

**Finance & IT Services Summary**

|                               | 2021<br>Actual (AA)  | 2021<br>Bylaw (UB)   | 2022<br>Bylaw (UB)   | 2023<br>Proposed (UX) | 2024<br>Proposed (UX) | 2025<br>Proposed (UX) | 2026<br>Proposed (UX) | 2027<br>Proposed (UX) |
|-------------------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Fiscal Services</b>        |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                       | (192,558,929)        | (181,793,037)        | (186,124,617)        | (201,795,751)         | (208,488,624)         | (216,308,216)         | (222,152,500)         | (228,542,501)         |
| EXPENDITURES                  | 21,836,898           | 2,920,595            | 2,778,330            | 3,111,984             | 3,205,343             | 3,301,505             | 3,400,550             | 3,502,567             |
| DEBT                          | 14,606,020           | 14,868,657           | 9,434,833            | 11,757,463            | 12,880,976            | 14,933,761            | 14,854,892            | 14,707,749            |
| TRANSFERS                     | 52,347,010           | 56,060,391           | 60,590,649           | 68,846,171            | 70,538,612            | 72,499,017            | 74,527,293            | 76,925,859            |
| <b>Total</b>                  | <b>(103,769,002)</b> | <b>(107,943,394)</b> | <b>(113,320,805)</b> | <b>(118,080,133)</b>  | <b>(121,863,693)</b>  | <b>(125,573,933)</b>  | <b>(129,369,765)</b>  | <b>(133,406,326)</b>  |
| <b>Risk &amp; Procurement</b> |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                       | (14,053)             | 0                    | 0                    | 0                     | 0                     | 0                     | 0                     | 0                     |
| EXPENDITURES                  | 1,901,905            | 1,930,428            | 2,174,717            | 2,315,903             | 2,385,379             | 2,456,940             | 2,530,650             | 2,606,572             |
| <b>Total</b>                  | <b>1,887,852</b>     | <b>1,930,428</b>     | <b>2,174,717</b>     | <b>2,315,903</b>      | <b>2,385,379</b>      | <b>2,456,940</b>      | <b>2,530,650</b>      | <b>2,606,572</b>      |
| <b>Service Centre</b>         |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                       | (2,045)              | (4,000)              | (3,000)              | (2,500)               | (2,575)               | (2,652)               | (2,732)               | (2,814)               |
| EXPENDITURES                  | 652,054              | 722,861              | 754,659              | 762,321               | 785,191               | 808,747               | 833,009               | 857,999               |
| <b>Total</b>                  | <b>650,009</b>       | <b>718,861</b>       | <b>751,659</b>       | <b>759,821</b>        | <b>782,616</b>        | <b>806,095</b>        | <b>830,277</b>        | <b>855,185</b>        |
| <b>IT Services</b>            |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                       | (91,944)             | (84,990)             | (77,490)             | (64,030)              | (65,951)              | (67,929)              | (69,968)              | (72,067)              |
| EXPENDITURES                  | 3,624,061            | 3,871,972            | 4,066,025            | 4,170,970             | 4,296,100             | 4,424,981             | 4,557,732             | 4,694,465             |
| TRANSFERS                     | (87,601)             | (177,451)            | (230,627)            | 26,400                | 27,192                | 28,008                | 28,848                | 29,713                |
| <b>Total</b>                  | <b>3,444,516</b>     | <b>3,609,531</b>     | <b>3,757,908</b>     | <b>4,133,340</b>      | <b>4,257,341</b>      | <b>4,385,060</b>      | <b>4,516,612</b>      | <b>4,652,111</b>      |
| <b>Financial Services</b>     |                      |                      |                      |                       |                       |                       |                       |                       |
| REVENUE                       | (148,265)            | (125,000)            | (125,000)            | (135,500)             | (139,565)             | (143,752)             | (148,065)             | (152,506)             |
| EXPENDITURES                  | 2,005,136            | 2,046,783            | 2,249,452            | 2,298,906             | 2,367,874             | 2,438,915             | 2,512,081             | 2,587,443             |
| TRANSFERS                     | 8,051                | 3,000                | 0                    | 0                     | 0                     | 0                     | 0                     | 0                     |
| <b>Total</b>                  | <b>1,864,921</b>     | <b>1,924,783</b>     | <b>2,124,452</b>     | <b>2,163,406</b>      | <b>2,228,309</b>      | <b>2,295,163</b>      | <b>2,364,016</b>      | <b>2,434,937</b>      |
| <b>GRAND TOTAL</b>            | <b>(95,921,703)</b>  | <b>(99,759,791)</b>  | <b>(104,512,069)</b> | <b>(108,707,663)</b>  | <b>(112,210,048)</b>  | <b>(115,630,675)</b>  | <b>(119,128,210)</b>  | <b>(122,857,521)</b>  |

# 2023 Operating Budget

## Finance and IT Services

| Division             | 2022 FTE's   | 2023 FTE's   | 2023 vs 2022 |
|----------------------|--------------|--------------|--------------|
| Risk and Procurement | 6.11         | 5.11         | (1.00)       |
| Service Centre       | 6.86         | 6.86         | 0.00         |
| IT Services          | 20.38        | 21.38        | 1.00         |
| Financial Services   | 20.50        | 20.50        | 0.00         |
| Fiscal Services      | 0.00         | 0.00         | 0.00         |
| <b>TOTAL</b>         | <b>53.85</b> | <b>53.85</b> | <b>0.00</b>  |