

**Civic Operations Summary**

|                               | 2020<br>Actual (AA) | 2020<br>Bylaw (UB) | 2021<br>Bylaw (UB) | 2022<br>Proposed (UX) | 2023<br>Proposed (UX) | 2024<br>Proposed (UX) | 2025<br>Proposed (UX) | 2026<br>Proposed (UX) |
|-------------------------------|---------------------|--------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Snow Control</b>           |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (36,013)            | (50,000)           | (60,000)           | (20,000)              | (20,000)              | (20,000)              | (20,000)              | (20,000)              |
| EXPENDITURES                  | 7,468,485           | 6,639,350          | 8,102,450          | 8,198,300             | 8,198,300             | 8,198,300             | 8,198,300             | 8,198,300             |
| TRANSFERS                     | 3,089,657           | 1,910,650          | 1,957,550          | 2,021,700             | 2,021,700             | 2,021,700             | 2,021,700             | 2,021,700             |
| <b>Total</b>                  | <b>10,522,130</b>   | <b>8,500,000</b>   | <b>10,000,000</b>  | <b>10,200,000</b>     | <b>10,200,000</b>     | <b>10,200,000</b>     | <b>10,200,000</b>     | <b>10,200,000</b>     |
| <b>Roads</b>                  |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (104,349)           | (135,124)          | (140,959)          | (141,912)             | (143,060)             | (144,235)             | (145,430)             | (146,650)             |
| EXPENDITURES                  | 3,300,600           | 3,002,998          | 2,968,456          | 2,988,406             | 3,030,666             | 3,073,780             | 3,117,750             | 3,162,602             |
| TRANSFERS                     | 920,445             | 881,257            | 806,852            | 1,009,900             | 1,009,900             | 1,009,900             | 1,009,900             | 1,009,900             |
| <b>Total</b>                  | <b>4,116,696</b>    | <b>3,749,131</b>   | <b>3,634,349</b>   | <b>3,856,394</b>      | <b>3,897,506</b>      | <b>3,939,445</b>      | <b>3,982,220</b>      | <b>4,025,852</b>      |
| <b>Storm Drainage</b>         |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (240,191)           | (148,740)          | (166,123)          | (174,475)             | (177,231)             | (180,042)             | (182,910)             | (185,834)             |
| EXPENDITURES                  | 1,550,210           | 1,215,485          | 1,438,458          | 1,241,691             | 1,257,380             | 1,273,383             | 1,289,708             | 1,306,356             |
| TRANSFERS                     | 208,269             | 62,961             | 75,076             | 313,800               | 313,800               | 313,800               | 313,800               | 313,800               |
| <b>Total</b>                  | <b>1,518,288</b>    | <b>1,129,706</b>   | <b>1,347,411</b>   | <b>1,381,016</b>      | <b>1,393,949</b>      | <b>1,407,141</b>      | <b>1,420,598</b>      | <b>1,434,322</b>      |
| <b>Fleet Services</b>         |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (620,966)           | (604,340)          | (351,629)          | (520,534)             | (520,534)             | (520,534)             | (520,534)             | (520,534)             |
| EXPENDITURES                  | 6,698,647           | 6,551,396          | 6,524,997          | 6,942,923             | 7,248,475             | 7,305,136             | 7,362,934             | 7,421,886             |
| TRANSFERS                     | (7,723,908)         | (5,457,981)        | (5,725,783)        | (5,605,595)           | (5,364,130)           | (5,380,941)           | (5,263,269)           | (5,142,545)           |
| <b>Total</b>                  | <b>(1,646,227)</b>  | <b>489,075</b>     | <b>447,585</b>     | <b>816,794</b>        | <b>1,363,811</b>      | <b>1,403,661</b>      | <b>1,579,131</b>      | <b>1,758,807</b>      |
| <b>Street Lighting</b>        |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (79,903)            | (36,200)           | (36,200)           | (51,200)              | (51,200)              | (51,200)              | (51,200)              | (51,200)              |
| EXPENDITURES                  | 1,777,746           | 1,773,619          | 1,623,974          | 1,718,885             | 1,723,712             | 1,728,637             | 1,733,659             | 1,738,781             |
| TRANSFERS                     | (13,365)            | (31,386)           | 124,000            | 114,400               | 114,400               | 114,400               | 114,400               | 114,400               |
| <b>Total</b>                  | <b>1,684,478</b>    | <b>1,706,033</b>   | <b>1,711,774</b>   | <b>1,782,085</b>      | <b>1,786,912</b>      | <b>1,791,837</b>      | <b>1,796,859</b>      | <b>1,801,981</b>      |
| <b>Civic Operations Admin</b> |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (7,527)             | (5,000)            | (5,000)            | (5,000)               | (5,000)               | (5,000)               | (5,000)               | (5,000)               |
| EXPENDITURES                  | 1,064,207           | 780,175            | 288,448            | 298,269               | 303,898               | 309,641               | 315,498               | 321,472               |
| TRANSFERS                     | 33,625              | 0                  | 21,900             | 162,570               | 162,570               | 162,570               | 162,570               | 102,845               |
| <b>Total</b>                  | <b>1,090,305</b>    | <b>775,175</b>     | <b>305,348</b>     | <b>455,839</b>        | <b>461,468</b>        | <b>467,211</b>        | <b>473,068</b>        | <b>419,317</b>        |
| <b>Solid Waste Services</b>   |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (4,739,638)         | (4,707,660)        | (4,735,470)        | (4,843,000)           | (4,843,000)           | (4,843,000)           | (4,843,000)           | (4,843,000)           |
| EXPENDITURES                  | 2,908,870           | 2,436,750          | 2,371,951          | 2,814,932             | 2,835,333             | 2,856,143             | 2,877,368             | 2,899,017             |
| TRANSFERS                     | 1,830,767           | 2,270,910          | 2,363,519          | 2,028,068             | 2,007,667             | 1,986,857             | 1,965,632             | 1,943,983             |
| <b>Total</b>                  | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>Cemetery</b>               |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                       | (513,256)           | (498,720)          | (488,720)          | (550,000)             | (550,000)             | (550,000)             | (550,000)             | (550,000)             |
| EXPENDITURES                  | 565,610             | 496,335            | 502,876            | 525,665               | 534,013               | 542,528               | 551,212               | 560,071               |
| TRANSFERS                     | 44,238              | 52,525             | 83,081             | 95,688                | 95,688                | 95,688                | 95,688                | 95,688                |
| <b>Total</b>                  | <b>96,591</b>       | <b>50,140</b>      | <b>97,237</b>      | <b>71,353</b>         | <b>79,701</b>         | <b>88,216</b>         | <b>96,900</b>         | <b>105,759</b>        |

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|-------------------------------------------|---------------------|--------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Sewer Operations</b>                   |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (13,795,921)        | (13,876,169)       | (14,540,060)       | (15,072,264)          | (15,085,963)          | (14,992,104)          | (14,989,492)          | (14,995,369)          |
| EXPENDITURES                              | 5,913,778           | 6,283,925          | 6,497,992          | 6,468,057             | 6,553,387             | 6,640,428             | 6,729,207             | 6,819,762             |
| DEBT                                      | 425,012             | 424,990            | 437,234            | 450,017               | 445,615               | 261,715               | 251,717               | 256,939               |
| TRANSFERS                                 | 7,261,905           | 7,167,254          | 7,604,834          | 8,154,190             | 8,086,961             | 8,089,961             | 8,008,568             | 7,918,668             |
| <b>Total</b>                              | <b>(195,226)</b>    | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>Water Operations</b>                   |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (16,979,919)        | (17,043,483)       | (17,182,118)       | (17,913,654)          | (17,951,009)          | (17,932,909)          | (17,851,670)          | (17,816,163)          |
| EXPENDITURES                              | 6,869,507           | 6,283,078          | 6,228,597          | 7,046,130             | 7,124,966             | 7,205,376             | 7,287,397             | 7,371,054             |
| DEBT                                      | 1,368,516           | 1,368,515          | 1,400,325          | 1,445,058             | 1,465,441             | 1,395,819             | 1,252,746             | 714,322               |
| TRANSFERS                                 | 8,741,855           | 9,391,890          | 9,553,196          | 9,422,466             | 9,360,602             | 9,331,714             | 9,311,527             | 9,730,787             |
| <b>Total</b>                              | <b>(40)</b>         | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>Parks</b>                              |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (160,791)           | (115,957)          | (15,257)           | (120,743)             | (70,955)              | (71,172)              | (71,393)              | (71,619)              |
| EXPENDITURES                              | 4,030,076           | 4,714,103          | 4,320,450          | 4,746,366             | 4,823,073             | 4,901,323             | 4,981,133             | 5,062,537             |
| TRANSFERS                                 | 867,011             | 977,261            | 916,323            | 944,775               | 944,775               | 944,775               | 944,775               | 944,775               |
| <b>Total</b>                              | <b>4,736,296</b>    | <b>5,575,407</b>   | <b>5,221,516</b>   | <b>5,570,398</b>      | <b>5,696,893</b>      | <b>5,774,926</b>      | <b>5,854,515</b>      | <b>5,935,693</b>      |
| <b>Project Delivery</b>                   |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (63,539)            | (20,000)           | (25,010)           | (25,000)              | (25,000)              | (25,000)              | (25,000)              | (25,000)              |
| EXPENDITURES                              | 1,789,546           | 1,616,187          | 802,591            | 676,558               | 688,691               | 701,066               | 713,689               | 726,565               |
| TRANSFERS                                 | (131,311)           | (143,137)          | (162,833)          | 12,000                | 12,000                | 12,000                | 12,000                | 12,000                |
| <b>Total</b>                              | <b>1,594,696</b>    | <b>1,453,050</b>   | <b>614,748</b>     | <b>663,558</b>        | <b>675,691</b>        | <b>688,066</b>        | <b>700,689</b>        | <b>713,565</b>        |
| <b>District Energy</b>                    |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (277,478)           | (210,706)          | (191,847)          | (192,975)             | (192,975)             | (192,975)             | (192,975)             | (192,975)             |
| EXPENDITURES                              | 343,255             | 431,574            | 433,659            | 843,981               | 445,833               | 447,722               | 449,651               | 451,618               |
| DEBT                                      | 425,321             | 425,321            | 417,321            | 409,321               | 201,660               | 0                     | 0                     | 0                     |
| TRANSFERS                                 | (491,097)           | (646,189)          | (659,133)          | (1,060,327)           | (454,518)             | (254,747)             | (256,676)             | (258,643)             |
| <b>Total</b>                              | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>Transportation &amp; Tech Services</b> |                     |                    |                    |                       |                       |                       |                       |                       |
| REVENUE                                   | (1,449,562)         | (2,381,520)        | (2,362,160)        | (2,083,570)           | (2,083,570)           | (2,083,570)           | (2,083,570)           | (2,083,570)           |
| EXPENDITURES                              | 3,997,231           | 5,927,690          | 6,588,049          | 7,183,548             | 7,193,485             | 7,203,620             | 7,213,957             | 7,224,501             |
| TRANSFERS                                 | 4,618               | 0                  | 33,800             | (829,997)             | 28,800                | 28,800                | 28,800                | 28,800                |
| <b>Total</b>                              | <b>2,552,287</b>    | <b>3,546,170</b>   | <b>4,259,689</b>   | <b>4,269,981</b>      | <b>5,138,715</b>      | <b>5,148,850</b>      | <b>5,159,187</b>      | <b>5,169,731</b>      |
| <b>OLD BU'S - Sewer Operations</b>        |                     |                    |                    |                       |                       |                       |                       |                       |
| EXPENDITURES                              | 2,335,989           | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| TRANSFERS                                 | (2,335,989)         | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| <b>Total</b>                              | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>OLD BU'S - Water Operations</b>        |                     |                    |                    |                       |                       |                       |                       |                       |
| EXPENDITURES                              | 2,485,071           | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| TRANSFERS                                 | (2,485,071)         | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| <b>Total</b>                              | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>OLD BU's - District Energy</b>         |                     |                    |                    |                       |                       |                       |                       |                       |
| EXPENDITURES                              | 617,298             | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| TRANSFERS                                 | (617,298)           | 0                  | 0                  | 0                     | 0                     | 0                     | 0                     | 0                     |
| <b>Total</b>                              | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              | <b>0</b>              |
| <b>GRAND TOTAL</b>                        | <b>26,070,275</b>   | <b>26,973,887</b>  | <b>27,639,657</b>  | <b>29,067,418</b>     | <b>30,694,646</b>     | <b>30,909,353</b>     | <b>31,263,167</b>     | <b>31,565,027</b>     |