CITY OF PRINCE GEORGE BYLAW NO. 9473, 2024

A Bylaw to amend the 2023 to 2027 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS pursuant to section 165 of the *Community Charter* and "City of Prince George 5 – Year Operating and Capital Financial Plans Bylaw No. 9395, 2023," Council has adopted a 5 - Year Plan for the City of Prince George for the years 2023 to 2027;

AND WHEREAS it is necessary to amend the 5 - Year Plan for the years 2023 to 2027;

NOW THEREFORE, the Council of the City of Prince George in open meeting assembled, **ENACTS AS FOLLOWS:**

- 1. That "City of Prince George 5 Year Operating and Capital Financial Plans Bylaw No. 9395, 2023," be amended by deleting Schedules 1, 2, and 3 in their entirety, and replacing with new Schedules 1, 2, and 3, attached to, and forming part of this Bylaw as Appendix "A".
- 2. This Bylaw may be cited for all purposes as "City of Prince George 5 Year Operating and Capital Financial Plans Bylaw No. 9395, 2023, Amendment Bylaw No. 9473, 2024".

| READ A FIRST TIME THIS | | DAY OF | | | | | , 2024. |
|--|-------------|--------------------|------|-------------|-----|--------|---------------------------|
| READ A SECOND TIME THIS | | DAY OF | | | | | , 2024. |
| READ A THIRD TIME THIS | | DAY OF | | | | | , 2024. |
| All three readings passed by present and eligible to vote. | | decision | of | Members | of | City | Council |
| ADOPTED THIS BY A AND ELIGIBLE TO VOTE. | DECISION OF | DAY OF ALL MEME | BERS | S OF CITY C | OUN | ICIL P | , 2024, PRESENT |
| | | | | | | | MAYOR |
| | | | | | | | |

CORPORATE OFFICER

Document Number: 719822



Schedule 1 to Bylaw No. 9473, 2024

Objectives and Policies - Municipal Revenues and Expenditures

| Revenue | Proportion of Total | Objective and Policy Statement |
|--|--|---|
| Property Value Taxes Parcel Taxes Fees Other Sources Proceeds from Borrowing | 56.00% 0.83% 23.56% 18.40% 1.21% | The City will make every effort to keep property value taxes (including grants in lieu) at a maximum of two-thirds of total revenue. Parcel tax revenue set to recover specific servicing costs. Review fees and charges annually, ensure users pay for specific identifiable services. Review other sources of funds annually, seek grant revenues. Only incur debt funding for one-time capital projects (no ongoing programs e.g. road rehabilitation) when reserve funding is not possible. |
| Property Value Taxes | Proportion of Total | Objective and Policy Statement |
| Residential Utility Supportive Housing Major Industry Light Industry Business Recreation/Non-Profit Farm | 54.11% 1.23% 0.00% 14.41% 3.67% 26.52% 0.05% 0.01% 100.00% | The property tax structure is reviewed annually by the Standing Committee on Finance and Audit and a tax rate option is approved by Council. For 2023 the structure has been recommended to achieve the following objectives: - set representative home tax increase to be 7.58% - set business tax rate to 14.39436 to match the 2022 rate - set utility rate to the maximum allowed under BC Reg 329/96 - obtain the remaining tax revenue required by equally increasing the other tax class rates. |
| Tax Exemptions | Value | Objective and Policy Statement |
| Permissive Exemptions | \$ 1,965,754 | A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically. |
| Revitalization Exemptions | \$ 1,479,193 | Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw considered in conjunction with the goals and objectives of the financial plan. |



Consolidated Financial Plans Financial Plans 2023 to 2027

| | | 2023 | | 2024 | | 2025 | 2026 | | 2027 |
|--|-----|----------------------------|----|---|----|----------------------------|----------------------------|----|----------------------------|
| Revenues | | | | | | | | | |
| Taxation and grants in lieu, net (1) | \$ | (134,893,094) | \$ | (139,975,660) | \$ | (145,709,242) | \$ (149,404,935) | \$ | (153,581,889) |
| Parcel and frontage tax | | (2,000,585) | | (2,384,223) | | (2,455,750) | (2,529,423) | | (2,605,306) |
| Sale of services, user rates and rentals | | (56,746,769) | | (52,483,477) | | (54,057,988) | (55,679,728) | | (57,350,117) |
| Return on investments | | (4,969,541) | | (1,556,720) | | (1,603,271) | (1,651,219) | | (1,700,607) |
| DCC contributions | | (729,180) | | (1,068,105) | | (590,355) | (619,005) | | (354,900) |
| Contribution from other gov'ts & agencies | | (25,963,106) | | (8,594,461) | | (8,852,295) | (9,117,865) | | (9,391,402) |
| Other revenue | | (9,306,342) | | (8,059,129) | | (8,300,915) | (8,549,938) | | (8,806,435) |
| (Gain) / loss on sale of tangible capital assets | | 1,283,361 | | - | | - | - | | - |
| Contributed tangible capital assets | | (4,639,249) | | - | | - | - | | - |
| Total revenues before other gov't collections | | (237,964,505) | | (214,121,775) | | (221,569,816) | (227,552,113) | | (233,790,656) |
| Collections for other gov'ts & associations | | (59,482,594) | | (56,095,326) | | (57,778,185) | (59,511,532) | | (61,296,878) |
| Total revenues including other gov't collections | \$ | (297,447,099) | \$ | (270,217,101) | \$ | (279,348,001) | \$ (287,063,645) | \$ | (295,087,534) |
| Expenditures | | | | | | | | | |
| General government services | \$ | 18,954,779 | \$ | 21,347,338 | \$ | 21,987,766 | \$ 22,647,399 | \$ | 23,326,832 |
| Protective services | · | 58,735,197 | Ċ | 58,900,118 | Ċ | 60,636,506 | 62,424,985 | · | 64,267,116 |
| Planning & environmental development | | 2,636,093 | | 2,364,800 | | 2,435,743 | 2,508,815 | | 2,584,080 |
| Road transportation | | 24,184,528 | | 25,851,344 | | 26,626,898 | 27,425,711 | | 28,248,497 |
| Public transit | | 6,614,779 | | 7,524,262 | | 7,749,989 | 7,982,489 | | 8,221,964 |
| Downtown district energy system | | 419,782 | | 482,844 | | 497,330 | 512,250 | | 527,617 |
| Sewer | | 6,066,260 | | 6,733,288 | | 6,935,295 | 7,143,352 | | 7,357,657 |
| Water | | 6,859,614 | | 7,748,203 | | 7,980,656 | 8,220,078 | | 8,466,686 |
| Environmental health | | 2,773,937 | | 2,916,649 | | 3,004,149 | 3,094,274 | | 3,187,103 |
| Public health | | 658,064 | | 565,661 | | 582,631 | 600,110 | | 618,114 |
| Recreation & cultural services | | 28,172,166 | | 24,243,991 | | 24,971,314 | 25,720,469 | | 26,492,095 |
| Asset retirement obligation | | 1,514,193 | | - | | _ | _ | | - |
| Debt interest charges | | 4,887,424 | | 4,970,026 | | 5,457,290 | 5,130,573 | | 5,005,442 |
| Fiscal services miscellaneous | | 49,182 | | 2,532,950 | | 2,608,939 | 2,687,207 | | 2,767,823 |
| Amortization | | 30,469,847 | | 26,030,000 | | 26,030,000 | 26,030,000 | | 26,030,000 |
| Total Expenditures before other gov't payments | . — | 192,995,845 | | 192,211,474 | | 197,504,506 | 202,127,712 | _ | 207,101,026 |
| Collections for other gov'ts & associations | | 59,482,594 | | 56,095,326 | | 57,778,185 | 59,511,532 | | 61,296,878 |
| Total expenditures after other gov't payments | \$ | 252,478,439 | \$ | 248,306,800 | \$ | 255,282,691 | \$ 261,639,244 | \$ | 268,397,904 |
| Annual (Surplus)/Loss | \$ | (44,968,660) | \$ | (21,910,301) | \$ | (24,065,310) | \$ (25,424,401) | \$ | (26,689,630) |
| Capital expenditures - (Schedule 3) | | 42,181,715 | | 27,524,431 | | 26,978,295 | 31,168,504 | | 31,515,110 |
| Gain / (loss) on sale of tangible capital assets | | (1,283,361) | | - | | - | - | | - |
| Contributed tangible capital assets | | 4,639,249 | | - | | - | - | | - |
| Transfer - amortization | | (30,469,847) | | (26,030,000) | | (26,030,000) | (26,030,000) | | (26,030,000) |
| Proceeds from borrowing | | (2,918,424) | | (1,250,682) | | (3,235,040) | (3,774,842) | | (4,884,822) |
| Principal payment on debt | | 7,309,441 | | 9,569,805 | | 11,085,002 | 10,717,636 | | 10,242,153 |
| Other | | | | | | _ | _ | | _ |
| Transfers for capital - (Schedule 3) | | (878,392) | | - | | | | | |
| | | (878,392) (35,455,062) | | (25,205,644) | | (23,152,900) | (26,774,657) | | (26,275,388) |
| Transfers for operating - (Schedule 3) | | | | | | (23,152,900) 38,366,908 | (26,774,657) 40,063,124 | | (26,275,388) 42,066,302 |
| Transfer to/ (from) deferred revenues | | (35,455,062) | | (25,205,644) | | 38,366,908 | 40,063,124 | | |
| | \$ | (35,455,062) 50,132,903 | \$ | (25,205,644) 37,250,891 - 51,500 | | | 40,063,124 - 54,636 | \$ | |



Consolidated Financial Plans Financial Plans 2023 to 2027

| | | 2023 | | 2024 | | 2025 | | 2026 | | 2027 |
|---|----------|--------------|----------|--------------|----------|--------------|----------|--------------|----------|--------------|
| Transfers for capital | | | | | | | | | | |
| Infrastructure reinvestment reserve | \$ | (2,042,357) | \$ | (1,290,500) | \$ | (1,193,250) | \$ | (1,224,100) | \$ | (1,326,850) |
| Capital expenditure reserve | | (16,518,315) | | (16,362,144) | | (14,723,410) | | (18,281,557) | | (17,572,914) |
| Computer reserve | | (443,643) | | (908,000) | | (883,000) | | (944,000) | | (936,000) |
| Road rehabilitation reserve | | (5,955,796) | | (6,100,000) | | (6,100,000) | | (6,100,000) | | (6,100,000) |
| Canada Community Building Fund | | (5,672,903) | | - | | - | | - | | - |
| Northern Capital Planning Grant reserve | | (2,221,487) | | (495,000) | | (175,000) | | (175,000) | | (175,000) |
| Solid waste reserve | | (981,779) | | - | | (28,240) | | - | | (114,624) |
| Climate action reserve | | (553,393) | | (50,000) | | (50,000) | | (50,000) | | (50,000) |
| Other | | (1,065,389) | | - | | - | | - | | - |
| Subtotal transfers for capital (reserves) | | 35,455,062) | | (25,205,644) | | (23,152,900) | | (26,774,657) | | (26,275,388) |
| Deferred revenue | | · · · · · · | | | | | | | | |
| Deferred revenue | | 186,587 | | - | | - | | - | | - |
| Total transfers for capital | \$ (| 35,268,475) | \$ | (25,205,644) | \$ | (23,152,900) | \$ | (26,774,657) | \$ | (26,275,388) |
| Transfers for operating | | | | | | | | | | |
| Infrastructure reinvestment reserve | | 2,765,482 | \$ | 3,038,500 | \$ | 3,129,655 | \$ | 3,223,545 | \$ | 3,320,251 |
| Capital expenditure reserve | | 19,660,654 | · | 18,256,099 | · | 18,903,855 | · | 20,134,438 | ٠ | 21,206,844 |
| Endowment reserve | | 4,090,411 | | 4,100,000 | | 4,100,000 | | 4,100,000 | | 4,100,000 |
| Mobile equipment reserve | | 219,491 | | 189,873 | | 186,440 | | 99,717 | | 58,113 |
| Off-street parking reserve | | 1,326,615 | | 1,236,516 | | 1,273,611 | | 1,311,819 | | 1,351,174 |
| Parkland acquisition reserve | | (71,575) | | 42,568 | | 45,810 | | 49,149 | | 52,588 |
| Road rehabilitation reserve | | 6,088,492 | | 6,283,000 | | 6,471,490 | | 6,665,635 | | 6,865,604 |
| Regulated reserves for future expenditures | | 17,244 | | 329,600 | | 339,489 | | 349,674 | | 360,164 |
| Canada Community Building Fund | | 3,456,924 | | 3,561,207 | | 3,668,043 | | 3,778,084 | | 3,891,427 |
| Solid waste reserve | | 944,228 | | 778,773 | | 802,136 | | 826,200 | | 850,986 |
| Transit operating reserve | | (248,938) | | (884,564) | | (911,101) | | (938,434) | | (966,587) |
| Major events reserve | | 300,000 | | 309,000 | | 318,270 | | 327,818 | | 337,653 |
| BC Growing Communities Fund | | 12,498,000 | | 303,000 | | 510,270 | | 327,010 | | 337,033 |
| Other | | (914,125) | | 10,319 | | 39,210 | | 135,479 | | 638,085 |
| Subtotal transfers for operating (reserves) | | 50,132,903 | | 37,250,891 | | 38,366,908 | | 40,063,124 | | 42,066,302 |
| Deferred revenues | | 30,132,303 | | 37,230,031 | | 30,300,300 | | 40,003,124 | | 42,000,302 |
| Deferred revenue | | (846) | | _ | | _ | | _ | | _ |
| Total transfers for operating | <u> </u> | 50,132,057 | ¢ | 37,250,891 | ¢ | 38,366,908 | \$ | 40.063.124 | ¢ | 42,066,302 |
| Total transfers for operating | <u> </u> | 30,132,037 | <u> </u> | 37,230,031 | <u> </u> | 30,300,300 | <u> </u> | 40,003,124 | <u> </u> | 42,000,302 |
| Capital expenditures | | | | | | | | | | |
| General | \$ | 25,382,330 | \$ | 12,208,682 | \$ | 13,559,280 | \$ | 13,828,842 | \$ | 15,135,446 |
| Land | | 943,316 | | - | | - | | - | | - |
| Sewer | | 5,629,589 | | 8,084,982 | | 7,473,723 | | 8,575,954 | | 7,268,264 |
| Water | | 10,226,480 | | 7,230,767 | | 5,945,292 | | 8,763,708 | | 9,111,400 |
| Total capital expenditures | \$ | 42,181,715 | \$ | 27,524,431 | \$ | 26,978,295 | \$ | 31,168,504 | \$ | 31,515,110 |
| Transfers between reserves | | | | | | | | | | |
| Capital expenditure reserve | \$ | 2,162,310 | \$ | 1,692,000 | \$ | 1,717,000 | \$ | 1,656,000 | \$ | 1,664,000 |
| Endowment reserve | | 86,094 | | · - | | - | | - - | | - |
| Land Development reserve | | (86,094) | | - | | - | | - | | - |
| Computer reserve | | 671,971 | | 908,000 | | 883,000 | | 944,000 | | 936,000 |
| Gaming reserve | | (2,834,281) | | (2,600,000) | | (2,600,000) | | (2,600,000) | | (2,600,000) |
| Total transfers between reserves | \$ | | \$ | - | \$ | - | \$ | - | \$ | - |