

**CITY OF PRINCE GEORGE**  
**BYLAW NO. 9296, 2022**

**A Bylaw to enact the 2022 to 2026 Operating and Capital Financial Plans for the City of Prince George.**

**WHEREAS**, pursuant to section 165 of the *Community Charter*, a five year operating and capital financial plan must be adopted by bylaw for the years 2022 to 2026;

**NOW THEREFORE**, the Council of the City of Prince George, in open meeting assembled,  
**ENACTS AS FOLLOWS:**

1. That Schedule 1, attached to and forming part of this Bylaw, sets out the objectives and policies of the municipality with respect to funding sources, distribution of property value taxes and the use of permissive tax exemptions.
2. That Schedules 2 and 3, attached to and forming part of this Bylaw, set out the proposed expenditures, funding sources and the transfers to or between funds.
3. That the Mayor and Corporate Officer are hereby empowered to do all things necessary to give effect to this Bylaw.
4. This Bylaw may be cited for all purposes as "City of Prince George 5 - Year Operating and Capital Financial Plans Bylaw No. 9296, 2022".

READ A FIRST TIME THIS \_\_\_\_\_ DAY OF \_\_\_\_\_, 2022.

READ A SECOND TIME THIS DAY OF , 2022.

READ A THIRD TIME THIS DAY OF , 2022.

All three readings passed by a decision of Members of City Council present and eligible to vote.

ADOPTED THIS \_\_\_\_\_ DAY OF \_\_\_\_\_, 2022, BY A  
DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT AND ELIGIBLE TO VOTE.

MAYOR

CORPORATE OFFICER

Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	64.33%	The City will make every effort to keep property value taxes (including grants in lieu) at a maximum of two-thirds of total revenue.
Parcel Taxes	1.20%	Parcel tax revenue set to recover specific servicing costs.
Fees	24.67%	Review fees and charges annually, ensure users pay for specific identifiable services.
Other Sources	8.88%	Review other sources of funds annually, seek grant revenues.
Proceeds from Borrowing	0.92%	Only incur debt funding for one-time capital projects (no ongoing programs e.g. road rehabilitation) when reserve funding is not possible.
	<u>100.00%</u>	
<b>Property Value Taxes</b>	<b>Proportion of Total</b>	<b>Objective and Policy Statement</b>
Residential	54.12%	The property tax structure is reviewed annually by the Standing Committee on Finance and Audit and a tax rate option is approved by Council.
Utility	1.25%	For 2022 the structure has been recommended to achieve the following objectives:
Supportive Housing	0.00%	- set representative home tax increase to be 3.00%
Major Industry	13.89%	- set business tax rate multiple to 2.5
Light Industry	4.08%	- set utility rate to the maximum allowed under BC Reg 329/96
Business	26.61%	- obtain the remaining tax revenue required by equally increasing the other tax class rates.
Recreation/Non-Profit	0.05%	
Farm	0.01%	
	<u>100.00%</u>	
<b>Tax Exemptions</b>	<b>Value</b>	<b>Objective and Policy Statement</b>
Permissive Exemptions	\$ 1,984,833	- A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically.
Revitalization Exemptions	\$ 1,261,291	- Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw considered in conjunction with the goals and objectives of the financial plan.

**Consolidated Financial Plans**  
**Financial Plans 2022 to 2026**

	2022	2023	2024	2025	2026
<b>Revenues</b>					
Taxation and grants in lieu, net (1)	\$ (124,131,114)	\$ (133,775,194)	\$ (135,006,578)	\$ (137,352,263)	\$ (138,328,854)
Parcel and frontage tax	(2,314,779)	(2,314,779)	(2,314,779)	(2,314,779)	(2,314,779)
Sale of services, user rates and rentals	(47,594,563)	(47,198,173)	(47,201,860)	(47,205,617)	(47,209,449)
Return on investments	(1,402,227)	(1,551,448)	(1,571,750)	(1,599,828)	(1,701,424)
DCC contributions	(927,750)	(808,500)	(1,094,250)	(1,216,500)	(1,245,150)
Contribution from other gov'ts & agencies	(7,671,937)	(7,664,523)	(7,664,523)	(7,802,822)	(7,802,822)
Other revenue	(7,140,510)	(6,852,036)	(6,853,594)	(6,855,184)	(6,856,803)
<b>Total revenues before other gov't collections</b>	<b>(191,182,880)</b>	<b>(200,164,653)</b>	<b>(201,707,334)</b>	<b>(204,346,993)</b>	<b>(205,459,281)</b>
Collections for other gov'ts & associations	(49,940,953)	(49,940,953)	(49,940,953)	(49,940,953)	(49,940,953)
<b>Total revenues including other gov't collections</b>	<b>\$ (241,123,833)</b>	<b>\$ (250,105,606)</b>	<b>\$ (251,648,287)</b>	<b>\$ (254,287,946)</b>	<b>\$ (255,400,234)</b>
<b>Expenditures</b>					
General government services	\$ 19,538,116	\$ 19,956,641	\$ 20,197,896	\$ 20,443,973	\$ 20,694,969
Protective services	54,553,614	54,978,076	55,517,103	56,066,915	56,627,719
Planning & environmental development	2,702,569	2,756,242	2,805,889	2,856,528	2,908,180
Road transportation	23,726,309	24,333,929	24,494,613	24,658,406	24,857,373
Public transit	6,657,388	6,657,388	6,657,388	6,657,388	6,657,388
Downtown district energy system	843,981	445,833	447,722	449,651	451,618
Sewer	6,578,057	6,663,387	6,750,428	6,839,207	6,929,762
Water	7,196,130	7,274,966	7,355,376	7,437,397	7,521,054
Environmental health	2,814,932	2,835,333	2,856,143	2,877,368	2,899,017
Public health	525,665	534,013	542,528	551,212	560,071
Recreation & cultural services	21,806,004	22,032,880	22,279,601	22,531,249	22,787,935
Debt interest charges	3,335,458	3,715,891	3,831,538	3,918,135	3,572,484
Fiscal services miscellaneous	2,111,830	2,611,830	2,611,830	2,611,830	2,611,830
Amortization	29,117,000	29,117,000	29,117,000	29,117,000	29,117,000
<b>Total Expenditures before other gov't payments</b>	<b>181,507,053</b>	<b>183,913,409</b>	<b>185,465,055</b>	<b>187,016,259</b>	<b>188,196,400</b>
Collections for other gov'ts & associations	49,940,953	49,940,953	49,940,953	49,940,953	49,940,953
<b>Total expenditures after other gov't payments</b>	<b>\$ 231,448,006</b>	<b>\$ 233,854,362</b>	<b>\$ 235,406,008</b>	<b>\$ 236,957,212</b>	<b>\$ 238,137,353</b>
<b>Annual (Surplus)/Loss</b>	<b>\$ (9,675,827)</b>	<b>\$ (16,251,244)</b>	<b>\$ (16,242,279)</b>	<b>\$ (17,330,734)</b>	<b>\$ (17,262,881)</b>
Capital expenditures - (Schedule 3)	35,931,000	32,897,386	32,096,486	31,319,528	34,979,159
Transfer - amortization	(29,117,000)	(29,117,000)	(29,117,000)	(29,117,000)	(29,117,000)
Proceeds from borrowing	(1,779,834)	(2,170,940)	(538,419)	(3,583,081)	(3,852,909)
Principal payment on debt	8,403,771	10,101,985	9,893,977	10,855,261	10,510,365
Transfers for capital - (Schedule 3)	(33,313,416)	(30,010,196)	(30,558,317)	(26,616,697)	(29,984,000)
Transfers for operating - (Schedule 3)	29,685,306	34,384,009	34,299,552	34,306,723	34,561,266
Transfer to/from surplus	(134,000)	166,000	166,000	166,000	166,000
<b>Financial Plan Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

(1) 2022 General Municipal Tax Levy is included at \$100,570,760, the snow levy at \$10,000,000, the road rehabilitation levy at \$5,500,000, and general infrastructure reinvestment levy at \$2,800,000 for a combined total of \$118,870,760. 2022 general tax levy increase is 3.00% after taking into consideration \$1,096,814 in new construction assessable taxes.

**Consolidated Financial Plans**  
**Financial Plans 2022 to 2026**

	2022	2023	2024	2025	2026
<b>Transfers for capital</b>					
Infrastructure reinvestment reserve	\$ (1,929,500)	\$ (1,557,500)	\$ (1,557,500)	\$ (1,557,500)	\$ (1,677,500)
Capital expenditure reserve	(18,078,916)	(17,809,731)	(19,435,817)	(15,414,197)	(18,181,500)
Computer reserve	(975,000)	(875,000)	(875,000)	(875,000)	(875,000)
Off-street parking reserve	(682,000)	-	-	-	-
Road rehabilitation reserve	(5,500,000)	(5,950,000)	(5,950,000)	(5,950,000)	(5,950,000)
Community Works reserve	(4,393,000)	(2,620,000)	(2,620,000)	(2,620,000)	(3,100,000)
Northern Capital Planning Grant reserve	(545,000)	(120,000)	(120,000)	(200,000)	(200,000)
Solid waste reserve	(1,010,000)	(877,965)	-	-	-
Climate action reserve	(200,000)	(200,000)	-	-	-
<b>Total transfers for capital</b>	<b>\$ (33,313,416)</b>	<b>\$ (30,010,196)</b>	<b>\$ (30,558,317)</b>	<b>\$ (26,616,697)</b>	<b>\$ (29,984,000)</b>
<b>Transfers for operating</b>					
Infrastructure reinvestment reserve	\$ 2,565,000	\$ 2,562,250	\$ 2,559,500	\$ 2,556,750	\$ 2,525,900
Capital expenditure reserve	15,784,423	16,005,330	15,979,442	15,877,862	16,207,222
Computer reserve	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
Endowment reserve	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000
Mobile equipment reserve	311,825	219,491	189,873	186,440	99,717
Off-street parking reserve	1,428,827	1,423,342	1,417,951	1,415,811	1,480,216
Parkland acquisition reserve	39,420	39,433	39,433	39,433	39,433
Road rehabilitation reserve	5,500,000	5,950,000	5,950,000	5,950,000	5,950,000
Regulated reserves for future expenditures	(3,222,369)	25,000	25,000	25,000	25,000
Community Works reserve	3,314,897	3,457,483	3,457,483	3,595,782	3,595,782
Northern Capital Planning Grant reserve	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Solid waste reserve	697,081	676,680	655,870	634,645	612,996
Transit operating reserve	(858,797)	-	-	-	-
Major events reserve	300,000	200,000	200,000	200,000	200,000
<b>Total transfers for operating</b>	<b>\$ 29,685,306</b>	<b>\$ 34,384,009</b>	<b>\$ 34,299,552</b>	<b>\$ 34,306,723</b>	<b>\$ 34,561,266</b>
<b>Capital expenditures</b>					
General	\$ 19,207,334	\$ 15,893,905	\$ 13,383,419	\$ 16,628,081	\$ 17,502,909
Sewer	8,369,333	6,964,423	8,790,039	8,734,473	8,837,662
Water	8,354,333	10,039,058	9,923,028	5,956,974	8,638,588
<b>Total capital expenditures</b>	<b>\$ 35,931,000</b>	<b>\$ 32,897,386</b>	<b>\$ 32,096,486</b>	<b>\$ 31,319,528</b>	<b>\$ 34,979,159</b>
<b>Transfers between reserves</b>					
Capital expenditure reserve	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Computer reserve	1,100,000	1,000,000	1,000,000	1,000,000	1,000,000
Gaming reserve	(2,300,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)
<b>Total transfers between reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>