

**Civic Operations Summary**

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
<b>Snow Control</b>								
REVENUE	(36,013)	(50,000)	(60,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENDITURES	7,468,485	6,639,350	8,102,450	8,198,300	8,198,300	8,198,300	8,198,300	8,198,300
TRANSFERS	3,089,657	1,910,650	1,957,550	2,021,700	2,021,700	2,021,700	2,021,700	2,021,700
<b>Total</b>	<b>10,522,130</b>	<b>8,500,000</b>	<b>10,000,000</b>	<b>10,200,000</b>	<b>10,200,000</b>	<b>10,200,000</b>	<b>10,200,000</b>	<b>10,200,000</b>
<b>Roads</b>								
REVENUE	(104,349)	(135,124)	(140,959)	(141,912)	(143,060)	(144,235)	(145,430)	(146,650)
EXPENDITURES	3,300,600	3,002,998	2,968,456	2,988,406	3,030,666	3,073,780	3,117,750	3,162,602
TRANSFERS	920,445	881,257	806,852	1,009,900	1,009,900	1,009,900	1,009,900	1,009,900
<b>Total</b>	<b>4,116,696</b>	<b>3,749,131</b>	<b>3,634,349</b>	<b>3,856,394</b>	<b>3,897,506</b>	<b>3,939,445</b>	<b>3,982,220</b>	<b>4,025,852</b>
<b>Storm Drainage</b>								
REVENUE	(240,191)	(148,740)	(166,123)	(174,475)	(177,231)	(180,042)	(182,910)	(185,834)
EXPENDITURES	1,550,210	1,215,485	1,438,458	1,241,691	1,257,380	1,273,383	1,289,708	1,306,356
TRANSFERS	208,269	62,961	75,076	313,800	313,800	313,800	313,800	313,800
<b>Total</b>	<b>1,518,288</b>	<b>1,129,706</b>	<b>1,347,411</b>	<b>1,381,016</b>	<b>1,393,949</b>	<b>1,407,141</b>	<b>1,420,598</b>	<b>1,434,322</b>
<b>Fleet Services</b>								
REVENUE	(620,966)	(604,340)	(351,629)	(520,534)	(520,534)	(520,534)	(520,534)	(520,534)
EXPENDITURES	6,698,647	6,551,396	6,524,997	6,942,923	7,248,475	7,305,136	7,362,934	7,421,886
TRANSFERS	(7,723,908)	(5,457,981)	(5,725,783)	(5,605,595)	(5,364,130)	(5,380,941)	(5,263,269)	(5,142,545)
<b>Total</b>	<b>(1,646,227)</b>	<b>489,075</b>	<b>447,585</b>	<b>816,794</b>	<b>1,363,811</b>	<b>1,403,661</b>	<b>1,579,131</b>	<b>1,758,807</b>
<b>Street Lighting</b>								
REVENUE	(79,903)	(36,200)	(36,200)	(51,200)	(51,200)	(51,200)	(51,200)	(51,200)
EXPENDITURES	1,777,746	1,773,619	1,623,974	1,718,885	1,723,712	1,728,637	1,733,659	1,738,781
TRANSFERS	(13,365)	(31,386)	124,000	114,400	114,400	114,400	114,400	114,400
<b>Total</b>	<b>1,684,478</b>	<b>1,706,033</b>	<b>1,711,774</b>	<b>1,782,085</b>	<b>1,786,912</b>	<b>1,791,837</b>	<b>1,796,859</b>	<b>1,801,981</b>
<b>Civic Operations Admin</b>								
REVENUE	(7,527)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
EXPENDITURES	1,064,207	780,175	288,448	298,269	303,898	309,641	315,498	321,472
TRANSFERS	33,625	0	21,900	162,570	162,570	162,570	162,570	102,845
<b>Total</b>	<b>1,090,305</b>	<b>775,175</b>	<b>305,348</b>	<b>455,839</b>	<b>461,468</b>	<b>467,211</b>	<b>473,068</b>	<b>419,317</b>
<b>Solid Waste Services</b>								
REVENUE	(4,739,638)	(4,707,660)	(4,735,470)	(4,843,000)	(4,843,000)	(4,843,000)	(4,843,000)	(4,843,000)
EXPENDITURES	2,908,870	2,436,750	2,371,951	2,814,932	2,835,333	2,856,143	2,877,368	2,899,017
TRANSFERS	1,830,767	2,270,910	2,363,519	2,028,068	2,007,667	1,986,857	1,965,632	1,943,983
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cemetery</b>								
REVENUE	(513,256)	(498,720)	(488,720)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
EXPENDITURES	565,610	496,335	502,876	525,665	534,013	542,528	551,212	560,071
TRANSFERS	44,238	52,525	83,081	95,688	95,688	95,688	95,688	95,688
<b>Total</b>	<b>96,591</b>	<b>50,140</b>	<b>97,237</b>	<b>71,353</b>	<b>79,701</b>	<b>88,216</b>	<b>96,900</b>	<b>105,759</b>

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<b>Sewer Operations</b>								
REVENUE	(13,795,921)	(13,876,169)	(14,540,060)	(15,072,264)	(15,085,963)	(14,992,104)	(14,989,492)	(14,995,369)
EXPENDITURES	5,913,778	6,283,925	6,497,992	6,468,057	6,553,387	6,640,428	6,729,207	6,819,762
DEBT	425,012	424,990	437,234	450,017	445,615	261,715	251,717	256,939
TRANSFERS	7,261,905	7,167,254	7,604,834	8,154,190	8,086,961	8,089,961	8,008,568	7,918,668
<b>Total</b>	<b>(195,226)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Water Operations</b>								
REVENUE	(16,979,919)	(17,043,483)	(17,182,118)	(17,913,654)	(17,951,009)	(17,932,909)	(17,851,670)	(17,816,163)
EXPENDITURES	6,869,507	6,283,078	6,228,597	7,046,130	7,124,966	7,205,376	7,287,397	7,371,054
DEBT	1,368,516	1,368,515	1,400,325	1,445,058	1,465,441	1,395,819	1,252,746	714,322
TRANSFERS	8,741,855	9,391,890	9,553,196	9,422,466	9,360,602	9,331,714	9,311,527	9,730,787
<b>Total</b>	<b>(40)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Parks</b>								
REVENUE	(160,791)	(115,957)	(15,257)	(120,743)	(70,955)	(71,172)	(71,393)	(71,619)
EXPENDITURES	4,030,076	4,714,103	4,320,450	4,746,366	4,823,073	4,901,323	4,981,133	5,062,537
TRANSFERS	867,011	977,261	916,323	944,775	944,775	944,775	944,775	944,775
<b>Total</b>	<b>4,736,296</b>	<b>5,575,407</b>	<b>5,221,516</b>	<b>5,570,398</b>	<b>5,696,893</b>	<b>5,774,926</b>	<b>5,854,515</b>	<b>5,935,693</b>
<b>Project Delivery</b>								
REVENUE	(63,539)	(20,000)	(25,010)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
EXPENDITURES	1,789,546	1,616,187	802,591	676,558	688,691	701,066	713,689	726,565
TRANSFERS	(131,311)	(143,137)	(162,833)	12,000	12,000	12,000	12,000	12,000
<b>Total</b>	<b>1,594,696</b>	<b>1,453,050</b>	<b>614,748</b>	<b>663,558</b>	<b>675,691</b>	<b>688,066</b>	<b>700,689</b>	<b>713,565</b>
<b>District Energy</b>								
REVENUE	(277,478)	(210,706)	(191,847)	(192,975)	(192,975)	(192,975)	(192,975)	(192,975)
EXPENDITURES	343,255	431,574	433,659	843,981	445,833	447,722	449,651	451,618
DEBT	425,321	425,321	417,321	409,321	201,660	0	0	0
TRANSFERS	(491,097)	(646,189)	(659,133)	(1,060,327)	(454,518)	(254,747)	(256,676)	(258,643)
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transportation &amp; Tech Services</b>								
REVENUE	(1,449,562)	(2,381,520)	(2,362,160)	(2,083,570)	(2,083,570)	(2,083,570)	(2,083,570)	(2,083,570)
EXPENDITURES	3,997,231	5,927,690	6,588,049	7,183,548	7,193,485	7,203,620	7,213,957	7,224,501
TRANSFERS	4,618	0	33,800	(829,997)	28,800	28,800	28,800	28,800
<b>Total</b>	<b>2,552,287</b>	<b>3,546,170</b>	<b>4,259,689</b>	<b>4,269,981</b>	<b>5,138,715</b>	<b>5,148,850</b>	<b>5,159,187</b>	<b>5,169,731</b>
<b>OLD BU'S - Sewer Operations</b>								
EXPENDITURES	2,335,989	0	0	0	0	0	0	0
TRANSFERS	(2,335,989)	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OLD BU'S - Water Operations</b>								
EXPENDITURES	2,485,071	0	0	0	0	0	0	0
TRANSFERS	(2,485,071)	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OLD BU'S - District Energy</b>								
EXPENDITURES	617,298	0	0	0	0	0	0	0
TRANSFERS	(617,298)	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>26,070,275</b>	<b>26,973,887</b>	<b>27,639,657</b>	<b>29,067,418</b>	<b>30,694,646</b>	<b>30,909,353</b>	<b>31,263,167</b>	<b>31,565,027</b>