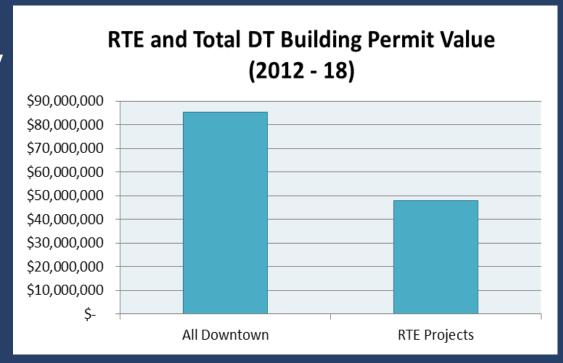
RTE PROJECTS: DIRECT IMPACT SUMMARY

- New private investment into the downtown of Prince George (as measured by building permits)
- Increasing market values with demonstrated ROI for developers (based on assessed values)
- Contribution towards targeted development objectives
- Growth of municipal tax revenues due to assessed values

INDIRECT IMPACTS: TOTAL INVESTMENT IN THE DOWNTOWN

Downtown
 investment nearly
 twice that of RTE
 projects

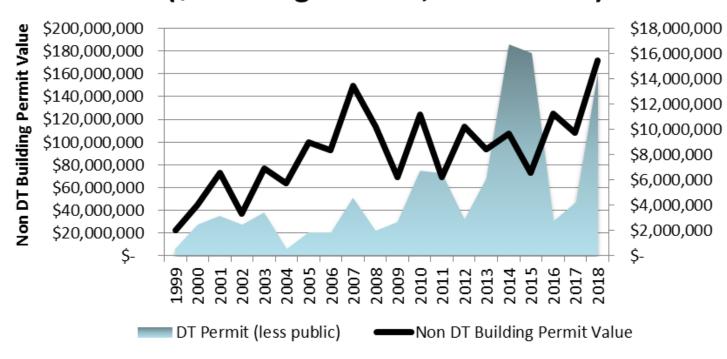
Public Projects (WIDC, WIRL, RCMP)



INVESTMENT: DOWNTOWN & CITY WIDE COMPARISON

Investment by Area in Prince George (\$ Building Permits, 1999 - 2018)

DT Building Permit Value



INDIRECT IMPACT: GROWTH IN ASSESSED VALUES

Assessed Values (BC Assessment)	2005	2011	2019	Average Annual Growth (2005-2011)	Average Annual Growth (2011-2019)
Downtown	\$198,033,400	\$292,716,202	\$505,600,936	8%	9%
Prince George	\$5,012,585,274	\$8,629,828,808	\$12,294,541,778	12%	5%

COST/BENEFIT ANALYSIS OF RTE (23 PROJECTS)

Cost: estimated cost of lost municipal tax revenue is \$10.5 million

Benefit 1: One method is to evaluate impact on municipal tax revenue from new builds only (7 projects)

Benefit 2: Another method is to evaluate total incremental tax base and revenue assuming DT assessed values continued to lag PG's

 Result is that an incremental \$11m in municipal tax revenue generated by 2019 since introduction of RTE, cost recovered in 7 years

Benefit outweighs cost in both scenarios

RECOMMENDATIONS

- Phase out the 10 year RTE bylaw or reduce its cost to the City
- 2. Change the current 10 year bylaw to include purpose-built rental housing including student housing so that eligible properties can receive the Municipal Revitalization Provincial Property Tax Exemption

RECOMMENDATIONS

- 3. Continue to support an attractive investment environment in the downtown especially for residential with other downtown incentive program elements
- 4. Partnering to leverage and enhance the City's Downtown Development Incentives
- Consider an opportunity to be bold and incent place based design and development that sets Prince George apart from other cities

THANK YOU