

DATE: July 10, 2023

TO: MAYOR AND COUNCIL

NAME AND TITLE: Deanna Wasnik, Director Planning & Development

SUBJECT: Asset Management Strategy Update

ATTACHMENT(S): Asset Management 2022 Year in Review
Asset Management Strategy Update PowerPoint

RECOMMENDATION(S):

That Council RECEIVES FOR INFORMATION the report dated ---July 10, 2023, from the Director of Planning & Development titled “Asset Management Strategy Update”.

PURPOSE:

To provide an update on the City’s progress with the actions identified in its Asset Management Strategy & Improvement Plan (Roadmap). These actions allow the City to carry out Council’s Asset Management (AM) Policy and meet the Canada Community-Building Fund (CCBF) agreement requirements (formerly known as the Gas Tax Fund) administered by the Union of BC Municipalities.

BACKGROUND:

AM continues to be the avenue for local governments, in BC and across the country, to make informed decisions about the services they provide to their communities and the infrastructure that delivers them now and for future generations.

Municipalities in BC are required to show progress in their AM practices. One of the ways this is enforced is through the CCBF agreement that provides annual funding the City uses towards renewing its infrastructure. Under this agreement, the City has committed to a variety of actions to improve in AM. These actions also align with the City’s AM Strategy & Roadmap.

STRATEGIC PRIORITIES:

The City’s Asset Management program supports Council’s 2023-2026 Strategic Plan priorities: Grow the City and continue to improve processes and practices to support effective and efficient service delivery.

PROGRESS MADE IN 2022:

In 2022, several actions were completed in the AM roadmap that also meet some of the commitment obligations in the City’s CCBF Agreement with UBCM. The table below attempts to align the City’s AM Policy principles with UBCM’s AM Progress Areas and lists the completed actions:

CPG AM Policy Principle & Roadmap Objectives	UBCM AM Progress Area	Action Completed in 2022
Sufficient Resources	Leadership	2022 Excellence in Enterprise Practice Award from Cityworks Developer
		UBCM 2022 Community Excellence Award Honorable Mention for the ISMP
	Integration	CCTV & Cityworks Integration
	People & Information	63 New Cityworks Users
12 Exempt Leaders Orientation in AM & 2 Staff Received Prof Cert in AM Planning		
Engagement		7 Public Communications about Asset Management in 2022
Appropriate Information	Capacity Building	Natural Asset Management Roadmap
	Assets	Utilization of ArcGIS Dashboards for Asset Data
Civic Facilities Condition Assessments 2022		
Canadian Infrastructure Benchmarking Initiative 2022		
Infrastructure Report Cards		
Informed & Transparent Decisions	Planning	Stormwater AM Plan 2024 - 2043
		Utilization of ArcGIS Dashboards for Planning
Continuous Improvement	Implementation	Indicators of Progress Dashboard

The AM Steering Committee continues to review progress and provide direction on initiatives and priorities in the AM Strategy & Roadmap and to ensure the City carries out its commitments under the CCBF agreement. For further details on each action, see the Asset Management 2022 Year in Review report attached.

NEXT STEPS FOR 2023 AND BEYOND:

An important action item identified in the AM Roadmap is to define and document current levels of service for each major infrastructure asset category (i.e. drinking water, sewer, transportation). A Levels of Service Framework was completed in 2021 and the next step for its implementation is to develop dashboards that illustrate how the City is performing in its service delivery. In the medium term, consultation with the public about their service expectations will assist the City in determining service level targets that are realistic with the City’s available resources.

Asset condition data is a crucial piece of information to use when deciding on where and when to spend funds and to keep the City’s assets in good working order. It is best practice to conduct condition assessments every 3-5 years on an asset. The arterial and collector paved road network is up for an assessment this year. Condition data will be completed by the end of the year and used to prioritize road rehabilitation.

The next step for the Integrated Stormwater Management Plan (ISMP) is to engage with the public this fall about how best to ensure there is dedicated funding for stormwater service delivery.

And, over the next few years, under the direction of the AM Steering Committee, tactical AM Plans will be developed. AM Plans communicate the actions required for the responsive management of assets (and services provided from those assets), compliance with regulatory requirements, and funding needed to provide the required levels of service over a 20-year planning period. Staff are currently finalizing a Stormwater Drainage AM Plan and will start on a Civic Facilities AM Plan this year.

SUMMARY AND CONCLUSION:

The City continues to progress in asset management in order to provide safe and sustainable services delivered in a predictable, cost-effective manner. The City will continue to apply the principles and actions identified in Council's AM Policy and the AM Strategy & Roadmap and report back to Council and the community on a regular basis.

RESPECTFULLY SUBMITTED:

Deanna Wasnik, Director Planning & Development

PREPARED BY: Kristy Bobbie, Asset Manager

APPROVED:

Walter Babicz, City Manager

Meeting Date: 2023/07/10