

General Operating Fund and General Asset Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Service Agreements & Grants								
REVENUE	(407,890)	(407,887)	(407,890)	(402,040)	(402,040)	(402,040)	(402,040)	(402,040)
EXPENDITURES	4,112,070	4,112,070	4,112,070	4,260,030	4,260,030	4,260,030	4,260,030	4,260,030
GENERAL OPERATING FUND	3,704,180	3,704,183	3,704,180	3,857,990	3,857,990	3,857,990	3,857,990	3,857,990
GENERAL ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Service Agreements & Grants	3,704,180	3,704,183	3,704,180	3,857,990	3,857,990	3,857,990	3,857,990	3,857,990
Corporate Management								
REVENUE	(1,796,621)	(43,130)	(30,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENDITURES	5,673,339	4,477,058	4,119,301	3,975,299	4,023,264	4,072,190	4,122,092	4,172,992
TRANSFERS	402,238	9,400	39,650	33,850	33,850	33,850	33,850	33,850
GENERAL OPERATING FUND	4,278,956	4,443,328	4,128,951	3,989,149	4,037,114	4,086,040	4,135,942	4,186,842
GENERAL ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Corporate Management	4,278,956	4,443,328	4,128,951	3,989,149	4,037,114	4,086,040	4,135,942	4,186,842
Public Safety								
REVENUE	(4,173,432)	(4,832,400)	(4,879,640)	(4,399,230)	(4,399,230)	(4,399,230)	(4,399,230)	(4,399,230)
EXPENDITURES	51,604,934	50,658,378	51,153,130	54,849,458	55,334,215	55,873,545	56,423,665	56,984,784
TRANSFERS	1,518,105	2,102,709	2,222,499	1,835,225	1,836,560	1,828,524	1,820,327	1,811,966
GENERAL OPERATING FUND	48,949,608	47,928,687	48,495,989	52,285,453	52,771,545	53,302,839	53,844,762	54,397,520
REVENUE	(33,518)	0	0	0	0	0	0	0
EXPENDITURES	233,415	65,000	116,802	110,876	111,487	112,110	112,746	113,395
TRANSFERS	(199,897)	(65,000)	(116,802)	(110,876)	(111,487)	(112,110)	(112,746)	(113,395)
GENERAL ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Public Safety	48,949,608	47,928,687	48,495,989	52,285,453	52,771,545	53,302,839	53,844,762	54,397,520
Civic Operations								
REVENUE	(7,851,630)	(8,703,261)	(8,386,528)	(8,535,434)	(8,489,550)	(8,493,753)	(8,498,037)	(8,502,407)
EXPENDITURES	30,487,600	31,378,651	32,168,399	34,449,754	34,915,441	35,135,449	35,359,854	35,588,742
TRANSFERS	(1,191,438)	435,144	151,356	(655,410)	425,562	389,076	486,679	527,209
GENERAL OPERATING FUND	21,444,533	23,110,534	23,933,227	25,258,910	26,851,453	27,030,772	27,348,496	27,613,544
REVENUE	(164,105)	0	0	0	0	0	0	0
EXPENDITURES	4,663,628	3,775,437	3,364,301	2,885,789	2,921,585	2,958,108	2,995,354	3,033,346
TRANSFERS	321,486	87,916	342,129	922,719	921,608	920,473	919,317	918,137
GENERAL ASSET MAINTENANCE	4,821,008	3,863,353	3,706,430	3,808,508	3,843,193	3,878,581	3,914,671	3,951,483
Total Civic Operations	26,265,541	26,973,887	27,639,657	29,067,418	30,694,646	30,909,353	31,263,167	31,565,027
Recreation & Events								
REVENUE	(3,360,938)	(6,825,433)	(1,218,030)	(3,846,419)	(3,496,430)	(3,496,441)	(3,496,452)	(3,496,464)
EXPENDITURES	10,824,394	14,537,931	10,222,977	12,833,636	13,003,347	13,176,447	13,353,004	13,533,098
TRANSFERS	1,254,925	1,110,289	1,122,644	1,005,853	1,009,956	1,009,956	981,312	975,580
GENERAL OPERATING FUND	8,718,381	8,822,787	10,127,591	9,993,070	10,516,873	10,689,962	10,837,864	11,012,214
REVENUE	(31,583)	(11,500)	(11,500)	(18,500)	(18,500)	(18,500)	(18,500)	(18,500)
EXPENDITURES	1,767,394	1,355,093	1,169,620	1,375,100	1,387,927	1,401,010	1,414,360	1,427,976
TRANSFERS	11,883	0	0	0	0	0	0	0
GENERAL ASSET MAINTENANCE	1,747,693	1,343,593	1,158,120	1,356,600	1,369,427	1,382,510	1,395,860	1,409,476
Total Recreation & Events	10,466,074	10,166,380	11,285,711	11,349,670	11,886,300	12,072,472	12,233,724	12,421,690

General Operating Fund and General Asset Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Planning & Development								
REVENUE	(3,656,706)	(3,152,070)	(2,524,740)	(3,450,460)	(3,210,460)	(3,210,460)	(3,210,460)	(3,210,460)
EXPENDITURES	3,887,732	4,330,358	4,252,333	4,712,519	4,791,980	4,867,933	4,945,401	5,024,417
TRANSFERS	342,174	24,000	24,000	128,920	128,920	128,920	128,920	128,920
GENERAL OPERATING FUND	573,199	1,202,288	1,751,593	1,390,979	1,710,440	1,786,393	1,863,861	1,942,877
REVENUE	(99,893)	0	0	0	0	0	0	0
EXPENDITURES	521,062	200,000	200,000	200,000	200,000	200,000	200,000	200,000
TRANSFERS	(9,055)	0	0	0	0	0	0	0
GENERAL ASSET MAINTENANCE	412,114	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Planning & Development	985,314	1,402,288	1,951,593	1,590,979	1,910,440	1,986,393	2,063,861	2,142,877
Corporate Services								
REVENUE	(64,340)	(95,000)	(84,990)	(77,490)	(77,490)	(77,490)	(77,490)	(77,490)
EXPENDITURES	6,371,486	6,570,414	6,224,231	6,533,808	6,617,969	6,703,814	6,791,375	6,880,688
TRANSFERS	114,605	28,150	24,000	30,000	30,000	30,000	30,000	30,000
GENERAL OPERATING FUND	6,421,751	6,503,564	6,163,241	6,486,318	6,570,479	6,656,324	6,743,885	6,833,198
EXPENDITURES	154,005	305,457	201,451	0	0	0	0	0
TRANSFERS	(154,005)	(305,457)	(201,451)	0	0	0	0	0
GENERAL ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Corporate Services	6,421,751	6,503,564	6,163,241	6,486,318	6,570,479	6,656,324	6,743,885	6,833,198
Finance								
REVENUE	(190,019,824)	(180,929,010)	(181,922,037)	(190,306,986)	(195,938,459)	(197,303,135)	(199,900,100)	(201,008,986)
EXPENDITURES	27,260,959	6,505,996	7,620,667	7,957,158	8,474,087	8,542,355	8,611,988	8,683,014
DEBT	21,159,842	22,401,166	14,868,657	9,434,833	11,705,160	12,067,981	13,268,933	13,111,588
TRANSFERS	45,263,204	56,306,477	61,127,941	69,653,126	69,443,318	69,282,479	69,386,379	69,370,199
GENERAL OPERATING FUND	(96,335,820)	(95,715,371)	(98,304,772)	(103,261,869)	(106,315,894)	(107,410,320)	(108,632,800)	(109,844,185)
TRANSFERS	(6,980,815)	(5,406,946)	(5,064,550)	(5,365,108)	(5,412,620)	(5,461,091)	(5,510,531)	(5,560,959)
GENERAL ASSET MAINTENANCE	(6,980,815)	(5,406,946)	(5,064,550)	(5,365,108)	(5,412,620)	(5,461,091)	(5,510,531)	(5,560,959)
Total Finance	(103,316,635)	(101,122,317)	(103,369,322)	(108,626,977)	(111,728,514)	(112,871,411)	(114,143,331)	(115,405,144)
Net City-Wide	(2,245,212)	0	0	0	0	0	0	0

District Energy Operating Fund and District Energy Asset Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Civic Operations								
REVENUE	(277,478)	(210,706)	(191,847)	(192,975)	(192,975)	(192,975)	(192,975)	(192,975)
EXPENDITURES	931,521	372,151	395,036	805,293	406,972	408,685	410,433	412,216
DEBT	425,321	425,321	417,321	409,321	201,660	0	0	0
TRANSFERS	(1,079,363)	(586,766)	(620,510)	(1,021,639)	(415,657)	(215,710)	(217,458)	(219,241)
DISTRICT ENERGY OPERATING FUND	0	0	0	0	0	0	0	0
EXPENDITURES	29,032	59,423	38,623	38,688	38,861	39,037	39,218	39,402
TRANSFERS	(29,032)	(59,423)	(38,623)	(38,688)	(38,861)	(39,037)	(39,218)	(39,402)
DISTRICT ENERGY ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Civic Operations	0	0	0	0	0	0	0	0
Net City-Wide	0	0	0	0	0	0	0	0

Sewer Operating Fund and Sewer Asset Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Civic Operations								
REVENUE	(13,795,688)	(13,876,169)	(14,540,060)	(15,072,264)	(15,085,963)	(14,992,104)	(14,989,492)	(14,995,369)
EXPENDITURES	6,572,775	4,091,787	4,443,005	4,445,755	4,510,244	4,576,028	4,643,125	4,711,565
DEBT	425,012	424,990	437,234	450,017	445,615	261,715	251,717	256,939
TRANSFERS	6,602,674	9,359,392	9,659,821	10,176,492	10,130,104	10,154,361	10,094,650	10,026,865
SEWER OPERATING FUND	(195,226)	0	0	0	0	0	0	0
REVENUE	(234)	0	0	0	0	0	0	0
EXPENDITURES	1,676,992	2,192,138	2,054,987	2,022,302	2,043,143	2,064,400	2,086,082	2,108,197
TRANSFERS	(1,676,758)	(2,192,138)	(2,054,987)	(2,022,302)	(2,043,143)	(2,064,400)	(2,086,082)	(2,108,197)
SEWER ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Civic Operations	(195,226)	0	0	0	0	0	0	0
Net City-Wide	(195,226)	0	0	0	0	0	0	0

Water Operating Fund and Water Asset Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Civic Operations								
REVENUE	(16,853,461)	(17,043,483)	(17,182,118)	(17,913,654)	(17,951,009)	(17,932,909)	(17,851,670)	(17,816,163)
EXPENDITURES	6,680,534	4,659,036	4,558,928	4,519,035	4,572,907	4,627,856	4,683,906	4,741,072
DEBT	1,368,516	1,368,515	1,400,325	1,445,058	1,465,441	1,395,819	1,252,746	714,322
TRANSFERS	8,804,371	11,015,932	11,222,865	11,949,561	11,912,661	11,909,234	11,915,018	12,360,769
WATER OPERATING FUND	(40)	0	0	0	0	0	0	0
REVENUE	(126,458)	0	0	0	0	0	0	0
EXPENDITURES	2,674,045	1,624,042	1,669,669	2,527,095	2,552,059	2,577,520	2,603,491	2,629,982
TRANSFERS	(2,547,587)	(1,624,042)	(1,669,669)	(2,527,095)	(2,552,059)	(2,577,520)	(2,603,491)	(2,629,982)
WATER ASSET MAINTENANCE	0	0	0	0	0	0	0	0
Total Civic Operations	(40)	0	0	0	0	0	0	0
Net City-Wide	(40)	0	0	0	0	0	0	0

Service Agreements & Grants Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Library Services								
REVENUE	(407,890)	(407,887)	(407,890)	(402,040)	(402,040)	(402,040)	(402,040)	(402,040)
EXPENDITURES	3,785,070	3,785,070	3,785,070	3,933,030	3,933,030	3,933,030	3,933,030	3,933,030
Total	3,377,180	3,377,183	3,377,180	3,530,990	3,530,990	3,530,990	3,530,990	3,530,990
Tourism Prince George								
EXPENDITURES	327,000	327,000	327,000	327,000	327,000	327,000	327,000	327,000
Total	327,000	327,000	327,000	327,000	327,000	327,000	327,000	327,000
GRAND TOTAL	3,704,180	3,704,183	3,704,180	3,857,990	3,857,990	3,857,990	3,857,990	3,857,990

Service Category Summary

Library Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Grants - Library	(407,890)	(407,887)	(407,890)	(402,040)	5,850
Total Revenues	(407,890)	(407,887)	(407,890)	(402,040)	5,850
Expenditures					
Grants - Library	3,785,070	3,785,070	3,785,070	3,933,030	147,960
Total Expenditures	3,785,070	3,785,070	3,785,070	3,933,030	147,960
Debt					
Total Debt	0	0	0	0	0
Transfers					
Total Transfers	0	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	3,377,180	3,377,183	3,377,180	3,530,990	153,810

Service Category Summary

Library Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(407,890)	(407,887)	(407,890)	(402,040)	5,850
Expenditures					
Non-Salary Expenses	3,785,070	3,785,070	3,785,070	3,933,030	147,960
Total Expenditures	3,785,070	3,785,070	3,785,070	3,933,030	147,960
Debt	0	0	0	0	0
Transfers	0	0	0	0	0
Net Operations	3,377,180	3,377,183	3,377,180	3,530,990	153,810



The Prince George Public Library

t. 250-563-9251 e. ask@pgpl.ca f. 250-563-0892

f /pglibrary

t /pg_library

Tuesday November 30, 2021

Mayor and Council
City of Prince George
1100 Patricia Blvd.
Prince George, BC V2L 3V9

Mayor Hall and Members of Council:

Attached for your consideration is the Prince George Public Library’s proposed operations budget for 2022. We have prepared a budget of \$4,167,081 to support the operation of our branches as well as to continue to offer digital and outreach services. The City of Prince George and Regional District of Fraser-Fort George portion of this proposed budget is \$3,933,031.

In 2021 we reduced a number of the Library’s budget expense lines to accommodate the elimination of overdue fees. The removal of this punitive measure on library borrowers aligns with the Select Committee on Poverty Reduction’s 2021 report, which recognized that “improving access to services and supports is a key component in any poverty reduction strategy and works towards ensuring a basic quality of life for all.” Library patrons have expressed their appreciation for the removal of this financial barrier.

As we continue to return library operations to pre-pandemic levels, we hope to restore key funding areas to be in line with 2020 amounts. Although the proposed 2022 budget amounts to a 3.7% increase over 2021, this represents only a 1.8% increase from the 2020 amount. The proposed budget also includes staff wage increases negotiated as part of a 5-year collective agreement reached between PGPL and library employees represented by CUPE Local 4951-04.

PGPL’s new Strategic Plan provides a road map for building on the library’s successes and strengths as we look to develop new partnerships, meet the needs of additional users, and continue to enhance the lives of community members.

We appreciate the City of Prince George’s ongoing support for the success of the public library and the people of the region.

Respectfully submitted,

Mike Gagel,
Chair, Board of Trustees
Prince George Public Library

Read, Learn, Discover.


**Prince George Public Library
Budget 2022**

	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Total Change 2022 From 2021
Revenue					
Municipal Funding Sources*	3,683,399	3,785,067	3,785,067	3,933,031	147,964
Provincial Funding Sources	215,000	215,000	214,000	214,000	0
Internally Generated Sources	98,400	90,900	18,050	20,050	2,000
Total Revenue	\$3,996,799	\$4,090,967	\$4,017,117	\$4,167,081	\$149,964
Wages & Related Expenses					
Benefits	536,797	527,350	524,013	542,640	18,627
Education & Professional Development	21,500	21,500	21,500	21,500	0
Wages	2,421,351	2,505,000	2,485,439	2,573,786	88,347
Other Staff Associated Costs	7,500	7,500	12,000	14,000	2,000
	2,987,148	3,061,350	3,042,952	3,151,926	\$108,974
Operational Expenses					
Supplies	25,010	21,075	21,075	20,875	(200)
Materials Costs	275,000	280,500	257,500	275,215	17,715
General & Administrative	181,750	154,450	150,450	166,945	16,495
Information Technology	101,200	102,572	103,449	106,600	3,151
Rent	74,091	76,500	76,500	76,500	0
Repairs & Maintenance	112,550	139,950	160,450	129,950	(30,500)
	769,601	775,047	769,424	776,085	\$6,661
Investment in Tangible Capital Assets					
Furniture	4,500	16,500	3,000	16,500	13,500
Equipment	3,500	22,000	4,000	4,500	500
Computer Infrastructure	36,050	16,150	14,150	16,150	2,000
Materials	196,000	199,920	183,591	199,920	16,329
	240,050	254,570	204,741	237,070	\$32,329
Total Expenses & TCA's	\$3,996,799	\$4,090,967	\$4,017,117	\$4,165,081	\$147,964

*Includes amount paid to the City of PG from the Regional District of Fraser Fort George estimated at \$407,887

Service Category Summary

Tourism Prince George

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Tourism PG Society-Grant paid	327,000	327,000	327,000	327,000	0
Total Expenditures	327,000	327,000	327,000	327,000	0
Debt					
Total Debt	0	0	0	0	0
Transfers					
Total Transfers	0	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	327,000	327,000	327,000	327,000	0

Service Category Summary

Tourism Prince George

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Non-Salary Expenses	327,000	327,000	327,000	327,000	0
Total Expenditures	327,000	327,000	327,000	327,000	0
Debt	0	0	0	0	0
Transfers	0	0	0	0	0
Net Operations	327,000	327,000	327,000	327,000	0



PRINCE GEORGE

Mayor & Council
City of Prince George
1100 Patricia Blvd.
Prince George, BC V2L 3V9

September 23, 2021

Mayor & Council,

Tourism Prince George Society is pleased to submit the attached 2022 annual budget for Council's consideration. The projected revenue has increased by 27% percent as a result of a forecasted return to near-normal levels in the Municipal and Regional District Tax (MRDT) revenue. The expenses have increased by 44% from 2021, as Tourism Prince George can now return to marketing our fantastic city.

In 2022, Tourism Prince George will start to implement the objectives set out in the 2022-2027 Strategic Plan and continue to develop the tourism sector and key platforms through consistent brand messaging and online activities. The six key pillars in our Strategic Plan that will allow Tourism Prince George and the tourism industry to grow are: Marketing, Visitor Services, Business Development, Destination Development, Organizational Effectiveness, and Industry Outreach.

Due to the continued funding available through our partners, the City of Prince George, and the MRDT, Tourism Prince George will strive to work toward growing the tourism sector in the community, which helps lead to positive economic growth for the city.

Sincerely,

Colin Carson
Chief Executive Officer
Tourism Prince George Society

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TOURISM PRINCE GEORGE 2022 BUDGET

	2021 Budget	DMO	VIC	2022 Budget	DMO	VIC	% Change from Budget
REVENUE							
City of Prince George	327,000	163,500	163,500	327,000	163,500	163,500	0%
MRDT (Hotel Tax)	635,250	635,250	0	1,011,809	1,011,809	0	59%
Province of BC	143,175	120,175	23,000	62,457	39,457	23,000	-56%
Private Partnership	5,000	5,000	0	0	0	0	-100%
Sales Commissions	0	0	0	2,000	0	2,000	
Merchandising Income	12,500	2,500	10,000	20,000	0	20,000	60%
TOTAL REVENUES	1,122,925	926,425	196,500	1,423,266	1,214,766	208,500	27%
EXPENSES							
Operating							
Operating Salaries	152,000	95,000	57,000	148,500	88,500	60,000	-2%
Operating Benefits	24,500	15,500	9,000	23,760	14,160	9,600	-3%
VIC Staff	5,000	0	5,000	20,000	0	20,000	300%
Visitor Information Services Engagement	25,000	0	25,000	65,000	0	65,000	160%
Security	0	0	0	55,200	27,600	27,600	
Rent	54,940	27,470	27,470	57,520	28,760	28,760	5%
Building Maintenance	47,660	23,830	23,830	50,490	25,245	25,245	6%
Telephone	9,000	4,500	4,500	9,180	4,590	4,590	2%
Professional Services	30,000	15,000	15,000	30,600	15,300	15,300	2%
Admin/Bank Fees	5,000	2,500	2,500	5,100	2,550	2,550	2%
Cost of Goods	5,000	0	5,000	20,000	0	20,000	300%
Office Supplies	3,500	1,750	1,750	3,570	1,785	1,785	2%
Office Equipment/Software	22,000	15,000	7,000	32,000	16,000	16,000	45%
Internet/IT	7,000	3,500	3,500	6,000	3,000	3,000	-14%
Board Expenses	500	500	0	2,000	1,000	1,000	300%
Insurance	6,000	3,000	3,000	6,120	3,060	3,060	2%
Vehicle Overhead	4,000	2,000	2,000	5,000	2,500	2,500	25%
Mileage and Parking	1,000	500	500	1,020	510	510	2%
Training and Development	3,000	2,500	500	5,500	5,000	500	83%
Subtotal, Operating	405,100	212,550	192,550	546,560	239,560	307,000	35%
Capital							
Equipment	25,000	25,000	0	10,000	10,000	0	-60%
Building Improvements	0	0	0	0	0	0	
Subtotal, Capital	25,000	25,000	0	10,000	10,000	0	-60%
Marketing							
Marketing Salaries	338,000	338,000	0	413,000	413,000	0	22%
Marketing Benefits	54,000	54,000	0	66,080	66,080	0	22%
Postage/Freight	2,500	2,500	0	4,000	4,000	0	60%
Consumer Shows	0	0	0	5,000	5,000	0	
Brand/Niche Paid Campaigns	150,000	150,000	0	250,000	250,000	0	67%
Visitor Guide, Brochures and Maps	2,500	2,500	0	70,000	70,000	0	2700%
Travel Media and Influencers	50,000	50,000	0	65,000	65,000	0	30%
Website	10,000	10,000	0	20,000	20,000	0	100%
Marketing Memberships/Software	18,500	18,500	0	30,000	30,000	0	62%
Event Attraction	40,000	40,000	0	130,000	130,000	0	225%
Destination Development & Training	70,000	70,000	0	70,000	70,000	0	0%
Subtotal, Marketing	735,500	735,500	0	1,123,080	1,123,080	0	53%
TOTAL EXPENSES	1,165,600	973,050	192,550	1,679,640	1,372,640	307,000	44%
Balance	-42,675	-46,625	3,950	-256,374	-157,874	-98,500	501%
Less Capital	25,000			10,000			
Net Profit/Loss	-17,675			-246,374			

Corporate Management Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Office of City Manager								
REVENUE	(5,391)	0	0	0	0	0	0	0
EXPENDITURES	785,691	635,861	494,384	493,169	501,163	509,317	517,633	526,115
TRANSFERS	79,411	1,000	0	200	200	200	200	200
Total	859,711	636,861	494,384	493,369	501,363	509,517	517,833	526,315
Mayor & Council								
EXPENDITURES	646,686	767,143	768,400	769,534	779,116	788,890	798,860	809,029
TRANSFERS	788	0	0	0	0	0	0	0
Total	647,474	767,143	768,400	769,534	779,116	788,890	798,860	809,029
Legislative Services								
REVENUE	(48,708)	(15,000)	(15,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENDITURES	919,426	846,368	839,844	676,316	687,077	698,053	709,248	720,667
TRANSFERS	25,000	0	25,000	25,000	25,000	25,000	25,000	25,000
Total	895,718	831,368	849,844	681,316	692,077	703,053	714,248	725,667
Communications								
EXPENDITURES	573,775	621,555	581,362	566,187	575,825	585,657	595,685	605,913
TRANSFERS	200	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total	573,975	626,555	586,362	571,187	580,825	590,657	600,685	610,913
Strategic Initiatives & Partn.								
REVENUE	(1,742,522)	(28,130)	(15,000)	0	0	0	0	0
EXPENDITURES	2,747,761	1,606,131	1,435,311	1,470,093	1,480,083	1,490,273	1,500,666	1,511,268
TRANSFERS	296,839	3,400	9,650	3,650	3,650	3,650	3,650	3,650
Total	1,302,078	1,581,401	1,429,961	1,473,743	1,483,733	1,493,923	1,504,316	1,514,918
GRAND TOTAL	4,278,956	4,443,328	4,128,951	3,989,149	4,037,114	4,086,040	4,135,942	4,186,842

Service Category Summary

Office of City Manager

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Events and Conferences	(5,391)	0	0	0	0
Total Revenues	(5,391)	0	0	0	0
Expenditures					
Corporate Management	775,455	632,861	494,384	493,169	(1,215)
Corp Mgmt - CN Centre Suite	0	3,000	0	0	0
Events and Conferences	10,236	0	0	0	0
Total Expenditures	785,691	635,861	494,384	493,169	(1,215)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Corporate Management	79,411	1,000	0	200	200
Total Transfers	79,411	1,000	0	200	200
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	859,711	636,861	494,384	493,369	(1,015)

Service Category Summary

Office of City Manager

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(5,391)	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	746,429	534,861	415,294	399,669	(15,625)
Non-Salary Expenses	39,262	101,000	79,090	93,500	14,410
Total Expenditures	785,691	635,861	494,384	493,169	(1,215)
Debt	0	0	0	0	0
Transfers	79,411	1,000	0	200	200
Net Operations	859,711	636,861	494,384	493,369	(1,015)

Service Category Summary

Mayor & Council

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Economic Development Advocacy	267	40,000	40,000	40,000	0
Corporate Plan / Orientation	171	15,000	15,000	15,010	10
Downtown Initiatives	29,500	0	0	0	0
Legislative-Mayor	169,845	187,620	186,873	187,977	1,104
Legislative-Council	414,853	435,023	437,017	437,027	10
Council - Krause	30	8,000	8,000	8,000	0
Council - Skakun	90	8,000	8,000	8,000	0
Council Committee	25,919	25,500	25,510	25,520	10
Council - Frizzell	3,190	8,000	8,000	8,000	0
Council - Everitt	759	8,000	8,000	8,000	0
Council - McConnachie	263	8,000	8,000	8,000	0
Council - Scott	760	8,000	8,000	8,000	0
Council - Ramsay	820	8,000	8,000	8,000	0
Council - Sampson	219	8,000	8,000	8,000	0
Total Expenditures	646,686	767,143	768,400	769,534	1,134
Debt					
Total Debt	0	0	0	0	0
Transfers					
Legislative-Council	788	0	0	0	0
Total Transfers	788	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	647,474	767,143	768,400	769,534	1,134

Service Category Summary

Mayor & Council

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	469,942	480,253	478,000	479,104	1,104
Non-Salary Expenses	176,744	286,890	290,400	290,430	30
Total Expenditures	646,686	767,143	768,400	769,534	1,134
Debt	0	0	0	0	0
Transfers	788	0	0	0	0
Net Operations	647,474	767,143	768,400	769,534	1,134

Service Category Summary

Legislative Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Legislative Services	(48,708)	(15,000)	(15,000)	(20,000)	(5,000)
Total Revenues	(48,708)	(15,000)	(15,000)	(20,000)	(5,000)
Expenditures					
Elections/Referendums	0	25,000	0	30,000	30,000
Legislative Services	919,426	821,368	839,844	646,316	(193,528)
Total Expenditures	919,426	846,368	839,844	676,316	(163,528)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Elections/Referendums	25,000	0	25,000	25,000	0
Total Transfers	25,000	0	25,000	25,000	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	895,718	831,368	849,844	681,316	(168,528)

Service Category Summary

Legislative Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(48,708)	(15,000)	(15,000)	(20,000)	(5,000)
Expenditures					
Salary & Wages (including Benefits)	755,628	718,088	707,824	538,036	(169,788)
Non-Salary Expenses	163,798	128,280	132,020	138,280	6,260
Total Expenditures	919,426	846,368	839,844	676,316	(163,528)
Debt	0	0	0	0	0
Transfers	25,000	0	25,000	25,000	0
Net Operations	895,718	831,368	849,844	681,316	(168,528)

Service Category Summary

Communications

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Communications	573,775	621,555	581,362	566,187	(15,175)
Total Expenditures	573,775	621,555	581,362	566,187	(15,175)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Communications	200	5,000	5,000	5,000	0
Total Transfers	200	5,000	5,000	5,000	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	573,975	626,555	586,362	571,187	(15,175)

Service Category Summary

Communications

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	528,377	537,295	531,232	481,907	(49,325)
Non-Salary Expenses	45,398	84,260	50,130	84,280	34,150
Total Expenditures	573,775	621,555	581,362	566,187	(15,175)
Debt	0	0	0	0	0
Transfers	200	5,000	5,000	5,000	0
Net Operations	573,975	626,555	586,362	571,187	(15,175)

Service Category Summary Strategic Initiatives & Partn.

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Active Living Guide	(13,007)	(22,940)	0	0	0
Community Partnerships Ops.	(2,176)	(5,190)	0	0	0
Social Planning/Coordination	(105,839)	0	0	0	0
Reaching Home Program	(1,621,499)	0	(15,000)	0	15,000
Total Revenues	(1,742,522)	(28,130)	(15,000)	0	15,000
Expenditures					
Scholarships & Bursaries	3,500	3,500	0	0	0
Volunteer Grants	11,300	11,300	0	0	0
Active Living & Healthy Eating	13	5,000	0	0	0
Community Enhancement Grants	4,813	16,000	0	0	0
Community Street Banners	(1,067)	25,000	0	0	0
myPG Social Development Fund	456,068	500,000	0	0	0
Community Heritage	895	7,000	0	0	0
Community Flower Baskets	57,685	57,850	0	0	0
Active Living Guide	15,819	27,310	0	0	0
Community Partnerships Ops.	21,364	40,489	0	0	0
Social Planning/Coordination	1,077,442	912,682	1,435,311	1,470,093	34,782
Reaching Home Program	1,099,928	0	0	0	0
Total Expenditures	2,747,761	1,606,131	1,435,311	1,470,093	34,782
Debt					
Total Debt	0	0	0	0	0
Transfers					
myPG Social Development Fund	(1,500)	0	0	0	0
Community Heritage	210	0	0	0	0
Active Living Guide	(3,840)	(6,950)	0	0	0
Community Partnerships Ops.	114	6,500	0	0	0
Social Planning/Coordination	(120,815)	3,850	9,650	3,650	(6,000)
Reaching Home Program	422,670	0	0	0	0
Total Transfers	296,839	3,400	9,650	3,650	(6,000)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	1,302,078	1,581,401	1,429,961	1,473,743	43,782

Service Category Summary Strategic Initiatives & Partn.

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(1,742,522)	(28,130)	(15,000)	0	15,000
Expenditures					
Salary & Wages (including Benefits)	534,835	584,744	488,421	499,513	11,092
Non-Salary Expenses	2,212,926	1,021,387	946,890	970,580	23,690
Total Expenditures	2,747,761	1,606,131	1,435,311	1,470,093	34,782
Debt	0	0	0	0	0
Transfers	296,839	3,400	9,650	3,650	(6,000)
Net Operations	1,302,078	1,581,401	1,429,961	1,473,743	43,782

Public Safety Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Police Protection								
REVENUE	(611,535)	(523,610)	(556,290)	(556,290)	(556,290)	(556,290)	(556,290)	(556,290)
EXPENDITURES	29,605,153	28,189,095	28,648,974	31,339,430	31,441,599	31,545,810	31,652,108	31,760,531
TRANSFERS	50,028	0	0	0	0	0	0	0
Total	29,043,646	27,665,485	28,092,684	30,783,140	30,885,309	30,989,520	31,095,818	31,204,241
Fire & Rescue Services								
REVENUE	(1,633,638)	(1,599,300)	(1,618,750)	(1,642,750)	(1,642,750)	(1,642,750)	(1,642,750)	(1,642,750)
EXPENDITURES	18,321,311	18,855,956	18,943,011	19,217,422	19,584,060	19,958,031	20,339,480	20,728,559
TRANSFERS	1,014,738	1,095,400	1,167,700	1,204,927	1,214,140	1,214,140	1,214,140	1,214,140
Total	17,702,411	18,352,056	18,491,961	18,779,599	19,155,450	19,529,421	19,910,870	20,299,949
Emergency Programs								
REVENUE	109,282	0	0	0	0	0	0	0
EXPENDITURES	342,996	322,269	289,519	297,724	303,438	309,265	315,210	321,273
TRANSFERS	(11,313)	16,000	16,000	13,600	13,600	13,600	13,600	13,600
Total	440,965	338,269	305,519	311,324	317,038	322,865	328,810	334,873
Bylaw Services								
REVENUE	(620,189)	(745,490)	(745,490)	(645,490)	(645,490)	(645,490)	(645,490)	(645,490)
EXPENDITURES	2,252,507	2,179,768	2,189,315	2,920,230	2,922,588	2,969,873	3,018,104	3,067,297
TRANSFERS	130,269	133,923	162,000	136,650	136,650	136,650	136,650	136,650
Total	1,762,587	1,568,201	1,605,825	2,411,390	2,413,748	2,461,033	2,509,264	2,558,457
Off-Street Parking								
REVENUE	(1,450,869)	(1,964,000)	(1,959,110)	(1,554,700)	(1,554,700)	(1,554,700)	(1,554,700)	(1,554,700)
EXPENDITURES	1,316,383	1,176,290	1,199,113	1,185,528	1,194,017	1,202,676	1,211,509	1,220,519
TRANSFERS	134,486	792,386	759,997	369,172	360,683	352,024	343,191	334,181
Total	0	4,676	0	0	0	0	0	0
GRAND TOTAL	48,949,608	47,928,687	48,495,989	52,285,453	52,771,545	53,302,839	53,844,762	54,397,520

Service Category Summary

Police Protection

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Police Operations	(396,320)	(401,290)	(426,290)	(426,290)	0
Police Progr-CPAC-Storefront	(65,000)	0	0	0	0
Police Progr - Victim Services	(86,712)	(82,320)	(80,000)	(80,000)	0
Custody of Prisoners	(63,504)	(40,000)	(50,000)	(50,000)	0
Total Revenues	(611,535)	(523,610)	(556,290)	(556,290)	0
Expenditures					
Police Contract	24,870,903	23,137,029	23,616,770	26,047,926	2,431,156
Police Operations	3,797,940	4,061,810	4,049,888	4,240,885	190,997
Police Progr-CPAC-Storefront	145,042	168,592	168,592	176,532	7,940
Police Progr - Victim Services	101,227	174,667	166,717	182,322	15,605
Custody of Prisoners	690,042	646,997	647,007	691,765	44,758
Total Expenditures	29,605,153	28,189,095	28,648,974	31,339,430	2,690,456
Debt					
Total Debt	0	0	0	0	0
Transfers					
Police Operations	28	0	0	0	0
Police Progr-CPAC-Storefront	50,000	0	0	0	0
Total Transfers	50,028	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	29,043,646	27,665,485	28,092,684	30,783,140	2,690,456

Service Category Summary

Police Protection

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(611,535)	(523,610)	(556,290)	(556,290)	0
Expenditures					
Salary & Wages (including Benefits)	4,522,350	4,868,996	4,868,084	5,108,454	240,370
Non-Salary Expenses	25,082,803	23,320,099	23,780,890	26,230,976	2,450,086
Total Expenditures	29,605,153	28,189,095	28,648,974	31,339,430	2,690,456
Debt	0	0	0	0	0
Transfers	50,028	0	0	0	0
Net Operations	29,043,646	27,665,485	28,092,684	30,783,140	2,690,456

Service Category Summary

Fire & Rescue Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Fire Dept - Headquarters	(769)	(750)	(750)	(750)	0
Fire Prevention/Investigation	(38,550)	(15,000)	(15,000)	(20,000)	(5,000)
Fire Halls	(3,391)	(3,000)	(7,000)	(7,000)	0
Fire Opr Comm Centre	(1,570,550)	(1,570,550)	(1,586,000)	(1,605,000)	(19,000)
Fire Equip - High Angle Rescue	(20,379)	(10,000)	(10,000)	(10,000)	0
Total Revenues	(1,633,638)	(1,599,300)	(1,618,750)	(1,642,750)	(24,000)
Expenditures					
Fire Dept - Headquarters	2,055,958	2,030,150	1,916,243	2,046,973	130,730
Fire Dept - Recruitment	20,584	10,000	0	10,000	10,000
Fire Prevention/Investigation	18,857	36,480	24,970	36,470	11,500
Fire Communications	27,832	43,000	43,010	43,020	10
Fire Halls	96,027	54,780	56,960	60,460	3,500
Fire Opr Comm Centre	1,548,033	1,609,744	1,595,186	1,653,399	58,213
Fire Suppress Operations	14,432,479	14,933,062	15,170,412	15,228,360	57,948
Fire Fighting Fleet	107,381	112,740	110,240	112,740	2,500
Fire Equip - High Angle Rescue	14,160	11,000	11,000	11,000	0
Fire - Confined Space	0	15,000	14,990	15,000	10
Total Expenditures	18,321,311	18,855,956	18,943,011	19,217,422	274,411
Debt					
Total Debt	0	0	0	0	0
Transfers					
Fire Dept - Headquarters	7,967	2,500	2,500	2,500	0
Fire Halls	1,075	0	0	0	0
Fire Opr Comm Centre	118	0	0	0	0
Fire Suppress Operations	777	0	0	63,327	63,327
Fire Fighting Fleet	1,004,800	1,092,900	1,165,200	1,139,100	(26,100)
Total Transfers	1,014,738	1,095,400	1,167,700	1,204,927	37,227
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	17,702,411	18,352,056	18,491,961	18,779,599	287,638

Service Category Summary

Fire & Rescue Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(1,633,638)	(1,599,300)	(1,618,750)	(1,642,750)	(24,000)
Expenditures					
Salary & Wages (including Benefits)	17,743,194	18,166,076	18,216,501	18,331,882	115,381
Non-Salary Expenses	578,117	689,880	726,510	885,540	159,030
Total Expenditures	18,321,311	18,855,956	18,943,011	19,217,422	274,411
Debt	0	0	0	0	0
Transfers	1,014,738	1,095,400	1,167,700	1,204,927	37,227
Net Operations	17,702,411	18,352,056	18,491,961	18,779,599	287,638

Service Category Summary

Emergency Programs

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Emergency Programs	(835)	0	0	0	0
Emergency Fire Response	110,117	0	0	0	0
Total Revenues	109,282	0	0	0	0
Expenditures					
Emergency Programs	342,996	322,269	289,519	297,724	8,205
Total Expenditures	342,996	322,269	289,519	297,724	8,205
Debt					
Total Debt	0	0	0	0	0
Transfers					
Emergency Programs	16,387	16,000	16,000	13,600	(2,400)
Emergency Fire Response	(27,700)	0	0	0	0
Total Transfers	(11,313)	16,000	16,000	13,600	(2,400)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	440,965	338,269	305,519	311,324	5,805

Service Category Summary

Emergency Programs

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	109,282	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	283,120	280,179	283,689	285,664	1,975
Non-Salary Expenses	59,875	42,090	5,830	12,060	6,230
Total Expenditures	342,996	322,269	289,519	297,724	8,205
Debt	0	0	0	0	0
Transfers	(11,313)	16,000	16,000	13,600	(2,400)
Net Operations	440,965	338,269	305,519	311,324	5,805

Service Category Summary

Bylaw Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Parking Oper - Traffic Control	(298,971)	(381,500)	(381,500)	(281,500)	100,000
Animal/SPCA Operations	(226,854)	(309,000)	(309,000)	(309,000)	0
Enforcement	(69,686)	(4,990)	(4,990)	(4,990)	0
Bylaw Admin Operations	(24,678)	(50,000)	(50,000)	(50,000)	0
Total Revenues	(620,189)	(745,490)	(745,490)	(645,490)	100,000
Expenditures					
Parking Oper - Traffic Control	355,658	417,871	417,871	430,039	12,168
Animal/SPCA Operations	588,783	578,732	578,732	684,369	105,637
Enforcement	947,410	868,379	880,095	1,264,549	384,454
Bylaw Admin Operations	360,657	314,786	312,617	541,273	228,656
Total Expenditures	2,252,507	2,179,768	2,189,315	2,920,230	730,915
Debt					
Total Debt	0	0	0	0	0
Transfers					
Parking Oper - Traffic Control	21,832	21,600	24,000	20,250	(3,750)
Animal/SPCA Operations	42,840	56,623	63,600	50,400	(13,200)
Enforcement	65,597	55,700	74,400	66,000	(8,400)
Total Transfers	130,269	133,923	162,000	136,650	(25,350)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	1,762,587	1,568,201	1,605,825	2,411,390	805,565

Service Category Summary

Bylaw Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(620,189)	(745,490)	(745,490)	(645,490)	100,000
Expenditures					
Salary & Wages (including Benefits)	1,601,364	1,666,618	1,676,175	2,317,860	641,685
Non-Salary Expenses	651,143	513,150	513,140	602,370	89,230
Total Expenditures	2,252,507	2,179,768	2,189,315	2,920,230	730,915
Debt	0	0	0	0	0
Transfers	130,269	133,923	162,000	136,650	(25,350)
Net Operations	1,762,587	1,568,201	1,605,825	2,411,390	805,565

Service Category Summary

Off-Street Parking

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Parking - Off Street	(1,417,351)	(1,964,000)	(1,959,110)	(1,554,700)	404,410
Total Revenues	(1,417,351)	(1,964,000)	(1,959,110)	(1,554,700)	404,410
Expenditures					
Parking - Off Street	391,079	462,275	463,303	499,324	36,021
Facilities Off Street Parking	691,889	649,015	619,008	575,328	(43,680)
Total Expenditures	1,082,968	1,111,290	1,082,311	1,074,652	(7,659)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Parking - Off Street	110,062	772,836	689,782	292,718	(397,064)
Facilities Off Street Parking	30,701	17,210	68,055	74,454	6,399
Off-Street Mtce (fund 13)	193,620	67,340	118,962	112,876	(6,086)
Total Transfers	334,383	857,386	876,799	480,048	(396,751)
Revenues - Asset Maintenance					
Facilities Off Street Pking AM	(33,518)	0	0	0	0
Total Revenues - Asset Maintenance	(33,518)	0	0	0	0
Expenditures - Asset Maintenance					
Facilities Off Street Pking AM	233,415	65,000	116,802	110,876	(5,926)
Total Expenditures - Asset Maintenance	233,415	65,000	116,802	110,876	(5,926)
Transfers - Asset Maintenance					
Facilities Off Street Pking AM	(6,277)	2,340	2,160	2,000	(160)
User Fee Funded - Off-Street	(193,620)	(67,340)	(118,962)	(112,876)	6,086
Total Transfers - Asset Maintenance	(199,897)	(65,000)	(116,802)	(110,876)	5,926
Net Operations	0	4,676	0	0	0

Service Category Summary

Off-Street Parking

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(1,450,869)	(1,964,000)	(1,959,110)	(1,554,700)	404,410
Expenditures					
Salary & Wages (including Benefits)	386,726	467,326	419,171	424,476	5,305
Non-Salary Expenses	929,657	708,964	779,942	761,052	(18,890)
Total Expenditures	1,316,383	1,176,290	1,199,113	1,185,528	(13,585)
Debt	0	0	0	0	0
Transfers	134,486	792,386	759,997	369,172	(390,825)
Net Operations	0	4,676	0	0	0

Civic Operations Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Snow Control								
REVENUE	(36,013)	(50,000)	(60,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENDITURES	7,468,485	6,639,350	8,102,450	8,198,300	8,198,300	8,198,300	8,198,300	8,198,300
TRANSFERS	3,089,657	1,910,650	1,957,550	2,021,700	2,021,700	2,021,700	2,021,700	2,021,700
Total	10,522,130	8,500,000	10,000,000	10,200,000	10,200,000	10,200,000	10,200,000	10,200,000
Roads								
REVENUE	(104,349)	(135,124)	(140,959)	(141,912)	(143,060)	(144,235)	(145,430)	(146,650)
EXPENDITURES	3,300,600	3,002,998	2,968,456	2,988,406	3,030,666	3,073,780	3,117,750	3,162,602
TRANSFERS	920,445	881,257	806,852	1,009,900	1,009,900	1,009,900	1,009,900	1,009,900
Total	4,116,696	3,749,131	3,634,349	3,856,394	3,897,506	3,939,445	3,982,220	4,025,852
Storm Drainage								
REVENUE	(240,191)	(148,740)	(166,123)	(174,475)	(177,231)	(180,042)	(182,910)	(185,834)
EXPENDITURES	1,550,210	1,215,485	1,438,458	1,241,691	1,257,380	1,273,383	1,289,708	1,306,356
TRANSFERS	208,269	62,961	75,076	313,800	313,800	313,800	313,800	313,800
Total	1,518,288	1,129,706	1,347,411	1,381,016	1,393,949	1,407,141	1,420,598	1,434,322
Fleet Services								
REVENUE	(620,966)	(604,340)	(351,629)	(520,534)	(520,534)	(520,534)	(520,534)	(520,534)
EXPENDITURES	6,698,647	6,551,396	6,524,997	6,942,923	7,248,475	7,305,136	7,362,934	7,421,886
TRANSFERS	(7,723,908)	(5,457,981)	(5,725,783)	(5,605,595)	(5,364,130)	(5,380,941)	(5,263,269)	(5,142,545)
Total	(1,646,227)	489,075	447,585	816,794	1,363,811	1,403,661	1,579,131	1,758,807
Street Lighting								
REVENUE	(79,903)	(36,200)	(36,200)	(51,200)	(51,200)	(51,200)	(51,200)	(51,200)
EXPENDITURES	1,777,746	1,773,619	1,623,974	1,718,885	1,723,712	1,728,637	1,733,659	1,738,781
TRANSFERS	(13,365)	(31,386)	124,000	114,400	114,400	114,400	114,400	114,400
Total	1,684,478	1,706,033	1,711,774	1,782,085	1,786,912	1,791,837	1,796,859	1,801,981
Civic Operations Admin								
REVENUE	(7,527)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
EXPENDITURES	1,064,207	780,175	288,448	298,269	303,898	309,641	315,498	321,472
TRANSFERS	33,625	0	21,900	162,570	162,570	162,570	162,570	102,845
Total	1,090,305	775,175	305,348	455,839	461,468	467,211	473,068	419,317
Solid Waste Services								
REVENUE	(4,739,638)	(4,707,660)	(4,735,470)	(4,843,000)	(4,843,000)	(4,843,000)	(4,843,000)	(4,843,000)
EXPENDITURES	2,908,870	2,436,750	2,371,951	2,814,932	2,835,333	2,856,143	2,877,368	2,899,017
TRANSFERS	1,830,767	2,270,910	2,363,519	2,028,068	2,007,667	1,986,857	1,965,632	1,943,983
Total	0	0	0	0	0	0	0	0
Cemetery								
REVENUE	(513,256)	(498,720)	(488,720)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
EXPENDITURES	565,610	496,335	502,876	525,665	534,013	542,528	551,212	560,071
TRANSFERS	44,238	52,525	83,081	95,688	95,688	95,688	95,688	95,688
Total	96,591	50,140	97,237	71,353	79,701	88,216	96,900	105,759

Civic Operations Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Sewer Operations								
REVENUE	(13,795,921)	(13,876,169)	(14,540,060)	(15,072,264)	(15,085,963)	(14,992,104)	(14,989,492)	(14,995,369)
EXPENDITURES	5,913,778	6,283,925	6,497,992	6,468,057	6,553,387	6,640,428	6,729,207	6,819,762
DEBT	425,012	424,990	437,234	450,017	445,615	261,715	251,717	256,939
TRANSFERS	7,261,905	7,167,254	7,604,834	8,154,190	8,086,961	8,089,961	8,008,568	7,918,668
Total	(195,226)	0	0	0	0	0	0	0
Water Operations								
REVENUE	(16,979,919)	(17,043,483)	(17,182,118)	(17,913,654)	(17,951,009)	(17,932,909)	(17,851,670)	(17,816,163)
EXPENDITURES	6,869,507	6,283,078	6,228,597	7,046,130	7,124,966	7,205,376	7,287,397	7,371,054
DEBT	1,368,516	1,368,515	1,400,325	1,445,058	1,465,441	1,395,819	1,252,746	714,322
TRANSFERS	8,741,855	9,391,890	9,553,196	9,422,466	9,360,602	9,331,714	9,311,527	9,730,787
Total	(40)	0	0	0	0	0	0	0
Parks								
REVENUE	(160,791)	(115,957)	(15,257)	(120,743)	(70,955)	(71,172)	(71,393)	(71,619)
EXPENDITURES	4,030,076	4,714,103	4,320,450	4,746,366	4,823,073	4,901,323	4,981,133	5,062,537
TRANSFERS	867,011	977,261	916,323	944,775	944,775	944,775	944,775	944,775
Total	4,736,296	5,575,407	5,221,516	5,570,398	5,696,893	5,774,926	5,854,515	5,935,693
Project Delivery								
REVENUE	(63,539)	(20,000)	(25,010)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
EXPENDITURES	1,789,546	1,616,187	802,591	676,558	688,691	701,066	713,689	726,565
TRANSFERS	(131,311)	(143,137)	(162,833)	12,000	12,000	12,000	12,000	12,000
Total	1,594,696	1,453,050	614,748	663,558	675,691	688,066	700,689	713,565
District Energy								
REVENUE	(277,478)	(210,706)	(191,847)	(192,975)	(192,975)	(192,975)	(192,975)	(192,975)
EXPENDITURES	343,255	431,574	433,659	843,981	445,833	447,722	449,651	451,618
DEBT	425,321	425,321	417,321	409,321	201,660	0	0	0
TRANSFERS	(491,097)	(646,189)	(659,133)	(1,060,327)	(454,518)	(254,747)	(256,676)	(258,643)
Total	0	0	0	0	0	0	0	0
Transportation & Tech Services								
REVENUE	(1,449,562)	(2,381,520)	(2,362,160)	(2,083,570)	(2,083,570)	(2,083,570)	(2,083,570)	(2,083,570)
EXPENDITURES	3,997,231	5,927,690	6,588,049	7,183,548	7,193,485	7,203,620	7,213,957	7,224,501
TRANSFERS	4,618	0	33,800	(829,997)	28,800	28,800	28,800	28,800
Total	2,552,287	3,546,170	4,259,689	4,269,981	5,138,715	5,148,850	5,159,187	5,169,731
OLD BU'S - Sewer Operations								
EXPENDITURES	2,335,989	0	0	0	0	0	0	0
TRANSFERS	(2,335,989)	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0
OLD BU'S - Water Operations								
EXPENDITURES	2,485,071	0	0	0	0	0	0	0
TRANSFERS	(2,485,071)	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0
OLD BU'S - District Energy								
EXPENDITURES	617,298	0	0	0	0	0	0	0
TRANSFERS	(617,298)	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0
GRAND TOTAL	26,070,275	26,973,887	27,639,657	29,067,418	30,694,646	30,909,353	31,263,167	31,565,027

Service Category Summary

Snow Control

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Snow Dump Mtce - Gen Charges	(28,250)	(50,000)	(50,000)	(10,000)	40,000
Ice Control	(7,763)	0	(10,000)	(10,000)	0
Total Revenues	(36,013)	(50,000)	(60,000)	(20,000)	40,000
Expenditures					
Snow Dump Mtce - Gen Charges	382,481	312,743	310,919	313,876	2,957
Snow Plow & Rmv - Grader/Plow	4,334,011	3,210,268	4,680,493	4,691,829	11,336
Ice Control	1,489,412	1,743,597	1,739,906	1,773,732	33,826
Sdwlk Snw Plw/Ice Cntrl-Outsid	187,756	301,926	297,946	311,953	14,007
City Facilities Snow/Ice Contr	463,500	516,501	500,591	512,208	11,617
Winter Sand Pickup	470,674	469,073	469,073	490,142	21,069
Total Expenditures	7,327,835	6,554,108	7,998,928	8,093,740	94,812
Debt					
Total Debt	0	0	0	0	0
Transfers					
Snow Dump Mtce - Gen Charges	10,019	5,000	5,000	5,000	0
Snow Plow & Rmv - Grader/Plow	2,039,721	945,244	994,550	966,700	(27,850)
Ice Control	397,199	268,006	265,000	350,000	85,000
Sdwlk Snw Plw/Ice Cntrl-Outsid	139,474	122,900	122,000	125,000	3,000
City Facilities Snow/Ice Contr	154,560	118,000	120,000	120,000	0
Snow (fund 13)	41,957	88,742	106,522	109,560	3,038
Winter Sand Pickup	447,379	448,000	448,000	450,000	2,000
Total Transfers	3,230,307	1,995,892	2,061,072	2,126,260	65,188
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Snow Disposal Fac West Bowl	104,147	0	0	0	0
Snow Dump Mtce - Gen Chrgs AM	0	2,165	4,409	4,034	(375)
Snow Plow & Rmv-Grader/Plow AM	36,502	83,077	99,113	100,526	1,413
Total Expenditures - Asset Maintenance	140,650	85,242	103,522	104,560	1,038
Transfers - Asset Maintenance					
Snow Disposal Fac West Bowl	(104,147)	0	0	0	0
Snow Dump Mtce - Gen Chrgs AM	0	1,400	1,000	1,000	0
Snow Plow & Rmv-Grader/Plow AM	5,455	2,100	2,000	4,000	2,000
User Fee Funded - Snow	(41,957)	(88,742)	(106,522)	(109,560)	(3,038)
Total Transfers - Asset Maintenance	(140,650)	(85,242)	(103,522)	(104,560)	(1,038)
Net Operations	10,522,130	8,500,000	10,000,000	10,200,000	200,000

Service Category Summary

Snow Control

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(36,013)	(50,000)	(60,000)	(20,000)	40,000
Expenditures					
Salary & Wages (including Benefits)	3,591,391	3,340,132	3,338,115	3,483,977	145,862
Non-Salary Expenses	3,877,094	3,299,218	4,764,335	4,714,323	(50,012)
Total Expenditures	7,468,485	6,639,350	8,102,450	8,198,300	95,850
Debt	0	0	0	0	0
Transfers	3,089,657	1,910,650	1,957,550	2,021,700	64,150
Net Operations	10,522,130	8,500,000	10,000,000	10,200,000	200,000

Service Category Summary

Roads

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
3rd Pty Streets - Misc	90	(15,230)	(15,235)	(15,295)	(60)
New Traffic Signs - Sign Insta	(4,499)	0	0	0	0
Curb & Gutter Rpr Conn	(27,085)	(39,736)	(39,736)	(40,453)	(717)
Pavement Rpr Connection	(42,714)	(74,013)	(57,013)	(57,170)	(157)
Concrete Sidewalk Rpr Conn	(4,300)	(4,525)	(2,750)	(2,760)	(10)
Asphalt Sidewalk Rpr Conn	0	(1,620)	(1,225)	(1,234)	(9)
Sign Mtce Operations	(477)	0	0	0	0
Road Cut Fees	(25,364)	0	(25,000)	(25,000)	0
Total Revenues	(104,349)	(135,124)	(140,959)	(141,912)	(953)
Expenditures					
Traffic Lane Marking	310,574	361,629	341,629	364,550	22,921
3rd Pty Streets - Misc	0	15,230	15,235	15,295	60
Streets - Gen Admin	400,508	617,527	611,017	634,130	23,113
New Traffic Signs - Sign Insta	425	0	0	0	0
Gravel Roads - Grading	23,624	61,013	51,663	54,030	2,367
Summer Sweeping Program	114,235	84,369	84,369	88,197	3,828
Curb & Gutter Mtce	75,906	55,988	147,072	128,799	(18,273)
Bridges & Structures	0	922	522	0	(522)
Mtce Asphalt Rd - Cold Patch R	38,233	18,980	31,497	24,146	(7,351)
Mtce Asphalt Rd - Major Patchi	52,145	45,769	76,568	88,814	12,246
Mtce Asphalt Rd - Hot Patch Rp	72,010	64,472	80,763	66,802	(13,961)
Curb & Gutter Rpr Conn	21,498	28,736	28,736	29,453	717
Pavement Rpr Connection	37,677	49,013	49,013	49,170	157
Concrete Sidewalk Rpr Conn	1,852	2,350	2,350	2,360	10
Asphalt Sidewalk Rpr Conn	0	1,620	1,225	1,234	9
Sign Mtce Operations	61,283	13,631	29,493	30,628	1,135
Road Cut Fees	2,112	0	0	0	0
Total Expenditures	1,212,082	1,421,249	1,551,152	1,577,608	26,456
Debt					
Total Debt	0	0	0	0	0
Transfers					
Traffic Lane Marking	9,324	6,800	9,300	15,000	5,700
Streets - Gen Admin	28	0	0	0	0
New Traffic Signs - Sign Insta	63	0	0	0	0
Gravel Roads - Grading	4,366	11,000	4,200	4,200	0
Summer Sweeping Program	188,675	190,000	160,000	170,000	10,000
Curb & Gutter Mtce	20,772	20,000	17,000	17,000	0
Mtce Asphalt Rd - Cold Patch R	26,211	23,000	13,000	13,000	0
Mtce Asphalt Rd - Major Patchi	21,925	15,000	15,000	25,000	10,000
Mtce Asphalt Rd - Hot Patch Rp	39,270	45,000	44,200	60,000	15,800
Curb & Gutter Rpr Conn	6,781	11,000	11,000	11,000	0
Pavement Rpr Connection	7,511	25,000	8,000	8,000	0
Concrete Sidewalk Rpr Conn	373	2,175	400	400	0
Sign Mtce Operations	5,233	3,200	5,000	8,000	3,000
Total Transfers	330,531	352,175	287,100	331,600	44,500

Service Category Summary

Roads

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
CPG Welcome Sign Hwy 97 South	1,515	0	0	0	0
Gravel Roads - Grading AM	493,851	306,773	306,763	316,179	9,416
Curb & Gutter Mtce AM	94,372	199,520	103,585	133,279	29,694
Bridges & Structures Mtce	2,842	8,287	8,287	8,842	555
Mtce Asphalt Rd-Cold Patch AM	185,514	79,560	67,043	78,369	11,326
Mtce Asphalt Rd-Major Patch AM	364,882	377,588	343,318	339,238	(4,080)
Mtce Asphalt Rd - Hot Patch AM	502,911	318,348	293,908	327,664	33,756
Sign Mtce Operations AM	107,891	216,673	195,802	207,227	11,425
Traff Ctrl & Signal Opt Det UG	51,402	75,000	98,598	0	(98,598)
Infra Planning - Road & Bridge	283,338	0	0	0	0
Total Expenditures - Asset Maintenance	2,088,518	1,581,749	1,417,304	1,410,798	(6,506)
Transfers - Asset Maintenance					
CPG Welcome Sign Hwy 97 South	(1,515)	0	0	0	0
Gravel Roads - Grading AM	267,008	245,000	260,000	263,000	3,000
Curb & Gutter Mtce AM	29,478	25,000	25,000	25,000	0
Bridges & Structures Mtce	383	3,612	400	400	0
Mtce Asphalt Rd-Cold Patch AM	112,949	79,470	80,000	114,900	34,900
Mtce Asphalt Rd-Major Patch AM	13,848	45,000	45,000	45,000	0
Mtce Asphalt Rd - Hot Patch AM	194,072	180,000	180,000	195,000	15,000
Sign Mtce Operations AM	25,095	26,000	27,950	35,000	7,050
Traff Ctrl & Signal Opt Det UG	(51,402)	(75,000)	(98,598)	0	98,598
Total Transfers - Asset Maintenance	589,914	529,082	519,752	678,300	158,548
Net Operations	4,116,696	3,749,131	3,634,349	3,856,394	222,045

Service Category Summary

Roads

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(104,349)	(135,124)	(140,959)	(141,912)	(953)
Expenditures					
Salary & Wages (including Benefits)	1,583,806	2,022,249	2,023,059	2,113,120	90,061
Non-Salary Expenses	1,716,794	980,749	945,397	875,286	(70,111)
Total Expenditures	3,300,600	3,002,998	2,968,456	2,988,406	19,950
Debt	0	0	0	0	0
Transfers	920,445	881,257	806,852	1,009,900	203,048
Net Operations	4,116,696	3,749,131	3,634,349	3,856,394	222,045

Service Category Summary

Storm Drainage

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Spills	(3,456)	0	0	(10,000)	(10,000)
Ditching - Culvert Replacement	(6,872)	0	0	0	0
3rd Pty - Curb Drop Installati	(20,135)	(13,858)	(18,458)	(18,539)	(81)
3rd Pty - Culvert Install	(41,993)	(18,708)	(25,908)	(25,985)	(77)
Storm Connections	(2,781)	(68,865)	(74,448)	(72,331)	2,117
3rd Pty - Storm Sewer	(14,153)	(6,884)	(6,884)	(6,914)	(30)
3rd Pty Streets - Connections	(42,663)	(40,425)	(40,425)	(40,706)	(281)
Total Revenues	(132,052)	(148,740)	(166,123)	(174,475)	(8,352)
Expenditures					
Spills	31,450	6,289	56,289	56,483	194
Ditching - Culvert Replacement	27,955	75,111	48,058	42,272	(5,786)
3rd Pty - Curb Drop Installati	16,440	13,858	13,858	13,939	81
3rd Pty - Culvert Install	28,489	18,708	18,708	18,785	77
Utilities - Admin Operations	17,273	27,040	14,350	27,040	12,690
Storm Operations	367,154	381,685	317,236	331,514	14,278
Storm Connections	2,449	68,865	69,248	72,331	3,083
Storm Sewer Pumphouse - Admin	17,657	10,112	10,665	9,119	(1,546)
3rd Pty - Storm Sewer	9,376	6,884	6,884	6,914	30
3rd Pty Streets - Connections	13,142	40,425	40,425	40,706	281
Total Expenditures	531,387	648,977	595,721	619,103	23,382
Debt					
Total Debt	0	0	0	0	0
Transfers					
Spills	873	2,000	2,000	2,000	0
Ditching - Culvert Replacement	25,687	24,000	26,000	26,000	0
3rd Pty - Curb Drop Installati	5,740	0	4,600	4,600	0
3rd Pty - Culvert Install	11,224	0	7,200	7,200	0
Storm Operations	78,826	91,988	67,000	70,000	3,000
Storm Connections	435	0	5,200	0	(5,200)
3rd Pty - Storm Sewer	4,777	0	0	0	0
3rd Pty Streets - Connections	2,775	0	0	0	0
Total Transfers	130,335	117,988	112,000	109,800	(2,200)

Service Category Summary

Storm Drainage

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Parkridge Creek WDP	(25,393)	0	0	0	0
West Fraser River WDP	(10,570)	0	0	0	0
Drainage Improvements	(24,744)	0	0	0	0
Storm Operations AM	(47,433)	0	0	0	0
Total Revenues - Asset Maintenance	(108,139)	0	0	0	0
Expenditures - Asset Maintenance					
Parkridge Creek WDP	28,214	28,214	0	0	0
West Fraser River WDP	11,744	11,744	0	0	0
Drainage Improvements	54,324	94,569	119,582	0	(119,582)
Ditching - Culvert Replace AM	184,214	119,834	174,716	188,406	13,690
Storm Operations AM	614,487	190,996	420,446	430,704	10,258
Storm Sewer Pumphouse - Adm AM	6,767	1,151	1,151	3,478	2,327
Prepaving Storm Water Infrastr	119,074	120,000	126,842	0	(126,842)
Total Expenditures - Asset Maintenance	1,018,823	566,508	842,737	622,588	(220,149)
Transfers - Asset Maintenance					
Parkridge Creek WDP	(2,821)	(28,214)	0	0	0
West Fraser River WDP	(1,174)	(11,744)	0	0	0
Drainage Improvements	(29,580)	(94,569)	(119,582)	0	119,582
Ditching - Culvert Replace AM	122,355	80,000	90,000	84,000	(6,000)
Storm Operations AM	106,895	119,500	119,500	120,000	500
Storm Sewer Pumphouse - Adm AM	1,334	0	0	0	0
Prepaving Storm Water Infrastr	(119,074)	(120,000)	(126,842)	0	126,842
Total Transfers - Asset Maintenance	77,934	(55,027)	(36,924)	204,000	240,924
Net Operations	1,518,288	1,129,706	1,347,411	1,381,016	33,605

Service Category Summary

Storm Drainage

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(240,191)	(148,740)	(166,123)	(174,475)	(8,352)
Expenditures					
Salary & Wages (including Benefits)	787,034	790,672	795,378	784,392	(10,986)
Non-Salary Expenses	763,177	424,813	643,080	457,299	(185,781)
Total Expenditures	1,550,210	1,215,485	1,438,458	1,241,691	(196,767)
Debt	0	0	0	0	0
Transfers	208,269	62,961	75,076	313,800	238,724
Net Operations	1,518,288	1,129,706	1,347,411	1,381,016	33,605

Service Category Summary

Fleet Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Fleet Serv - Fire Services	(624)	0	0	0	0
Fleet Damage	(14,415)	0	0	0	0
Fleet Mtce - Operations	(55,767)	(4,340)	(4,340)	(5,000)	(660)
Fleet Serv - RCMP Post Garage	(404,721)	(600,000)	(347,289)	(360,534)	(13,245)
Fleet Serv - RCMP Refueling	(141,611)	0	0	(150,000)	(150,000)
Fleet Serv Shop Overhead	(3,828)	0	0	(5,000)	(5,000)
Total Revenues	(620,966)	(604,340)	(351,629)	(520,534)	(168,905)
Expenditures					
Fleet Serv - Gen Admin	240,169	237,725	229,705	240,155	10,450
Fleet Serv-Sm Tools Rpr/Purch	8,992	12,600	12,600	12,600	0
Fleet Serv - Fire Services	383,202	340,517	340,580	375,100	34,520
Welding Shop Operations	45,596	143,304	86,809	100,891	14,082
Fleet Damage	160,584	75,000	75,000	75,000	0
Fleet Mtce - Operations	4,677,731	4,582,920	4,779,284	4,943,357	164,073
Fleet Serv - RCMP	93,046	89,154	86,444	90,231	3,787
Fleet Serv - RCMP Post Garage	296,907	510,846	260,845	270,303	9,458
Fleet Serv - RCMP Refueling	141,611	0	0	150,000	150,000
Fleet Serv Shop Overhead	639,647	539,330	633,730	665,286	31,556
Supply Serv - Operations	124	0	0	0	0
Total Expenditures	6,687,607	6,531,396	6,504,997	6,922,923	417,926
Debt					
Total Debt	0	0	0	0	0
Transfers					
Fleet Mtce - Operations	326,090	0	0	0	0
Fleet Equipment Rental	(9,965,146)	(8,189,542)	(8,353,000)	(8,529,000)	(176,000)
Fleet Internal Leases	1,838,452	2,644,137	2,556,246	2,864,005	307,759
Fleet Serv Shop Overhead	76,686	87,424	70,971	59,400	(11,571)
Total Transfers	(7,723,918)	(5,457,981)	(5,725,783)	(5,605,595)	120,188
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Small Equipment - Acquisitions	11,040	20,000	20,000	20,000	0
Total Expenditures - Asset Maintenance	11,040	20,000	20,000	20,000	0
Transfers - Asset Maintenance					
Small Equipment - Acquisitions	11	0	0	0	0
Total Transfers - Asset Maintenance	11	0	0	0	0
Net Operations	(1,646,227)	489,075	447,585	816,794	369,209

Service Category Summary

Fleet Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(620,966)	(604,340)	(351,629)	(520,534)	(168,905)
Expenditures					
Salary & Wages (including Benefits)	2,683,875	2,554,785	2,554,557	2,777,583	223,026
Non-Salary Expenses	4,014,773	3,996,611	3,970,440	4,165,340	194,900
Total Expenditures	6,698,647	6,551,396	6,524,997	6,942,923	417,926
Debt	0	0	0	0	0
Transfers	(7,723,908)	(5,457,981)	(5,725,783)	(5,605,595)	120,188
Net Operations	(1,646,227)	489,075	447,585	816,794	369,209

Service Category Summary

Street Lighting

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Street Lighting	(1,097)	(1,200)	(1,200)	(1,200)	0
3rd Pty - Util-Electrical	(78,806)	(35,000)	(35,000)	(50,000)	(15,000)
Total Revenues	(79,903)	(36,200)	(36,200)	(51,200)	(15,000)
Expenditures					
Traffic Signals	98,162	85,437	76,147	105,151	29,004
Street Lighting	1,134,523	1,182,146	1,191,791	1,262,373	70,582
3rd Pty - Util-Electrical	68,864	37,595	37,595	72,933	35,338
Total Expenditures	1,301,550	1,305,178	1,305,533	1,440,457	134,924
Debt					
Total Debt	0	0	0	0	0
Transfers					
Traffic Signals	18,484	20,000	20,000	20,000	0
Street Lighting	15,484	16,000	16,000	16,000	0
3rd Pty - Util-Electrical	8,259	2,300	8,000	8,000	0
Total Transfers	42,226	38,300	44,000	44,000	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
StreetLight Repl 1st&Foothills	25,547	0	0	0	0
Traffic Signals AM	86,567	101,230	101,230	81,149	(20,081)
Street Lighting AM	297,942	217,211	217,211	197,279	(19,932)
Boundary Rd and Hwy 16 Signlz	66,140	150,000	0	0	0
Total Expenditures - Asset Maintenance	476,196	468,441	318,441	278,428	(40,013)
Transfers - Asset Maintenance					
StreetLight Repl 1st&Foothills	(25,547)	0	0	0	0
Traffic Signals AM	7,974	52,314	52,000	42,400	(9,600)
Street Lighting AM	28,123	28,000	28,000	28,000	0
Boundary Rd and Hwy 16 Signlz	(66,140)	(150,000)	0	0	0
Total Transfers - Asset Maintenance	(55,591)	(69,686)	80,000	70,400	(9,600)
Net Operations	1,684,478	1,706,033	1,711,774	1,782,085	70,311

Service Category Summary

Street Lighting

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(79,903)	(36,200)	(36,200)	(51,200)	(15,000)
Expenditures					
Salary & Wages (including Benefits)	236,050	231,683	231,683	241,377	9,694
Non-Salary Expenses	1,541,695	1,541,936	1,392,291	1,477,508	85,217
Total Expenditures	1,777,746	1,773,619	1,623,974	1,718,885	94,911
Debt	0	0	0	0	0
Transfers	(13,365)	(31,386)	124,000	114,400	(9,600)
Net Operations	1,684,478	1,706,033	1,711,774	1,782,085	70,311

Service Category Summary

Civic Operations Admin

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Civic Operations Admin.	(7,527)	(5,000)	(5,000)	(5,000)	0
Total Revenues	(7,527)	(5,000)	(5,000)	(5,000)	0
Expenditures					
Civic Operations Admin.	1,064,207	780,175	288,448	298,269	9,821
Total Expenditures	1,064,207	780,175	288,448	298,269	9,821
Debt					
Total Debt	0	0	0	0	0
Transfers					
Civic Operations Admin.	33,625	0	21,900	162,570	140,670
Total Transfers	33,625	0	21,900	162,570	140,670
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	1,090,305	775,175	305,348	455,839	150,491

Service Category Summary

Civic Operations Admin

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(7,527)	(5,000)	(5,000)	(5,000)	0
Expenditures					
Salary & Wages (including Benefits)	1,030,349	763,365	271,638	281,469	9,831
Non-Salary Expenses	33,858	16,810	16,810	16,800	(10)
Total Expenditures	1,064,207	780,175	288,448	298,269	9,821
Debt	0	0	0	0	0
Transfers	33,625	0	21,900	162,570	140,670
Net Operations	1,090,305	775,175	305,348	455,839	150,491

Service Category Summary

Solid Waste Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Solid Waste Operations	(4,739,638)	(4,707,660)	(4,735,470)	(4,843,000)	(107,530)
Total Revenues	(4,739,638)	(4,707,660)	(4,735,470)	(4,843,000)	(107,530)
Expenditures					
Solid Waste Operations	2,750,129	2,291,648	2,277,116	2,723,246	446,130
Downtown Clean up	131,873	65,391	66,191	57,265	(8,926)
Total Expenditures	2,882,002	2,357,039	2,343,307	2,780,511	437,204
Debt					
Total Debt	0	0	0	0	0
Transfers					
Solid Waste Operations	1,096,697	1,079,603	1,138,881	1,203,387	64,506
Downtown Clean up	22,688	26,700	27,600	27,600	0
Solid Waste - Surplus transfer	0	100,000	100,000	100,000	0
Solid Waste - trsf Gen Capital	715,894	1,082,239	1,097,038	697,081	(399,957)
Solid Waste - Trsf Asset Main.	22,356	62,079	28,644	34,421	5,777
Total Transfers	1,857,635	2,350,621	2,392,163	2,062,489	(329,674)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Solid Waste Operations AM	21,937	62,079	28,644	34,421	5,777
Bear Smart Program	4,931	17,632	0	0	0
Total Expenditures - Asset Maintenance	26,868	79,711	28,644	34,421	5,777
Transfers - Asset Maintenance					
Solid Waste Operations AM	419	0	0	0	0
Bear Smart Program	(4,931)	(17,632)	0	0	0
User Fee Funded-Solid Waste	(22,356)	(62,079)	(28,644)	(34,421)	(5,777)
Total Transfers - Asset Maintenance	(26,868)	(79,711)	(28,644)	(34,421)	(5,777)
Net Operations	0	0	0	0	0

Service Category Summary

Solid Waste Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(4,739,638)	(4,707,660)	(4,735,470)	(4,843,000)	(107,530)
Expenditures					
Salary & Wages (including Benefits)	1,169,312	993,346	985,079	1,020,019	34,940
Non-Salary Expenses	1,739,558	1,443,404	1,386,872	1,794,913	408,041
Total Expenditures	2,908,870	2,436,750	2,371,951	2,814,932	442,981
Debt	0	0	0	0	0
Transfers	1,830,767	2,270,910	2,363,519	2,028,068	(335,451)
Net Operations	0	0	0	0	0

Service Category Summary

Cemetery

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Memorial Park Cemetery	(513,256)	(498,720)	(488,720)	(550,000)	(61,280)
Total Revenues	(513,256)	(498,720)	(488,720)	(550,000)	(61,280)
Expenditures					
Memorial Park Cemetery	545,367	480,429	498,692	517,108	18,416
Total Expenditures	545,367	480,429	498,692	517,108	18,416
Debt					
Total Debt	0	0	0	0	0
Transfers					
Memorial Park Cemetery	44,158	51,525	82,081	94,688	12,607
Total Transfers	44,158	51,525	82,081	94,688	12,607
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Memorial Park Cemetery AM	20,243	15,906	4,184	8,557	4,373
Total Expenditures - Asset Maintenance	20,243	15,906	4,184	8,557	4,373
Transfers - Asset Maintenance					
Memorial Park Cemetery AM	80	1,000	1,000	1,000	0
Total Transfers - Asset Maintenance	80	1,000	1,000	1,000	0
Net Operations	96,591	50,140	97,237	71,353	(25,884)

Service Category Summary

Cemetery

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(513,256)	(498,720)	(488,720)	(550,000)	(61,280)
Expenditures					
Salary & Wages (including Benefits)	419,153	397,632	398,391	417,373	18,982
Non-Salary Expenses	146,457	98,703	104,485	108,292	3,807
Total Expenditures	565,610	496,335	502,876	525,665	22,789
Debt	0	0	0	0	0
Transfers	44,238	52,525	83,081	95,688	12,607
Net Operations	96,591	50,140	97,237	71,353	(25,884)

Service Category Summary

Sewer Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Sanitary Sewer Operations	(5,436)	0	0	0	0
3rd Pty - Sanitary Sewer	(28,615)	(10,331)	(10,331)	(12,659)	(2,328)
WWTC - Operations	(8,949)	(10,000)	(10,000)	(10,000)	0
Lagoon - Treatment Plant - Opr	(3,990)	(4,320)	(2,500)	(3,000)	(500)
Sewer Connection	(21,100)	(44,965)	(29,965)	(33,059)	(3,094)
Fin Plan - Managed Debt	(95,727)	(95,727)	(107,971)	(120,754)	(12,783)
Investment Earnings - Sewer	(32,961)	(35,000)	(12,000)	(12,000)	0
Fin Serv - Sewer - Managed	(13,598,910)	(13,675,826)	(14,367,293)	(14,880,792)	(513,499)
Total Revenues	(13,795,688)	(13,876,169)	(14,540,060)	(15,072,264)	(532,204)
Expenditures					
Utilities Sewer Admin	813,428	929,418	792,350	920,282	127,932
Sanitary Sewer Operations	888,060	1,248,013	1,251,745	1,133,430	(118,315)
3rd Pty - Sanitary Sewer	18,535	5,731	5,731	5,759	28
Lift Station Hydro	162,999	159,144	164,320	170,378	6,058
Lift Station Operations/Mtce	558,057	607,222	764,192	794,389	30,197
WWTC - Operations	1,562,192	1,003,103	1,323,107	1,280,787	(42,320)
Lagoon - Treatment Plant - Opr	205,834	116,191	118,595	117,671	(924)
Sewer Connection	24,781	22,965	22,965	23,059	94
Amortization - budget only	0	2,000,000	2,200,000	3,000,000	800,000
Amortization - budget - contra	0	(2,000,000)	(2,200,000)	(3,000,000)	(800,000)
Asset Amort & Gain/Loss-Sewer	2,335,989	0	0	0	0
Fin Serv - Sewer - Managed	2,901	0	0	0	0
Total Expenditures	6,572,775	4,091,787	4,443,005	4,445,755	2,750
Debt					
Fin Plan - Managed Debt	425,012	424,990	437,234	450,017	12,783
Total Debt	425,012	424,990	437,234	450,017	12,783
Transfers					
Utilities Sewer Admin	6,567	0	0	0	0
Sanitary Sewer Operations	146,338	243,699	195,700	196,000	300
3rd Pty - Sanitary Sewer	4,454	4,600	4,600	6,900	2,300
Lift Station Operations/Mtce	112,498	104,100	104,100	120,000	15,900
WWTC - Operations	165,368	177,876	168,305	172,100	3,795
Lagoon - Treatment Plant - Opr	6,278	1,500	5,000	5,000	0
Sewer Connection	6,846	22,000	7,000	10,000	3,000
Asset Amort & Gain/Loss-Sewer	(2,335,989)	0	0	0	0
Fin Plan - Managed OH Chg	1,259,656	1,259,654	1,262,735	1,293,572	30,837
Swr Opr - Surplus transfer	5,403,387	5,326,182	6,336,623	6,129,926	(206,697)
Fin Serv - Sewer - Managed	(85,251)	(124,357)	(115,676)	(108,808)	6,868
Cont to Asset Mtce (fund 33)	1,912,523	2,344,138	1,691,434	2,351,802	660,368
Total Transfers	6,602,674	9,359,392	9,659,821	10,176,492	516,671

Service Category Summary

Sewer Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Sanitary Sewer Operations AM	(234)	0	0	0	0
Total Revenues - Asset Maintenance	(234)	0	0	0	0
Expenditures - Asset Maintenance					
Sewer Forcemain Assessment	1,761	0	0	0	0
Prepaving Upgrade - Sewer	48,348	110,000	166,753	0	(166,753)
Sanitary Lat Relin/Repl	33,726	40,000	0	0	0
Lift Station Opr/Mtce AM	282,299	495,195	278,176	334,647	56,471
WWTC - Operations AM	500,827	939,905	501,487	599,201	97,714
Sanitary Sewer Operations AM	644,361	576,153	577,686	782,557	204,871
Lagoon Treatment Plant-Opr AM	110,317	5,885	5,885	5,897	12
Infrastructure Planning -Sewer	55,353	25,000	525,000	300,000	(225,000)
Total Expenditures - Asset Maintenance	1,676,992	2,192,138	2,054,987	2,022,302	(32,685)
Transfers - Asset Maintenance					
Sewer Forcemain Assessment	(1,761)	0	0	0	0
Prepaving Upgrade - Sewer	(48,348)	(110,000)	(166,753)	0	166,753
Sanitary Lat Relin/Repl	(33,726)	(40,000)	0	0	0
Lift Station Opr/Mtce AM	8,338	5,000	8,000	10,000	2,000
WWTC - Operations AM	6,716	5,000	5,000	5,000	0
Sanitary Sewer Operations AM	297,390	290,000	290,000	313,500	23,500
Lagoon Treatment Plant-Opr AM	1,122	2,000	200	1,000	800
Infrastructure Planning -Sewer	6,034	0	(500,000)	0	500,000
User Fee Funded - Sewer	(1,912,523)	(2,344,138)	(1,691,434)	(2,351,802)	(660,368)
Total Transfers - Asset Maintenance	(1,676,758)	(2,192,138)	(2,054,987)	(2,022,302)	32,685
Net Operations	(195,226)	0	0	0	0

Service Category Summary

Sewer Operations

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(13,795,921)	(13,876,169)	(14,540,060)	(15,072,264)	(532,204)
Expenditures					
Salary & Wages (including Benefits)	3,590,296	4,221,846	4,087,812	4,266,679	178,867
Non-Salary Expenses	4,659,471	2,062,079	2,410,180	2,201,378	(208,802)
Total Expenditures	8,249,767	6,283,925	6,497,992	6,468,057	(29,935)
Debt	425,012	424,990	437,234	450,017	12,783
Transfers	4,925,916	7,167,254	7,604,834	8,154,190	549,356
Net Operations	(195,226)	0	0	0	0

Service Category Summary

Water Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Water Operations	(46,435)	(27,290)	(28,460)	(28,450)	10
Meter Repairs Opr & Recoveries	(475)	0	0	0	0
3rd Pty - Water	(28,524)	(13,433)	(13,423)	(13,475)	(52)
3rd Pty - Water Main	(7,159)	(10,643)	(10,643)	(10,705)	(62)
Water Connections - Prepaid	(42,400)	(28,545)	(36,545)	(36,113)	432
Water Disconnect	0	(7,860)	(7,860)	(7,904)	(44)
Fin Plan - Managed Debt	(332,277)	(332,277)	(365,553)	(400,850)	(35,297)
Investment Earnings - Water	(14,309)	(20,000)	(7,000)	(7,000)	0
Fin Serv - Water - Managed	(16,381,882)	(16,603,435)	(16,712,634)	(17,409,157)	(696,523)
Total Revenues	(16,853,461)	(17,043,483)	(17,182,118)	(17,913,654)	(731,536)
Expenditures					
Water Operations	1,258,351	1,559,561	1,436,052	1,272,459	(163,593)
Water Stns Electricity	981,341	1,005,141	1,068,080	1,118,104	50,024
Utilities Water Admin	610,217	819,368	737,564	861,779	124,215
Water Treatment	42,390	27,060	27,060	35,000	7,940
Pumping Stations - Opr	1,133,932	941,622	987,759	934,287	(53,472)
Meter Repairs Opr & Recoveries	64,488	189,628	183,628	177,994	(5,634)
Reservoirs - Operations	39,570	67,675	69,814	70,215	401
3rd Pty - Water	17,359	9,433	9,423	9,475	52
3rd Pty - Water Main	1,622	9,443	9,443	9,505	62
Water Connections - Prepaid	42,602	24,545	24,545	24,613	68
Water Disconnect	0	5,560	5,560	5,604	44
Amortization - budget only	0	2,100,000	2,400,000	3,500,000	1,100,000
Amortization - budget - contra	0	(2,100,000)	(2,400,000)	(3,500,000)	(1,100,000)
Asset Amort & Gain/Loss-Water	2,485,071	0	0	0	0
Fin Serv - Water - Managed	3,590	0	0	0	0
Total Expenditures	6,680,534	4,659,036	4,558,928	4,519,035	(39,893)
Debt					
Fin Plan - Managed Debt	1,368,516	1,368,515	1,400,325	1,445,058	44,733
Total Debt	1,368,516	1,368,515	1,400,325	1,445,058	44,733
Transfers					
Water Operations	219,518	210,000	197,300	198,000	700
Utilities Water Admin	4,630	0	0	0	0
Water Treatment	720	0	0	0	0
Pumping Stations - Opr	119,611	95,516	95,350	85,518	(9,832)
Meter Repairs Opr & Recoveries	15,427	0	14,400	14,400	0
Reservoirs - Operations	766	2,000	500	500	0
3rd Pty - Water	3,130	4,000	4,000	4,000	0
3rd Pty - Water Main	692	1,200	1,200	1,200	0
Water Connections - Prepaid	12,279	4,000	12,000	11,500	(500)
Water Disconnect	0	2,300	2,300	2,300	0
Fin Plan - Managed OH Charge	1,304,656	1,304,655	1,275,118	1,254,416	(20,702)
Asset Amort & Gain/Loss-Water	(2,485,071)	0	0	0	0
Wtr Opr - Surplus transfer	6,889,973	7,846,636	7,941,779	7,730,497	(211,282)
Fin Serv - Water - Managed	(293,396)	(371,869)	(351,751)	(330,865)	20,886
Cont to Asset Mtce (fund 43)	3,011,436	1,917,494	2,030,669	2,978,095	947,426
Total Transfers	8,804,371	11,015,932	11,222,865	11,949,561	726,696

Service Category Summary

Water Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Water Operations AM	(126,458)	0	0	0	0
Total Revenues - Asset Maintenance	(126,458)	0	0	0	0
Expenditures - Asset Maintenance					
Prepaving Water Infrastructure	59,069	89,000	89,000	0	(89,000)
Pumping Stations - Opr AM	609,434	277,547	230,942	381,263	150,321
Meter Repairs Opr & Recover AM	126,744	31,783	31,793	77,909	46,116
Reservoirs - Operations AM	102,674	1,794	2,676	2,684	8
Water Operations AM	1,761,476	1,198,918	1,290,258	1,765,239	474,981
Infrastructure Planning -Water	2,584	25,000	25,000	300,000	275,000
Small Equipment - Acquisitions	12,064	0	0	0	0
Total Expenditures - Asset Maintenance	2,674,045	1,624,042	1,669,669	2,527,095	857,426
Transfers - Asset Maintenance					
Prepaving Water Infrastructure	(59,069)	(89,000)	(89,000)	0	89,000
Pumping Stations - Opr AM	24,116	15,000	20,000	20,000	0
Meter Repairs Opr & Recover AM	2,680	0	3,000	2,000	(1,000)
Reservoirs - Operations AM	958	2,000	2,000	2,000	0
Water Operations AM	495,166	365,452	425,000	427,000	2,000
User Fee Funded - Water	(3,011,436)	(1,917,494)	(2,030,669)	(2,978,095)	(947,426)
Total Transfers - Asset Maintenance	(2,547,587)	(1,624,042)	(1,669,669)	(2,527,095)	(857,426)
Net Operations	(40)	0	0	0	0

Service Category Summary

Water Operations

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(16,979,919)	(17,043,483)	(17,182,118)	(17,913,654)	(731,536)
Expenditures					
Salary & Wages (including Benefits)	3,713,668	3,809,716	3,728,133	3,941,690	213,557
Non-Salary Expenses	5,640,910	2,473,362	2,500,464	3,104,440	603,976
Total Expenditures	9,354,578	6,283,078	6,228,597	7,046,130	817,533
Debt	1,368,516	1,368,515	1,400,325	1,445,058	44,733
Transfers	6,256,784	9,391,890	9,553,196	9,422,466	(130,730)
Net Operations	(40)	0	0	0	0

Service Category Summary

Parks

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Parks & Recreation	(4,913)	0	0	0	0
Parks Operations	(78,729)	(105,000)	(5,000)	(110,000)	(105,000)
Carpenter Shop Operations	(21,419)	0	0	0	0
Boulevard repairs connections	(6,230)	(10,957)	(10,257)	(10,743)	(486)
Total Revenues	(111,291)	(115,957)	(15,257)	(120,743)	(105,486)
Expenditures					
Shared Use Agreement	61,250	245,000	113,000	275,000	162,000
Parks & Recreation	180,499	211,177	129,107	226,854	97,747
Parks Operations	1,304,772	1,552,093	1,549,184	1,712,249	163,065
Boulevards - Parks	147,562	264,419	234,896	254,864	19,968
Major Parks	362,488	415,427	366,400	360,357	(6,043)
Nature Parks & Green Space	166,579	157,021	95,234	76,240	(18,994)
Neighborhood Parks	286,352	412,272	391,030	408,412	17,382
Sportsfield, Turf, & Irrigation	371,535	380,166	483,355	532,023	48,668
Trails	30,821	30,818	55,256	65,332	10,076
Carpenter Shop Operations	235,428	209,362	209,372	220,013	10,641
Boulevard repairs connections	3,581	10,157	10,157	10,643	486
Irrigation	205,540	81,741	241,263	210,382	(30,881)
Total Expenditures	3,356,406	3,969,653	3,878,254	4,352,369	474,115
Debt					
Total Debt	0	0	0	0	0
Transfers					
Parks Operations	173,849	229,961	203,023	175,875	(27,148)
Boulevards - Parks	80,963	87,000	8,700	80,000	71,300
Major Parks	95,742	90,000	104,000	110,000	6,000
Nature Parks & Green Space	60,447	60,000	80,000	80,000	0
Neighborhood Parks	157,639	150,000	155,000	155,000	0
Sportsfield, Turf, & Irrigation	197,813	270,000	240,000	202,400	(37,600)
Trails	17,455	20,000	20,000	20,000	0
Carpenter Shop Operations	16,024	20,000	20,000	13,200	(6,800)
Boulevard repairs connections	100	800	100	100	0
Irrigation	170	1,000	200	200	0
Total Transfers	800,202	928,761	831,023	836,775	5,752

Service Category Summary

Parks

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Tree Planting	(45,000)	0	0	0	0
Park Signage	(4,500)	0	0	0	0
Total Revenues - Asset Maintenance	(49,500)	0	0	0	0
Expenditures - Asset Maintenance					
New/Replace Pickleball Fencing	36,065	0	0	0	0
Tree Planting	96,888	95,000	47,500	0	(47,500)
Off Leash Areas	0	0	25,000	0	(25,000)
Park Signage	20,000	20,000	0	0	0
Parks Operations AM	24,533	125,796	36,697	39,247	2,550
Boulevards - Parks AM	0	26,612	4,369	3,341	(1,028)
Major Parks AM	17,607	19,974	10,550	9,813	(737)
Nature Parks & Green Space AM	368,589	199,632	179,788	209,984	30,196
Neighborhood Parks AM	11,403	11,910	27,591	28,899	1,308
Sportsfield, Turf, & Irigat AM	16,762	108,720	33,131	25,015	(8,116)
Trails AM	9,511	33,120	8,682	9,801	1,119
Irrigation - AM	72,311	103,686	68,888	67,897	(991)
Total Expenditures - Asset Maintenance	673,670	744,450	442,196	393,997	(48,199)
Transfers - Asset Maintenance					
New/Replace Pickleball Fencing	(36,065)	0	0	0	0
Tree Planting	(51,888)	(95,000)	(47,500)	0	47,500
Off Leash Areas	0	0	(25,000)	0	25,000
Park Signage	(15,500)	(20,000)	0	0	0
Parks Operations AM	2,610	2,000	3,000	3,000	0
Major Parks AM	95	2,000	500	4,000	3,500
Nature Parks & Green Space AM	161,152	150,000	150,000	95,000	(55,000)
Neighborhood Parks AM	2,824	4,000	800	1,500	700
Sportsfield, Turf, & Irigat AM	1,300	2,000	2,000	2,000	0
Trails AM	1,562	2,000	0	1,000	1,000
Irrigation - AM	721	1,500	1,500	1,500	0
Total Transfers - Asset Maintenance	66,810	48,500	85,300	108,000	22,700
Net Operations	4,736,296	5,575,407	5,221,516	5,570,398	348,882

Service Category Summary

Parks

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(160,791)	(115,957)	(15,257)	(120,743)	(105,486)
Expenditures					
Salary & Wages (including Benefits)	3,028,131	3,687,753	3,587,439	3,835,527	248,088
Non-Salary Expenses	1,001,945	1,026,350	733,011	910,839	177,828
Total Expenditures	4,030,076	4,714,103	4,320,450	4,746,366	425,916
Debt	0	0	0	0	0
Transfers	867,011	977,261	916,323	944,775	28,452
Net Operations	4,736,296	5,575,407	5,221,516	5,570,398	348,882

Service Category Summary

Project Delivery

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Project Delivery	(63,539)	(20,000)	(25,010)	(25,000)	10
Total Revenues	(63,539)	(20,000)	(25,010)	(25,000)	10
Expenditures					
Project Delivery	1,602,493	1,415,187	627,758	676,558	48,800
Total Expenditures	1,602,493	1,415,187	627,758	676,558	48,800
Debt					
Total Debt	0	0	0	0	0
Transfers					
Project Delivery	55,743	56,000	12,000	12,000	0
Vacant Lots	0	1,863	0	0	0
Total Transfers	55,743	57,863	12,000	12,000	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
CN-Roof Ladder Replacement	25,555	26,000	0	0	0
SFtGeo. Karate CI Roof Replace	28,120	0	0	0	0
Civic Facility Accessibility	72,957	100,000	174,833	0	(174,833)
ECRA-Replac Accessibility Lift	60,421	75,000	0	0	0
Total Expenditures - Asset Maintenance	187,053	201,000	174,833	0	(174,833)
Transfers - Asset Maintenance					
CN-Roof Ladder Replacement	(25,555)	(26,000)	0	0	0
SFtGeo. Karate CI Roof Replace	(28,120)	0	0	0	0
Civic Facility Accessibility	(72,957)	(100,000)	(174,833)	0	174,833
ECRA-Replac Accessibility Lift	(60,421)	(75,000)	0	0	0
Total Transfers - Asset Maintenance	(187,053)	(201,000)	(174,833)	0	174,833
Net Operations	1,594,696	1,453,050	614,748	663,558	48,810

Service Category Summary

Project Delivery

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(63,539)	(20,000)	(25,010)	(25,000)	10
Expenditures					
Salary & Wages (including Benefits)	1,496,345	1,336,667	587,412	606,638	19,226
Non-Salary Expenses	293,201	279,520	215,179	69,920	(145,259)
Total Expenditures	1,789,546	1,616,187	802,591	676,558	(126,033)
Debt	0	0	0	0	0
Transfers	(131,311)	(143,137)	(162,833)	12,000	174,833
Net Operations	1,594,696	1,453,050	614,748	663,558	48,810

Service Category Summary

District Energy

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Utilities Distr Energy Admin	0	(26,400)	0	0	0
Fin Serv-Distr Energy-Managed	(177,478)	(184,306)	(191,847)	(192,975)	(1,128)
Ramada DES - Design & Build	(100,000)	0	0	0	0
Total Revenues	(277,478)	(210,706)	(191,847)	(192,975)	(1,128)
Expenditures					
Utilities Distr Energy Admin	526	18,383	18,383	1,947	(16,436)
District Energy Operations	312,172	353,768	376,653	403,346	26,693
Amortization - budget only	0	600,000	606,000	617,000	11,000
Amortization - budget - contra	0	(600,000)	(606,000)	(617,000)	(11,000)
Asset Amort & Gain/Loss-DES	617,298	0	0	0	0
Ramada DES - Design & Build	1,525	0	0	400,000	400,000
Total Expenditures	931,521	372,151	395,036	805,293	410,257
Debt					
Fin Plan - Managed Debt	425,321	425,321	417,321	409,321	(8,000)
Total Debt	425,321	425,321	417,321	409,321	(8,000)
Transfers					
District Energy Operations	2,572	1,578	1,553	1,811	258
Fin Plan - Managed OH Charge	78,740	78,741	84,562	88,604	4,042
Asset Amort & Gain/Loss-DES	(617,298)	0	0	0	0
District Energy - Surplus trsf	(73,979)	(207,615)	(175,275)	(412,135)	(236,860)
Fin Serv-Distr Energy-Managed	(490,450)	(498,093)	(569,973)	(438,607)	131,366
Ramada DES - Design & Build	0	0	0	(300,000)	(300,000)
Cont to Asset Mtce (fund 23)	21,052	38,623	38,623	38,688	65
Total Transfers	(1,079,363)	(586,766)	(620,510)	(1,021,639)	(401,129)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
District Energy Maintenance	20,968	38,623	38,623	38,688	65
DES Peaking Plant Boilers Insp	8,065	20,800	0	0	0
Total Expenditures - Asset Maintenance	29,032	59,423	38,623	38,688	65
Transfers - Asset Maintenance					
District Energy Maintenance	84	0	0	0	0
DES Peaking Plant Boilers Insp	(8,065)	(20,800)	0	0	0
User Fee Funded - Distr Energy	(21,052)	(38,623)	(38,623)	(38,688)	(65)
Total Transfers - Asset Maintenance	(29,032)	(59,423)	(38,623)	(38,688)	(65)
Net Operations	0	0	0	0	0

Service Category Summary

District Energy

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(277,478)	(210,706)	(191,847)	(192,975)	(1,128)
Expenditures					
Salary & Wages (including Benefits)	46,564	90,495	90,495	92,635	2,140
Non-Salary Expenses	913,989	341,079	343,164	751,346	408,182
Total Expenditures	960,553	431,574	433,659	843,981	410,322
Debt	425,321	425,321	417,321	409,321	(8,000)
Transfers	(1,108,395)	(646,189)	(659,133)	(1,060,327)	(401,194)
Net Operations	0	0	0	0	0

Service Category Summary

Transportation & Tech Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Transit - BC Transit	(1,443,095)	(2,381,520)	(2,362,160)	(2,083,570)	278,590
Total Revenues	(1,443,095)	(2,381,520)	(2,362,160)	(2,083,570)	278,590
Expenditures					
Transit - BC Transit	3,713,425	5,915,260	6,064,741	6,644,948	580,207
Transportation & Tech Services	263,239	0	510,868	526,160	15,292
Total Expenditures	3,976,664	5,915,260	6,575,609	7,171,108	595,499
Debt					
Total Debt	0	0	0	0	0
Transfers					
Transit - BC Transit	0	0	0	(858,797)	(858,797)
Transportation & Tech Services	7,720	0	33,800	28,800	(5,000)
Total Transfers	7,720	0	33,800	(829,997)	(863,797)
Revenues - Asset Maintenance					
Transit - BC Transit AM	(6,467)	0	0	0	0
Total Revenues - Asset Maintenance	(6,467)	0	0	0	0
Expenditures - Asset Maintenance					
Transit - BC Transit AM	20,567	12,430	12,440	12,440	0
Total Expenditures - Asset Maintenance	20,567	12,430	12,440	12,440	0
Transfers - Asset Maintenance					
Transit - BC Transit AM	(3,101)	0	0	0	0
Total Transfers - Asset Maintenance	(3,101)	0	0	0	0
Net Operations	2,552,287	3,546,170	4,259,689	4,269,981	10,292

Service Category Summary

Transportation & Tech Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	<u>(1,449,562)</u>	<u>(2,381,520)</u>	<u>(2,362,160)</u>	<u>(2,083,570)</u>	<u>278,590</u>
Expenditures					
Salary & Wages (including Benefits)	256,034	0	481,516	496,808	15,292
Non-Salary Expenses	<u>3,741,196</u>	<u>5,927,690</u>	<u>6,106,533</u>	<u>6,686,740</u>	<u>580,207</u>
Total Expenditures	<u>3,997,231</u>	<u>5,927,690</u>	<u>6,588,049</u>	<u>7,183,548</u>	<u>595,499</u>
Debt	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Transfers	<u>4,618</u>	<u>0</u>	<u>33,800</u>	<u>(829,997)</u>	<u>(863,797)</u>
Net Operations	<u>2,552,287</u>	<u>3,546,170</u>	<u>4,259,689</u>	<u>4,269,981</u>	<u>10,292</u>

Recreation & Events Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Aquatics								
REVENUE	(629,537)	(1,951,780)	(653,070)	(1,335,640)	(1,335,640)	(1,335,640)	(1,335,640)	(1,335,640)
EXPENDITURES	2,660,359	4,439,857	3,021,005	3,619,047	3,676,487	3,735,077	3,794,839	3,855,796
TRANSFERS	262,606	312,684	317,759	163,500	163,500	163,500	163,500	163,500
Total	2,293,427	2,800,761	2,685,694	2,446,907	2,504,347	2,562,937	2,622,699	2,683,656
Recreation & Events Admin.								
EXPENDITURES	956,615	1,023,741	838,668	551,403	555,850	560,386	565,013	569,733
TRANSFERS	40,879	0	0	0	0	0	0	0
Total	997,494	1,023,741	838,668	551,403	555,850	560,386	565,013	569,733
Facility Maintenance								
REVENUE	(547,591)	(25,190)	(20,140)	(27,610)	(27,610)	(27,610)	(27,610)	(27,610)
EXPENDITURES	3,803,217	2,993,991	2,899,804	2,620,741	2,648,100	2,676,002	2,704,464	2,733,494
TRANSFERS	353,342	323,523	324,726	378,371	382,474	382,474	353,830	348,098
Total	3,608,968	3,292,324	3,204,390	2,971,502	3,002,964	3,030,866	3,030,684	3,053,982
Entertainment Services								
REVENUE	(769,634)	(1,581,440)	(75,000)	(841,580)	(631,580)	(631,580)	(631,580)	(631,580)
EXPENDITURES	506,194	1,112,191	225,318	1,353,583	1,363,885	1,374,393	1,385,109	1,396,040
TRANSFERS	4,303	6,335	2,500	4,658	4,658	4,658	4,658	4,658
Total	(259,137)	(462,914)	152,818	516,661	736,963	747,471	758,187	769,118
Event Services								
REVENUE	(436,964)	(1,600,570)	0	(430,882)	(430,882)	(430,882)	(430,882)	(430,882)
EXPENDITURES	670,543	1,415,243	36,065	1,173,620	1,189,983	1,206,673	1,223,696	1,241,060
TRANSFERS	55,794	(17,200)	(11,550)	(17,750)	(17,750)	(17,750)	(17,750)	(17,750)
Total	289,373	(202,527)	24,515	724,988	741,351	758,041	775,064	792,428
Event Operations								
REVENUE	(1,008,794)	(1,677,953)	(481,320)	(1,229,207)	(1,089,218)	(1,089,229)	(1,089,240)	(1,089,252)
EXPENDITURES	3,994,859	4,908,001	4,371,737	4,890,342	4,956,969	5,024,926	5,094,243	5,164,951
TRANSFERS	549,885	484,947	489,209	477,074	477,074	477,074	477,074	477,074
Total	3,535,949	3,714,995	4,379,626	4,138,209	4,344,825	4,412,771	4,482,077	4,552,773
GRAND TOTAL	10,466,074	10,166,380	11,285,711	11,349,670	11,886,300	12,072,472	12,233,724	12,421,690

Service Category Summary

Aquatics

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
PGAC - Building Operations	(507,759)	(1,306,130)	(653,070)	(1,167,410)	(514,340)
FSLP - Building Operations	(121,779)	(645,650)	0	(168,230)	(168,230)
Total Revenues	(629,537)	(1,951,780)	(653,070)	(1,335,640)	(682,570)
Expenditures					
PGAC - Building Operations	1,960,881	2,815,385	2,685,958	2,937,695	251,737
FSLP - Building Operations	557,633	1,484,788	211,926	564,658	352,732
Total Expenditures	2,518,514	4,300,173	2,897,884	3,502,353	604,469
Debt					
Total Debt	0	0	0	0	0
Transfers					
PGAC - Building Operations	84,682	100,280	98,835	103,500	4,665
FSLP - Building Operations	177,315	212,404	218,924	60,000	(158,924)
Total Transfers	261,997	312,684	317,759	163,500	(154,259)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
PGAC - Building Operations AM	108,395	86,167	95,030	100,591	5,561
FSLP - Building Operations AM	33,450	53,517	28,091	16,103	(11,988)
Total Expenditures - Asset Maintenance	141,845	139,684	123,121	116,694	(6,427)
Transfers - Asset Maintenance					
PGAC - Building Operations AM	609	0	0	0	0
Total Transfers - Asset Maintenance	609	0	0	0	0
Net Operations	2,293,427	2,800,761	2,685,694	2,446,907	(238,787)

Service Category Summary

Aquatics

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(629,537)	(1,951,780)	(653,070)	(1,335,640)	(682,570)
Expenditures					
Salary & Wages (including Benefits)	1,919,272	3,530,238	2,188,117	2,871,976	683,859
Non-Salary Expenses	741,087	909,619	832,888	747,071	(85,817)
Total Expenditures	2,660,359	4,439,857	3,021,005	3,619,047	598,042
Debt	0	0	0	0	0
Transfers	262,606	312,684	317,759	163,500	(154,259)
Net Operations	2,293,427	2,800,761	2,685,694	2,446,907	(238,787)

Service Category Summary

Recreation & Events Admin.

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Northern Sports Ctr at UNBC	300,000	300,000	300,000	300,000	0
Recreation & Events Admin.	656,615	723,741	538,668	251,403	(287,265)
Total Expenditures	956,615	1,023,741	838,668	551,403	(287,265)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Recreation & Events Admin.	40,879	0	0	0	0
Total Transfers	40,879	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	997,494	1,023,741	838,668	551,403	(287,265)

Service Category Summary

Recreation & Events Admin.

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	671,585	683,150	535,478	222,373	(313,105)
Non-Salary Expenses	285,030	340,591	303,190	329,030	25,840
Total Expenditures	956,615	1,023,741	838,668	551,403	(287,265)
Debt	0	0	0	0	0
Transfers	40,879	0	0	0	0
Net Operations	997,494	1,023,741	838,668	551,403	(287,265)

Service Category Summary

Facility Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Massey Drive Fire Hall	(243,908)	0	0	0	0
Other City Bldgs - General Exp	0	(5,050)	0	0	0
Library Operations	(8,962)	(8,200)	(8,200)	(8,310)	(110)
3rd Pty-Art Gallery-Bldg Mtce	(722)	(440)	(440)	(800)	(360)
1300 1st Ave Bldg Operations	(270,004)	0	0	0	0
Total Revenues	(523,596)	(13,690)	(8,640)	(9,110)	(470)
Expenditures					
Fire Halls	60,840	52,115	69,020	58,848	(10,172)
Massey Drive Fire Hall	247,318	31,334	101,724	107,323	5,599
Other City Bldgs - General Exp	412,648	502,304	404,774	83,121	(321,653)
Library Operations	204,838	189,018	197,659	185,479	(12,180)
3rd Pty-Art Gallery-Bldg Mtce	822	440	440	800	360
RCMP Detachment Operations	109,718	115,372	104,229	114,765	10,536
City Hall - Building Mtce	76,020	95,340	84,474	89,622	5,148
18th Ave Yard Bldg - Operation	127,895	153,554	160,353	144,270	(16,083)
Police Station Cleaning	236,412	241,461	249,471	263,213	13,742
City Hall Bldg Cleaning	516,195	227,887	242,887	255,384	12,497
18th Ave Admin Bldg Cleaning	123,939	75,329	79,329	78,425	(904)
18th Ave Yard Cleaning	161,638	68,746	74,746	71,881	(2,865)
Civic Facilities - Admin	481,897	797,323	572,200	613,727	41,527
1300 1st Ave Bldg Operations	208,223	0	0	500	500
1310 3rd Ave - Operations	59,334	0	135,067	102,770	(32,297)
Total Expenditures	3,027,738	2,550,223	2,476,373	2,170,128	(306,245)
Debt					
Total Debt	0	0	0	0	0
Transfers					
Fire Halls	15,988	15,849	15,525	16,043	518
Massey Drive Fire Hall	0	0	2,200	12,938	10,738
Other City Bldgs - General Exp	2,285	5,812	5,000	41,169	36,169
Library Operations	50,501	46,817	43,476	46,408	2,932
RCMP Detachment Operations	67,301	73,135	75,128	73,270	(1,858)
City Hall - Building Mtce	120,325	115,895	116,989	120,244	3,255
18th Ave Yard Bldg - Operation	13,944	15,615	15,008	14,749	(259)
Civic Facilities - Admin	68,000	50,400	50,400	53,550	3,150
1310 3rd Ave - Operations	761	0	1,000	0	(1,000)
Total Transfers	339,105	323,523	324,726	378,371	53,645

Service Category Summary

Facility Maintenance

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
Othr City Bldgs-General Exp AM	(1,105)	0	0	0	0
Library Operations AM	(1,690)	(1,500)	(1,500)	(1,700)	(200)
3rd Pty-Art Gallyry-Bldg Mtc AM	(16,800)	(10,000)	(10,000)	(16,800)	(6,800)
18th Ave Yard Bldg - Opr AM	(4,400)	0	0	0	0
Total Revenues - Asset Maintenance	(23,995)	(11,500)	(11,500)	(18,500)	(7,000)
Expenditures - Asset Maintenance					
Fire Halls AM	106,017	28,237	28,237	26,336	(1,901)
Massey Drive Fire Hall AM	0	15,229	42,747	36,273	(6,474)
Othr City Bldgs-General Exp AM	46,060	168,195	89,875	156,104	66,229
Library Operations AM	76,943	35,115	37,260	31,685	(5,575)
3rd Pty-Art Gallyry-Bldg Mtc AM	56,006	16,109	16,109	26,231	10,122
RCMP Detachment Operations AM	108,222	58,556	58,556	51,596	(6,960)
City Hall - Building Mtce AM	158,189	75,030	75,030	63,066	(11,964)
18th Ave Yard Bldg - Opr AM	164,156	47,297	47,297	41,833	(5,464)
1310 3rd Ave - AM	59,886	0	28,320	17,489	(10,831)
Total Expenditures - Asset Maintenance	775,479	443,768	423,431	450,613	27,182
Transfers - Asset Maintenance					
Fire Halls AM	(14,058)	0	0	0	0
Othr City Bldgs-General Exp AM	52,974	0	0	0	0
RCMP Detachment Operations AM	370	0	0	0	0
City Hall - Building Mtce AM	(25,538)	0	0	0	0
18th Ave Yard Bldg - Opr AM	489	0	0	0	0
Total Transfers - Asset Maintenance	14,237	0	0	0	0
Net Operations	3,608,968	3,292,324	3,204,390	2,971,502	(232,888)

Service Category Summary

Facility Maintenance

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(547,591)	(25,190)	(20,140)	(27,610)	(7,470)
Expenditures					
Salary & Wages (including Benefits)	1,457,055	1,370,075	1,283,893	1,367,774	83,881
Non-Salary Expenses	2,346,162	1,623,916	1,615,911	1,252,967	(362,944)
Total Expenditures	3,803,217	2,993,991	2,899,804	2,620,741	(279,063)
Debt	0	0	0	0	0
Transfers	353,342	323,523	324,726	378,371	53,645
Net Operations	3,608,968	3,292,324	3,204,390	2,971,502	(232,888)

Service Category Summary

Entertainment Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Prince George Playhouse	(1,500)	(20,600)	0	0	0
CN Centre - Sales & Marketing	(72,037)	(66,000)	(75,000)	(78,500)	(3,500)
CN Centre - Cougar Operations	(308,020)	(450,760)	0	(303,080)	(303,080)
CN Centre - Show Operations	(352,693)	(1,044,080)	0	(460,000)	(460,000)
CN Centre - Special Event Oper	(35,385)	0	0	0	0
Total Revenues	(769,634)	(1,581,440)	(75,000)	(841,580)	(766,580)
Expenditures					
Prince George Playhouse	17,280	50,976	25,829	51,454	25,625
CN Centre - Sales & Marketing	23,666	33,900	18,300	40,400	22,100
CN Centre - Cougar Operations	159,898	338,571	178,521	398,439	219,918
CN Centre - Show Operations	263,063	684,958	0	856,375	856,375
CN Centre - Special Event Oper	32,024	0	0	0	0
Total Expenditures	495,931	1,108,405	222,650	1,346,668	1,124,018
Debt					
Total Debt	0	0	0	0	0
Transfers					
Prince George Playhouse	4,170	5,835	2,500	4,658	2,158
CN Centre - Show Operations	0	500	0	0	0
Total Transfers	4,170	6,335	2,500	4,658	2,158
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Prince George Playhouse AM	10,264	3,786	2,668	6,915	4,247
Total Expenditures - Asset Maintenance	10,264	3,786	2,668	6,915	4,247
Transfers - Asset Maintenance					
Prince George Playhouse AM	133	0	0	0	0
Total Transfers - Asset Maintenance	133	0	0	0	0
Net Operations	(259,137)	(462,914)	152,818	516,661	363,843

Service Category Summary

Entertainment Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(769,634)	(1,581,440)	(75,000)	(841,580)	(766,580)
Expenditures					
Salary & Wages (including Benefits)	127,217	347,306	181,877	515,070	333,193
Non-Salary Expenses	378,978	764,885	43,441	838,513	795,072
Total Expenditures	506,194	1,112,191	225,318	1,353,583	1,128,265
Debt	0	0	0	0	0
Transfers	4,303	6,335	2,500	4,658	2,158
Net Operations	(259,137)	(462,914)	152,818	516,661	363,843

Service Category Summary

Event Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Event Hosting - Entertainment	(13,380)	0	0	(1,250)	(1,250)
Sport Event Grants	(4,000)	0	0	0	0
Civic Centre Event Services	(80,336)	(428,200)	0	(84,592)	(84,592)
Civic Centre - Food Beverage	(5,022)	(32,360)	0	(13,000)	(13,000)
Civic Centre - Food Serv Contr	(240,960)	(989,990)	0	(197,930)	(197,930)
Adult Summer Hockey Programs	0	(32,410)	0	(24,000)	(24,000)
Skating Programs	0	(3,500)	0	0	0
Drop in Hockey Programs	(1,993)	(5,000)	0	(3,750)	(3,750)
CN Centre - Recr Use Oper	(91,274)	(109,110)	0	(106,360)	(106,360)
Total Revenues	(436,964)	(1,600,570)	0	(430,882)	(430,882)
Expenditures					
Seniors - Recreation	400	2,470	0	2,470	2,470
Event Hosting - Entertainment	37,116	41,130	30,000	41,130	11,130
Sport Event Grants	7,125	3,691	0	3,690	3,690
Civic Centre-Rental Subsidies	0	2,870	0	2,870	2,870
Event Hosting Services	0	5,000	0	5,000	5,000
Civic Centre Event Services	397,174	542,492	4,825	903,900	899,075
Civic Centre - Marketing	22,178	25,020	1,240	29,700	28,460
Civic Centre - Food Beverage	7,500	32,360	0	15,000	15,000
Civic Centre - Programs	0	3,010	0	3,020	3,020
Civic Centre - Food Serv Contr	197,513	738,700	0	147,740	147,740
Adult Summer Hockey Programs	0	12,000	0	12,600	12,600
Skating Programs	0	3,500	0	3,500	3,500
Drop in Hockey Programs	1,320	3,000	0	3,000	3,000
CN Centre - Recr Use Oper	216	0	0	0	0
Total Expenditures	670,543	1,415,243	36,065	1,173,620	1,137,555
Debt					
Total Debt	0	0	0	0	0
Transfers					
Seniors - Recreation	656	2,000	0	2,000	2,000
Event Hosting - Entertainment	0	2,500	0	2,500	2,500
Sport Event Grants	(878)	0	0	0	0
Civic Centre Event Services	56,016	(21,700)	(11,550)	(22,250)	(10,700)
Total Transfers	55,794	(17,200)	(11,550)	(17,750)	(6,200)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	289,373	(202,527)	24,515	724,988	700,473

Service Category Summary

Event Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(436,964)	(1,600,570)	0	(430,882)	(430,882)
Expenditures					
Salary & Wages (including Benefits)	350,421	468,390	0	818,110	818,110
Non-Salary Expenses	320,122	946,853	36,065	355,510	319,445
Total Expenditures	670,543	1,415,243	36,065	1,173,620	1,137,555
Debt	0	0	0	0	0
Transfers	55,794	(17,200)	(11,550)	(17,750)	(6,200)
Net Operations	289,373	(202,527)	24,515	724,988	700,473

Service Category Summary

Event Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Ice Oval	(500)	0	0	0	0
Civic Centre Bldg Mtce - Oper	(71)	0	0	0	0
Livestock Arenas - Operating	(38,617)	(35,860)	(36,000)	(36,000)	0
Exhibition Grounds-Operations	(400)	(22,580)	0	(7,500)	(7,500)
BC Northern Exhibition	(2,975)	(2,440)	0	(2,500)	(2,500)
Exhibition Sports Ctr - Opr	(40,494)	(45,043)	(44,620)	(41,107)	3,513
RMC Arena - Operations	(166,234)	(324,870)	(81,220)	(200,000)	(118,780)
Kin Centre - Operations	(678,474)	(917,670)	(237,110)	(741,750)	(504,640)
Elksentre - Operations	(73,348)	(329,490)	(82,370)	(200,350)	(117,980)
CN Centre - Bldg Operations	(94)	0	0	0	0
Total Revenues	(1,001,206)	(1,677,953)	(481,320)	(1,229,207)	(747,887)
Expenditures					
Ice Oval	15,500	14,500	15,000	15,000	0
Civic Centre Bldg Mtce - Oper	305,317	550,343	110,155	560,637	450,482
Comm Arenas - Administration	375,283	417,340	536,386	186,755	(349,631)
Livestock Arenas - Operating	23,918	30,724	32,265	30,505	(1,760)
Exhibition Grounds-Operations	19,791	18,246	18,040	21,254	3,214
BC Northern Exhibition	0	1,000	0	1,500	1,500
Exhibition Sports Ctr - Opr	25,879	38,510	38,099	34,483	(3,616)
RMC Arena - Operations	349,141	643,750	669,994	562,829	(107,165)
Kin Centre - Operations	819,318	891,031	1,037,978	1,139,998	102,020
Elksentre - Operations	153,008	374,590	138,984	383,381	244,397
CN Centre - Bldg Operations	1,067,899	1,160,112	1,154,436	1,153,122	(1,314)
Total Expenditures	3,155,053	4,140,146	3,751,337	4,089,464	338,127
Debt					
Total Debt	0	0	0	0	0
Transfers					
Civic Centre Bldg Mtce - Oper	104,924	120,882	126,579	125,795	(784)
Livestock Arenas - Operating	11,064	8,446	9,961	10,868	907
Exhibition Grounds-Operations	340	0	0	0	0
Exhibition Sports Ctr - Opr	6,708	6,533	6,521	6,624	103
RMC Arena - Operations	79,094	102,979	102,839	108,068	5,229
Kin Centre - Operations	127,645	101,325	102,005	99,519	(2,486)
Elksentre - Operations	26,392	38,396	38,554	35,225	(3,329)
CN Centre - Bldg Operations	196,814	106,386	102,750	90,975	(11,775)
Total Transfers	552,981	484,947	489,209	477,074	(12,135)

Service Category Summary

Event Operations

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues - Asset Maintenance					
RMC Arena - Operations AM	(7,012)	0	0	0	0
Kin Centre - Operations AM	(576)	0	0	0	0
Total Revenues - Asset Maintenance	(7,588)	0	0	0	0
Expenditures - Asset Maintenance					
Civic Centre Bldg Mtce AM	45,725	55,613	15,819	51,292	35,473
Livestock Arenas-Operating AM	4,956	1,775	2,563	2,641	78
Exhibition Grounds - Opr AM	1,861	7,072	4,326	3,245	(1,081)
Exhibition Sports Ctr - Opr AM	11,937	3,189	3,331	3,430	99
RMC Arena - Operations AM	130,385	98,593	110,818	153,957	43,139
Kin Centre - Operations AM	302,907	234,757	245,782	265,569	19,787
Elksentre - Operations AM	72,904	86,637	61,632	107,759	46,127
CN Centre - Bldg Operations AM	269,130	280,219	176,129	212,985	36,856
Total Expenditures - Asset Maintenance	839,806	767,855	620,400	800,878	180,478
Transfers - Asset Maintenance					
Civic Centre Bldg Mtce AM	308	0	0	0	0
Livestock Arenas-Operating AM	57	0	0	0	0
Exhibition Sports Ctr - Opr AM	38	0	0	0	0
RMC Arena - Operations AM	240	0	0	0	0
Kin Centre - Operations AM	80	0	0	0	0
CN Centre - Bldg Operations AM	(3,819)	0	0	0	0
Total Transfers - Asset Maintenance	(3,096)	0	0	0	0
Net Operations	3,535,949	3,714,995	4,379,626	4,138,209	(241,417)

Service Category Summary

Event Operations

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(1,008,794)	(1,677,953)	(481,320)	(1,229,207)	(747,887)
Expenditures					
Salary & Wages (including Benefits)	2,568,833	3,268,740	2,815,805	3,331,377	515,572
Non-Salary Expenses	1,426,026	1,639,261	1,555,932	1,558,965	3,033
Total Expenditures	3,994,859	4,908,001	4,371,737	4,890,342	518,605
Debt	0	0	0	0	0
Transfers	549,885	484,947	489,209	477,074	(12,135)
Net Operations	3,535,949	3,714,995	4,379,626	4,138,209	(241,417)

Planning & Development Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Dev Planning and Admin								
REVENUE	(3,590,199)	(3,109,270)	(2,516,940)	(3,430,460)	(3,190,460)	(3,190,460)	(3,190,460)	(3,190,460)
EXPENDITURES	2,706,194	3,130,912	2,745,812	2,914,505	2,965,900	3,013,225	3,061,493	3,110,726
TRANSFERS	340,780	24,000	24,000	128,920	128,920	128,920	128,920	128,920
Total	(543,225)	45,642	252,872	(387,035)	(95,640)	(48,315)	(47)	49,186
Economic Development								
REVENUE	(66,507)	(42,800)	(7,800)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENDITURES	623,491	827,176	631,353	813,782	823,130	832,665	842,390	852,310
TRANSFERS	200	0	0	0	0	0	0	0
Total	557,184	784,376	623,553	793,782	803,130	812,665	822,390	832,310
Asset Management								
EXPENDITURES	351,184	372,270	353,463	375,265	382,425	389,728	397,177	404,775
TRANSFERS	1,194	0	0	0	0	0	0	0
Total	352,377	372,270	353,463	375,265	382,425	389,728	397,177	404,775
Infra Planning & Engineering								
REVENUE	(99,893)	0	0	0	0	0	0	0
EXPENDITURES	727,925	200,000	721,705	808,967	820,525	832,315	844,341	856,606
TRANSFERS	(9,055)	0	0	0	0	0	0	0
Total	618,977	200,000	721,705	808,967	820,525	832,315	844,341	856,606
GRAND TOTAL	985,314	1,402,288	1,951,593	1,590,979	1,910,440	1,986,393	2,063,861	2,142,877

Service Category Summary

Dev Planning and Admin

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
ENV-Partners for Climate Chang	(1,989)	0	0	0	0
Land Use Planning	(150,264)	(140,490)	(107,500)	(160,000)	(52,500)
Subdiv, Infra, Bldg Inspection	(1,628,869)	(1,511,750)	(982,640)	(1,796,460)	(813,820)
Business Licenses	(969,537)	(1,001,830)	(960,000)	(960,000)	0
Land Held For Sale	(191,455)	0	0	0	0
Real Estate Services	(635,854)	(445,500)	(457,800)	(500,000)	(42,200)
Dev Serv Admin - Operations	(6,715)	(8,000)	(8,000)	(8,000)	0
Pine Valley Golf - Operations	(5,516)	(1,700)	(1,000)	(6,000)	(5,000)
Total Revenues	(3,590,199)	(3,109,270)	(2,516,940)	(3,430,460)	(913,520)
Expenditures					
ENV-Partners for Climate Chang	10,098	4,095	0	0	0
ENV-Air Quality Implementation	65,000	70,000	70,000	65,000	(5,000)
Environmental Services	342,127	279,992	177,007	181,783	4,776
ENV-Clean Air Monitoring	12,589	50,000	50,000	50,000	0
Land Use Planning	510,686	532,702	536,650	561,734	25,084
Subdiv, Infra, Bldg Inspection	561,608	814,691	719,016	740,310	21,294
Land Held For Sale	71,845	0	0	0	0
Real Estate Services	323,106	318,390	316,170	335,416	19,246
Dev Serv Admin - Operations	806,261	1,057,522	873,449	976,742	103,293
Pine Valley Golf - Operations	2,874	3,520	3,520	3,520	0
Total Expenditures	2,706,194	3,130,912	2,745,812	2,914,505	168,693
Debt					
Total Debt	0	0	0	0	0
Transfers					
ENV-Partners for Climate Chang	(4,975)	0	0	0	0
Environmental Services	7,932	0	0	0	0
Subdiv, Infra, Bldg Inspection	214,870	24,000	24,000	128,920	104,920
Land Held For Sale	119,610	0	0	0	0
Dev Serv Admin - Operations	3,344	0	0	0	0
Total Transfers	340,780	24,000	24,000	128,920	104,920
Revenues - Asset Maintenance					
Wildfire Mitigation - Fuel Rem					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Wildfire Mitigation - Fuel Rem					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Wildfire Mitigation - Fuel Rem					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	(543,225)	45,642	252,872	(387,035)	(639,907)

Service Category Summary

Dev Planning and Admin

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(3,590,199)	(3,109,270)	(2,516,940)	(3,430,460)	(913,520)
Expenditures					
Salary & Wages (including Benefits)	2,182,012	2,561,452	2,282,862	2,319,745	36,883
Non-Salary Expenses	524,182	569,460	462,950	594,760	131,810
Total Expenditures	2,706,194	3,130,912	2,745,812	2,914,505	168,693
Debt	0	0	0	0	0
Transfers	340,780	24,000	24,000	128,920	104,920
Net Operations	(543,225)	45,642	252,872	(387,035)	(639,907)

Service Category Summary

Economic Development

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Economic Development	(66,507)	(42,800)	(7,800)	(20,000)	(12,200)
Total Revenues	(66,507)	(42,800)	(7,800)	(20,000)	(12,200)
Expenditures					
Economic Development	623,491	827,176	631,353	813,782	182,429
Total Expenditures	623,491	827,176	631,353	813,782	182,429
Debt					
Total Debt	0	0	0	0	0
Transfers					
Economic Development	200	0	0	0	0
Total Transfers	200	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	557,184	784,376	623,553	793,782	170,229

Service Category Summary

Economic Development

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(66,507)	(42,800)	(7,800)	(20,000)	(12,200)
Expenditures					
Salary & Wages (including Benefits)	449,869	480,786	452,383	467,402	15,019
Non-Salary Expenses	173,623	346,390	178,970	346,380	167,410
Total Expenditures	623,491	827,176	631,353	813,782	182,429
Debt	0	0	0	0	0
Transfers	200	0	0	0	0
Net Operations	557,184	784,376	623,553	793,782	170,229

Service Category Summary

Asset Management

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Asset Management	351,184	372,270	353,463	375,265	21,802
Total Expenditures	351,184	372,270	353,463	375,265	21,802
Debt					
Total Debt	0	0	0	0	0
Transfers					
Asset Management	1,194	0	0	0	0
Total Transfers	1,194	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	352,377	372,270	353,463	375,265	21,802

Service Category Summary

Asset Management

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	338,245	350,790	347,973	357,995	10,022
Non-Salary Expenses	12,939	21,480	5,490	17,270	11,780
Total Expenditures	351,184	372,270	353,463	375,265	21,802
Debt	0	0	0	0	0
Transfers	1,194	0	0	0	0
Net Operations	352,377	372,270	353,463	375,265	21,802

Service Category Summary

Infra Planning & Engineering

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Infra Planning & Engineering	206,863	0	521,705	608,967	87,262
Total Expenditures	206,863	0	521,705	608,967	87,262
Debt					
Total Debt	0	0	0	0	0
Transfers					
Total Transfers	0	0	0	0	0
Revenues - Asset Maintenance					
Infrastructure Planning - Gen	(99,893)	0	0	0	0
Total Revenues - Asset Maintenance	(99,893)	0	0	0	0
Expenditures - Asset Maintenance					
Infrastructure Planning - Gen	521,062	200,000	200,000	200,000	0
Total Expenditures - Asset Maintenance	521,062	200,000	200,000	200,000	0
Transfers - Asset Maintenance					
Infrastructure Planning - Gen	(9,055)	0	0	0	0
Total Transfers - Asset Maintenance	(9,055)	0	0	0	0
Net Operations	618,977	200,000	721,705	808,967	87,262

Service Category Summary

Infra Planning & Engineering

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(99,893)	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	227,026		490,649	577,911	87,262
Non-Salary Expenses	500,899	200,000	231,056	231,056	0
Total Expenditures	727,925	200,000	721,705	808,967	87,262
Debt	0	0	0	0	0
Transfers	(9,055)	0	0	0	0
Net Operations	618,977	200,000	721,705	808,967	87,262

Corporate Services Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
IT Services								
REVENUE	(63,877)	(95,000)	(84,990)	(77,490)	(77,490)	(77,490)	(77,490)	(77,490)
EXPENDITURES	3,837,253	4,075,199	3,871,972	3,811,398	3,855,709	3,900,906	3,947,008	3,994,031
TRANSFERS	(48,071)	(283,307)	(177,451)	24,000	24,000	24,000	24,000	24,000
Total	3,725,305	3,696,892	3,609,531	3,757,908	3,802,219	3,847,416	3,893,518	3,940,541
Human Resources								
REVENUE	(463)	0	0	0	0	0	0	0
EXPENDITURES	2,688,238	2,800,672	2,553,710	2,722,410	2,762,260	2,802,908	2,844,367	2,886,657
TRANSFERS	8,671	6,000	0	6,000	6,000	6,000	6,000	6,000
Total	2,696,446	2,806,672	2,553,710	2,728,410	2,768,260	2,808,908	2,850,367	2,892,657
GRAND TOTAL	6,421,751	6,503,564	6,163,241	6,486,318	6,570,479	6,656,324	6,743,885	6,833,198

Service Category Summary

IT Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Computer Services - Operations	(61,410)	(76,500)	(66,500)	(59,000)	7,500
3rd Pty - Computer Serv	(2,467)	(18,500)	(18,490)	(18,490)	0
Total Revenues	(63,877)	(95,000)	(84,990)	(77,490)	7,500
Expenditures					
Computer Services - Operations	2,280,972	2,329,172	2,188,331	2,318,408	130,077
Computer Serv - Mtce Contracts	1,359,973	1,396,070	1,440,710	1,451,510	10,800
Computer Serv-Non-Contract Mtc	37,014	26,000	22,990	22,990	0
3rd Pty - Computer Serv	5,289	18,500	18,490	18,490	0
Total Expenditures	3,683,247	3,769,742	3,670,521	3,811,398	140,877
Debt					
Total Debt	0	0	0	0	0
Transfers					
Computer Services - Operations	103,458	22,150	24,000	24,000	0
Computer Serv-Non-Contract Mtc	76	0	0	0	0
3rd Pty - Computer Serv	2,400	0	0	0	0
Total Transfers	105,934	22,150	24,000	24,000	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
IT Maintenance	154,005	305,457	201,451	0	(201,451)
Total Expenditures - Asset Maintenance	154,005	305,457	201,451	0	(201,451)
Transfers - Asset Maintenance					
IT Maintenance	(154,005)	(305,457)	(201,451)	0	201,451
Total Transfers - Asset Maintenance	(154,005)	(305,457)	(201,451)	0	201,451
Net Operations	3,725,305	3,696,892	3,609,531	3,757,908	148,377

Service Category Summary

IT Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(63,877)	(95,000)	(84,990)	(77,490)	7,500
Expenditures					
Salary & Wages (including Benefits)	2,222,290	2,253,490	2,117,431	2,215,564	98,133
Non-Salary Expenses	1,614,963	1,821,709	1,754,541	1,595,834	(158,707)
Total Expenditures	3,837,253	4,075,199	3,871,972	3,811,398	(60,574)
Debt	0	0	0	0	0
Transfers	(48,071)	(283,307)	(177,451)	24,000	201,451
Net Operations	3,725,305	3,696,892	3,609,531	3,757,908	148,377

Service Category Summary

Human Resources

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Human Resources Operations	(463)	0	0	0	0
Total Revenues	(463)	0	0	0	0
Expenditures					
Union Negotiations/Grievances	3,345	0	0	0	0
Human Resources Operations	1,742,822	1,677,522	1,576,147	1,472,732	(103,415)
Casual Labour Pool	6,544	0	0	0	0
Continuous Improvement	0	0	0	152,642	152,642
Disability Management	270,832	274,002	271,681	272,564	883
Health & Safety	578,362	617,143	561,877	566,414	4,537
Central Training	86,334	232,005	144,005	258,058	114,053
Total Expenditures	2,688,238	2,800,672	2,553,710	2,722,410	168,700
Debt					
Total Debt	0	0	0	0	0
Transfers					
Union Negotiations/Grievances	72	0	0	0	0
Human Resources Operations	5,974	0	0	0	0
Central Training	2,625	6,000	0	6,000	6,000
Total Transfers	8,671	6,000	0	6,000	6,000
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	2,696,446	2,806,672	2,553,710	2,728,410	174,700

Service Category Summary

Human Resources

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(463)	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	2,225,146	2,028,172	1,986,910	1,992,510	5,600
Non-Salary Expenses	463,092	772,500	566,800	729,900	163,100
Total Expenditures	2,688,238	2,800,672	2,553,710	2,722,410	168,700
Debt	0	0	0	0	0
Transfers	8,671	6,000	0	6,000	6,000
Net Operations	2,696,446	2,806,672	2,553,710	2,728,410	174,700

POLICE PROTECTION ENHANCEMENT

DESCRIPTION:

Increase of 4 RCMP members to focus on internal training requirements and improve frontline service delivery to the public, increasing the current contracted strength from 142 to 146.

The City of Prince George population rose from 80,043 in 2018 to 82,290 in 2020. That is an increase of 2.8%. To maintain a corresponding rate of growth with the level of population growth over those two years, the RCMP establishment would have increased by 4 members. In 2019 and 2020, no members were added. Population growth has been approximately 1.5% per year over the last five years. That population growth trend shows no sign of slowing. In order to maintain service levels in the face of increasing demands, additional resources are required.

2 RCMP members – Training Officers

Development of the Prince George RCMP Strategic Plan for 2021/2022 included an internal scan in relation to issues that have been the topics of considerable public discussion. In order to meet the public expectations and improved levels of service delivery, the Strategic Plan will focus strongly on providing a more robust internal training program for the detachment in several areas, including the following:

- **Mandatory firearms and use of force options:** Focus on achieving 100% compliance with mandatory re-certifications for use of force theory & skills, firearms and less lethal intervention options. Ensuring a high level of competence with these intervention options will increase member confidence in their use and decrease the risk of unnecessary injuries or fatalities.
- **Crisis de-escalation and mental health:** Advanced training in the area of mental health and crisis de-escalation. This is a high-risk area with a high number of volatile interactions. An increased level of competence in the ability to peacefully resolve these incidents will decrease the need for physical intervention. Attempts to secure additional resources from partner agencies to expand programs such as Car 60 have been unsuccessful. In order to improve service delivery in this area, unilateral training and capacity enhancements need to be developed.
- **Medical / life saving:** Training in areas such as basic trauma medicine and swift water rescue. Police are routinely the first responders on scene of violent events. Having advanced skills in immediate treatment of traumatic wounds is critical to increasing both police safety and the survivability of victims of incidents such as gunshots, stab wounds or motor vehicle collisions. Each year, police are involved in the retrieval of several persons from hazardous environments such as rivers. Proper training to operate in those environments is critical to ensure the safety of police and victims.
- **In service training:** Locally developed training to address local service delivery gaps specific to the community of Prince George. The training section will work with community stakeholders to develop and deliver training specific to meet the policing needs of Prince George. This will include increasing awareness of local cultural groups and issues as well as improving the Detachment's cooperative response to local issues with partner agencies.

The request for the prescribed safety training officers who will be able to instruct and ensure that all required training is being met on a more consistent basis and expand the current scope of training from once a year to once a month in most areas. This will increase the baseline level of policing service that Prince George RCMP will be able to provide to the community above the minimum provincial legal requirement. This will better ensure the safety of all Prince George residents.

Having an internal training unit will reduce the need for officers to travel down to PRTC in Chilliwack for training, thereby reducing travel/training costs, with the potential of extending the training to other North District units and recovering some of the costs associated with the training unit.

Local mandatory training is currently facilitated by instructors who have other full-time duties at the Detachment. This results in both time away from their primary job functions and an expenditure of overtime funds. Establishing a dedicated training unit would reduce the need for officers to be diverted from their primary job functions to instruct and would reduce overtime costs.

2 RCMP members – Investigative Support Team investigators

On a monthly basis, RCMP conduct an analysis of call response times. Additionally, periodic reviews of the current service delivery model are examined in an effort to continuously improve efficiency.

The Serious Crime Unit is fully tasked with homicide and similar major investigations. As a result, many significant investigations such as frauds, shootings, arsons and aggravated assaults remain the responsibility of frontline officers from initial attendance, until the conclusion of the investigation in court. These investigations require a significant dedication of resources, often occupying multiple officers for days or weeks. While those officers are occupied by these significant investigations, they are unavailable for frontline call response, reducing the number of members responding to calls and increasing call response times.

A proven strategy to alleviate this burden on frontline officers and return them to their primary functions of call response and proactive patrols at many detachments is the formation of an Investigative Support Team (IST). IST investigators take conduct of more serious investigations from frontline officers that do not meet the threshold for Serious Crime to undertake. IST investigators complete followup investigative tasks and bring those files to completion. This frees up frontline officers to respond to calls for service or focus on proactive activities, such as enforcement at drug related properties, patrols in the downtown core and other areas that routinely suffer from break and enters, property damage and graffiti.

Ideally, an IST team at Prince George Detachment would consist of 2 supervisors and 8 investigators to provide 24/7 support to frontline police officers. It is cost prohibitive to undertake such a significant increase in a short period of time. These 2 positions would be the basis of an IST team at Prince George Detachment and would be supervised by an existing supervisor position in the Serious Crime Unit. This small team is a reasonable compromise to minimize cost while introducing enough capacity in this function to have a reasonable impact to relieve pressure on frontline officers, enabling them to provide a more effective service to the public.

**FINANCIAL COST OF THE ENHANCEMENT:**

Due to process timing with the RCMP, the positions would be filled in the last quarter of 2022 with an estimated cost of **\$201,365**. The total budget cost for 2023 is estimated to be **\$805,460**.

MEASUREMENT OF SERVICE LEVEL INCREASE:Training Officers

Failure to develop capacity to maintain a training standard consistent with evolving legal requirements and social expectations could negatively impact service delivery, creating risk to public and officer safety and adversely affect the community's perception of public safety as well as fair and equitable police service delivery. Increased proficiency in tactics will result in officers resolving high risk situations successfully, reducing the number of incidents in which force is required as well as minimizing the level of interventions utilized during those interactions.

IST Officers

Frontline officer response times to calls for service will be reduced. Frontline officers will also have additional time to focus on proactive activities to address ongoing issues and problems reported in various neighbourhoods throughout the community.



FIRE & RESCUE SERVICES STRATEGIC PLAN

DESCRIPTION:

Fire & Rescue Services presented a Standards of Coverage Report to Council in the fall of 2015. A Fire Service Standards of Coverage Report analyzes a fire departments current level of service provided across all divisions and concludes with recommendations to improve those service levels.

The report completed in 2015 contained three primary recommendations; one of those was to replace fire Hall #1 with a new building situated in a centralized location. The two remaining recommendations consisted of staffing increases to improve overall response coverage to the entire city, and the design and utilization of an enhanced training facility.

Approving the operating budget enhancement will allow the new Fire & Rescue Services Leadership Team to develop a strategic plan, utilizing an external consultant with the history and experience of the previous Standards of Coverage Report.

FINANCIAL COST OF THE ENHANCEMENT:

Approval of the **\$60,000** service enhancement will cover the costs associated with hiring a consultant to assist with the strategic plan development and delivery. The enhancement includes a contingency to cover unforeseen costs to ensure project completion within budget.

RELATIONSHIP OF REQUEST TO COUNCIL'S VISIONS AND DIRECTION:

City Government and Infrastructure - Approval of this service enhancement will result in the development of a professionally supported business case outlining the Fire & Rescue Services strategic plan recommendations. This report will provide evidence based data and research to Council for consideration to approve future Fire & Rescue Services capital recommendations, ensuring critical emergency services match community growth.

RE-OPENING WASHROOMS IN THE CANADA GAMES PLAZA

DESCRIPTION:

Administration committed to return an enhancement request for Council's consideration regarding re-opening of the Canada Games Plaza washrooms. This followed references by members of Council to the need for public washroom access, as well as an August 2021 announcement by the Prince George Public Library that it would be locking public washrooms at the Bob Harkins Branch, with access only being granted on a "by request" basis. Frequent incidents of suspected and observed substance use, as well as improperly discarded substance use supplies, including biohazards, prompted the decision. As promised, Administration is presenting for Council consideration a 2022 budget enhancement for \$250,000 to enable seasonal opening of the Canada Games Plaza Washrooms.

During the period April 14 – November 28 2020, the Canada Games Plaza washrooms were opened on a pilot basis as a means to mitigate COVID-19 impacts associated with diminished public washroom access for vulnerable populations in the downtown. Several related costs, noted below, informed the 2022 Budget Enhancement Request.

2020 Cost (\$223,410)	Description
\$ 82,233	Bathroom Monitoring provided by the POUNDS Project Society – 7 days per week and 10 hours per day
\$129,467	Contracted Security for Canada Games Plaza (for period of washroom operation)
\$ 482	Materials (Water and Signage)
\$ 6,930	Contracted Janitorial Service (for a 3 month period, prior to the transition of this responsibility to the POUNDS Project Society)
\$ 4,298	Maintenance - Site Readiness Costs & Closure Remediation Costs (staff and materials)

A portion of the above noted costs, amounting to \$86,356, was covered by one-time external grant funding provided by the Canadian Medical Association Foundation (through the Federation of Canadian Municipalities) and the Government of Canada (through its Reaching Home Homelessness Strategy program). It is important to note that solid waste costs associated with the placement and emptying of additional garbage containers was not tracked. The RCMP also reported an increase in the calls for service at the site, although associated cost implications or business continuity impacts were not tracked.

While a peer (defined as those with lived or living experience) management model such as the one offered by the POUNDS Project Society, is a best practice because it is a cost effective and staff have the relationships and expertise necessary to manage access and overdoses, it is not without challenges. Trained supervisors required to successfully manage peer employees with many barriers to employment, are difficult to recruit and retain. This often creates significant peaks and valleys in service delivery. However, the monitoring of washroom access in areas of high vulnerability is mandatory to ensure the health and safety of everyone. Few non-profits have the capacity to provide the service and if an alternate service delivery model, such as monitoring by contracted security, were pursued operating costs would increase exponentially.

The City is continuing to fund the Prince George Native Friendship Centre and the Association Advocating for Women and Community to provide washroom access in the downtown core as part of their respective personal storage programs. In addition, a working group of the Community Safety Hub partnership has been established to explore the enhancement of washroom access provided by other non-profits located in the downtown.

FINANCIAL COST OF THE ENHANCEMENT:

An increase to the 2022 Facility Maintenance budget to enable seasonal opening of the Canada Games Plaza washrooms would be **\$250,000**.

INCREASE THE ANNUAL GRANT FUNDING FOR THE OUTDOOR ICE OVAL SOCIETY (OIOS)

DESCRIPTION:

As per the OIOS presentation to Council on December 6, 2021, a request by the nonprofit group to increase their annual grant of \$15,000 to \$30,000 was made. Council deferred the request for consideration during the 2022 operating budget discussions. Administration has prepared a Service Enhancement on behalf of the OIOS for this purpose.

The OIOS has operated for over 20 years with a \$15,000 annual grant to cover various costs associated with their operation. The main purpose for this increase to a \$30,000 annual grant is to assist with rising expenses and to help offset years when expenses exceed revenues. The OIOS is also proposing the start of a capital equipment/building maintenance fund that will be available when equipment and buildings reach their expected life span and larger repairs or replacement is required.

FINANCIAL COST OF THE ENHANCEMENT:

Approval of the additional \$15,000 grant to the OIOS will be recognized in the grant funding in the Exhibition Park and Community Arenas.

MEASUREMENT OF SERVICE LEVEL INCREASE:

The OIOS continues to provide a positive, low-cost outdoor recreation experience to local citizens and guests of all ages. Their site has seen numerous additions, with the most recent being enhanced building facilities stemming from the 2015 Canada Winter Games. The OIOS provides an annual report to Council as part of their grant funding agreement. Part of this reporting includes a head count of participants utilizing the facility and compares that with previous seasons; 14,855 skate visitors used the facility in 2020-21, which is near the most ever counted in a season.

Finance Summary

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	2023 Proposed (UX)	2024 Proposed (UX)	2025 Proposed (UX)	2026 Proposed (UX)
Fiscal Services								
REVENUE	(189,871,948)	(180,799,670)	(181,793,037)	(190,178,986)	(195,810,459)	(197,175,135)	(199,772,100)	(200,880,986)
EXPENDITURES	1,447,957	1,795,247	2,920,595	2,778,330	3,278,330	3,278,330	3,278,330	3,278,330
DEBT	21,159,842	22,401,166	14,868,657	9,434,833	11,705,160	12,067,981	13,268,933	13,111,588
TRANSFERS	59,662,360	50,886,781	56,060,391	64,288,018	64,030,698	63,821,388	63,875,848	63,809,240
Total	(107,601,789)	(105,716,476)	(107,943,394)	(113,677,805)	(116,796,271)	(118,007,436)	(119,348,989)	(120,681,828)
Risk & Procurement								
EXPENDITURES	1,718,770	1,847,783	1,930,428	2,174,717	2,187,561	2,200,661	2,214,024	2,227,655
Total	1,718,770	1,847,783	1,930,428	2,174,717	2,187,561	2,200,661	2,214,024	2,227,655
Service Centre								
REVENUE	(8,074)	(4,340)	(4,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
EXPENDITURES	803,896	818,381	722,861	754,659	766,574	778,727	791,122	803,766
Total	795,822	814,041	718,861	751,659	763,574	775,727	788,122	800,766
Financial Services								
REVENUE	(139,802)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
EXPENDITURES	1,909,391	2,044,585	2,046,783	2,249,452	2,241,622	2,284,637	2,328,512	2,373,263
TRANSFERS	974	12,750	3,000	0	0	0	0	0
Total	1,770,563	1,932,335	1,924,783	2,124,452	2,116,622	2,159,637	2,203,512	2,248,263
OLD BU's - Fiscal Services								
EXPENDITURES	21,380,945	0	0	0	0	0	0	0
TRANSFERS	(21,380,945)	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0
GRAND TOTAL	(103,316,635)	(101,122,317)	(103,369,322)	(108,626,977)	(111,728,514)	(112,871,411)	(114,143,331)	(115,405,144)

Service Category Summary

Risk & Procurement

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Total Revenues	0	0	0	0	0
Expenditures					
Risk Management - Admin	255,769	289,522	283,925	282,991	(934)
Procurement	291,681	440,141	418,133	437,356	19,223
Insurance Premiums	992,814	1,002,250	1,112,500	1,338,500	226,000
Insurance and Claims	178,506	115,870	115,870	115,870	0
Total Expenditures	1,718,770	1,847,783	1,930,428	2,174,717	244,289
Debt					
Total Debt	0	0	0	0	0
Transfers					
Total Transfers	0	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	1,718,770	1,847,783	1,930,428	2,174,717	244,289

Service Category Summary

Risk & Procurement

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	0	0	0	0	0
Expenditures					
Salary & Wages (including Benefits)	498,934	649,503	631,978	642,197	10,219
Non-Salary Expenses	1,219,836	1,198,280	1,298,450	1,532,520	234,070
Total Expenditures	1,718,770	1,847,783	1,930,428	2,174,717	244,289
Debt	0	0	0	0	0
Transfers	0	0	0	0	0
Net Operations	1,718,770	1,847,783	1,930,428	2,174,717	244,289

Service Category Summary

Service Centre

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Service Centre	266	(4,340)	(4,000)	(3,000)	1,000
50-50 Lottery: United Way	(8,340)	0	0	0	0
Total Revenues	(8,074)	(4,340)	(4,000)	(3,000)	1,000
Expenditures					
Service Centre	795,556	818,381	722,861	754,659	31,798
50-50 Lottery: United Way	8,340	0	0	0	0
Total Expenditures	803,896	818,381	722,861	754,659	31,798
Debt					
Total Debt	0	0	0	0	0
Transfers					
Total Transfers	0	0	0	0	0
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	795,822	814,041	718,861	751,659	32,798

Service Category Summary

Service Centre

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(8,074)	(4,340)	(4,000)	(3,000)	1,000
Expenditures					
Salary & Wages (including Benefits)	625,464	659,141	571,521	595,751	24,230
Non-Salary Expenses	178,432	159,240	151,340	158,908	7,568
Total Expenditures	803,896	818,381	722,861	754,659	31,798
Debt	0	0	0	0	0
Transfers	0	0	0	0	0
Net Operations	795,822	814,041	718,861	751,659	32,798

Service Category Summary

Financial Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Billings & Collection	(139,419)	(125,000)	(125,000)	(125,000)	0
Payroll	(383)	0	0	0	0
Total Revenues	(139,802)	(125,000)	(125,000)	(125,000)	0
Expenditures					
Billings & Collection	599,213	628,776	563,355	587,996	24,641
Financial Planning	455,299	460,783	439,870	550,143	110,273
Accounting - Operating	622,383	674,620	717,993	791,538	73,545
Payroll	232,496	280,406	325,565	319,775	(5,790)
Total Expenditures	1,909,391	2,044,585	2,046,783	2,249,452	202,669
Debt					
Total Debt	0	0	0	0	0
Transfers					
Financial Planning	(1,036)	0	0	0	0
Accounting - Operating	2,010	12,750	3,000	0	(3,000)
Total Transfers	974	12,750	3,000	0	(3,000)
Revenues - Asset Maintenance					
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance					
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance					
Total Transfers - Asset Maintenance	0	0	0	0	0
Net Operations	1,770,563	1,932,335	1,924,783	2,124,452	199,669

Service Category Summary

Financial Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(139,802)	(125,000)	(125,000)	(125,000)	0
Expenditures					
Salary & Wages (including Benefits)	1,798,322	1,952,995	1,977,903	2,108,532	130,629
Non-Salary Expenses	111,069	91,590	68,880	140,920	72,040
Total Expenditures	1,909,391	2,044,585	2,046,783	2,249,452	202,669
Debt	0	0	0	0	0
Transfers	974	12,750	3,000	0	(3,000)
Net Operations	1,770,563	1,932,335	1,924,783	2,124,452	199,669

Service Category Summary

Fiscal Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues					
Investment Earnings	(160,716)	(300,000)	(115,000)	(250,000)	(135,000)
Payroll Burden Clearing	(6,079)	0	0	0	0
FortisBC Agreement	(6,591,585)	(6,606,021)	(6,710,763)	0	6,710,763
External Debt - MFA	(456,962)	(456,962)	(527,394)	(606,153)	(78,759)
Road Rehabilitation program	(5,647,688)	(5,650,000)	(5,800,000)	(5,950,000)	(150,000)
General Infrastructure Reinvest	(9,075,892)	(2,550,000)	(2,675,000)	(2,800,000)	(125,000)
Snow Control	(8,496,375)	(8,500,000)	(10,000,000)	(10,200,000)	(200,000)
Off Street Parking Levy	(1,700,000)	(1,700,000)	(2,000,000)	(2,000,000)	0
Prov Uncond Grant - Traffic Fi	(1,326,527)	(1,015,000)	(1,015,000)	(1,250,000)	(235,000)
Gaming - Uncond Grant	(491,328)	(2,600,000)	0	(2,600,000)	(2,600,000)
Internal Debt Recoveries	(563)	0	0	0	0
Community Works - Grant	(3,171,539)	(3,170,138)	(3,314,897)	(3,314,897)	0
Provincial Grants	(6,351,801)	(185,625)	(190,000)	0	190,000
Miscellaneous Revenues	(96,729)	(38,000)	(62,000)	(62,000)	0
Provincial School	(24,882,559)	(28,900,000)	(28,900,000)	(31,900,000)	(3,000,000)
Regional District	(6,080,893)	(5,800,000)	(6,000,000)	(6,100,000)	(100,000)
FFG Reg. Hospital District	(8,966,165)	(7,400,000)	(8,900,000)	(8,900,000)	0
BC Assessment Authority	(779,316)	(700,000)	(750,000)	(800,000)	(50,000)
MFA	(3,078)	(2,500)	(3,000)	(3,300)	(300)
911 Emergency Service	(1,760,223)	(1,600,000)	(1,700,000)	(1,800,000)	(100,000)
20th/Victoria BIA Assoc	0	(100,000)	(100,000)	(100,000)	0
Downtown BIA Assoc	(318,270)	(318,270)	(327,818)	(337,653)	(9,835)
Taxes - General	(97,275,652)	(97,072,106)	(96,568,927)	(104,675,129)	(8,106,202)
Grant in Lieu - Provincial	(3,046,399)	(2,958,000)	(2,988,000)	(3,331,000)	(343,000)
Grant in Lieu - Federal	(377,419)	(360,000)	(360,000)	(365,000)	(5,000)
Grant in Lieu - Private Utilit	(1,643,569)	(1,643,568)	(1,635,200)	(1,634,300)	900
Franchise Fee - FortisBC	(1,051,367)	(1,000,000)	(1,000,000)	(1,050,000)	(50,000)
PG Pulpmill Rd Erosion LAS	(11,009)	(26,680)	(10,538)	(10,054)	484
Non Res Schl Tax	(26,891)	(33,800)	(30,000)	(30,000)	0
Tax Sales	0	(11,000)	(7,500)	(7,500)	0
Tax Balance Adj	133	0	0	0	0
3rd Pty - Union 1048 Recovery	(46,910)	(55,000)	(55,000)	(55,000)	0
3rd Pty - Union 1048 BC Dvsn	(3,839)	(10,000)	(10,000)	(10,000)	0
3rd Pty - Union 1048 National	0	(1,000)	(1,000)	(1,000)	0
3rd Pty - Union 399 Recovery	(24,738)	(35,000)	(35,000)	(35,000)	0
3rd Pty - Union 399 National	0	(1,000)	(1,000)	(1,000)	0
Total Revenues	(189,871,948)	(180,799,670)	(181,793,037)	(190,178,986)	(8,385,949)

Service Category Summary

Fiscal Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Expenditures					
YE Accrual Adj - General Oper	(1,376)	0	0	0	0
RTE Early Benefit Program:NDIT	492,929	500,000	500,000	500,000	0
Library - Cost Recovery	(384,528)	0	0	0	0
Audit	51,030	54,000	54,000	56,500	2,500
Amortization - budget only	0	19,700,000	21,000,000	22,000,000	1,000,000
Asset Amort & Gain/Loss - GEG	3,517,031	0	0	0	0
Asset Amort & Gain/Loss - PRS	2,446,524	0	0	0	0
Amortization - budget - contra	0	(19,700,000)	(21,000,000)	(22,000,000)	(1,000,000)
Asset Amort & Gain/Loss - TNS	11,224,626	0	0	0	0
Asset Amort & Gain/Loss - SWR	329,446	0	0	0	0
Asset Amort & Gain/Loss - PHW	49,358	0	0	0	0
Asset Amort & Gain/Loss - PRC	3,813,960	0	0	0	0
Payroll Burden Clearing	389,100	0	0	0	0
Accts Pay-Rounding-W/O-Disc	12	0	0	0	0
Salary Transition Clearing	426,985	0	0	0	0
Contingency	376,078	1,131,247	2,256,595	2,111,830	(144,765)
Internal Debt Recoveries	21,074	0	0	0	0
Miscellaneous Revenues	270	0	0	0	0
Taxes - General	376	1,000	1,000	1,000	0
Tax Balance Adj	374	7,000	7,000	7,000	0
3rd Pty - Union 1048 Recovery	47,159	55,000	55,000	55,000	0
3rd Pty - Union 1048 BC Dvsn	3,839	10,000	10,000	10,000	0
3rd Pty - Union 1048 National	0	1,000	1,000	1,000	0
3rd Pty - Union 399 Recovery	24,634	35,000	35,000	35,000	0
3rd Pty - Union 399 National	0	1,000	1,000	1,000	0
Total Expenditures	22,828,902	1,795,247	2,920,595	2,778,330	(142,265)
Debt					
FortisBC Agreement	7,527,676	7,527,675	7,547,002	0	(7,547,002)
Mobile Equipment	1,279,236	2,129,703	2,158,838	2,552,180	393,342
External Debt - MFA	11,741,148	12,137,934	4,536,747	5,861,862	1,325,115
Lease Payments - Other	0	0	0	245,176	245,176
Off Street Parking Levy	555,854	555,854	576,070	725,615	149,545
Interest on Property Tax	55,929	50,000	50,000	50,000	0
Total Debt	21,159,842	22,401,166	14,868,657	9,434,833	(5,433,824)

Service Category Summary

Fiscal Services

	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Transfers					
YE Accrual Adj - General Oper	1,376	0	0	0	0
Library - Cost Recovery	384,528	0	0	0	0
Asset Amort & Gain/Loss - GEG	(3,517,031)	0	0	0	0
Asset Amort & Gain/Loss - PRS	(2,446,524)	0	0	0	0
Asset Amort & Gain/Loss - TNS	(11,224,626)	0	0	0	0
Asset Amort & Gain/Loss - SWR	(329,446)	0	0	0	0
Asset Amort & Gain/Loss - PHW	(49,358)	0	0	0	0
Asset Amort & Gain/Loss - PRC	(3,813,960)	0	0	0	0
Payroll Burden Clearing	(384,528)	0	0	0	0
FortisBC Agreement	(936,090)	(921,654)	(836,239)	0	836,239
Mobile Equipment	(1,289,514)	(2,129,703)	(2,158,838)	(2,552,180)	(393,342)
Mgmt OH Recoveries	(3,359,332)	(3,360,050)	(3,336,827)	(3,346,496)	(9,669)
Salary Transition Clearing	(426,985)	0	0	0	0
Prior Year's Surplus	(1,376)	0	0	0	0
Internal Debt	4,022,571	4,100,000	4,100,000	4,100,000	0
External Debt - MFA	(7,550,593)	(7,485,106)	0	(65,500)	(65,500)
Road Rehabilitation program	5,647,688	5,650,000	5,800,000	5,950,000	150,000
General Infrastructure Reinvets	9,075,892	2,550,000	2,675,000	2,800,000	125,000
Snow Control	(6,857)	0	0	0	0
Lease Payments - Other	0	0	0	(245,176)	(245,176)
Operating Contribution - DDES	73,979	207,615	175,275	412,135	236,860
Contingency	1,500	0	0	0	0
Off Street Parking Levy	1,144,146	1,144,146	1,423,930	1,274,385	(149,545)
Contr to Capital Reserve	250,000	250,000	1,000,000	0	(1,000,000)
Cont to Asset Mtce (fund 13)	6,980,815	5,406,946	5,064,550	5,365,108	300,558
Gaming - Uncond Grant	491,328	2,600,000	0	2,600,000	2,600,000
Community Works - Grant	3,171,539	3,170,138	3,314,897	3,314,897	0
Provincial Grants	6,351,801	185,625	190,000	0	(190,000)
Provincial School	24,882,559	28,900,000	28,900,000	31,900,000	3,000,000
Regional District	6,080,893	5,800,000	6,000,000	6,100,000	100,000
FFG Reg. Hospital District	8,966,165	7,400,000	8,900,000	8,900,000	0
BC Assessment Authority	779,316	700,000	750,000	800,000	50,000
MFA	3,078	2,500	3,000	3,300	300
911 Emergency Service	1,760,223	1,600,000	1,700,000	1,800,000	100,000
20th/Victoria BIA Assoc	0	100,000	100,000	100,000	0
Downtown BIA Assoc	318,270	318,270	327,818	337,653	9,835
Taxes - General	0	0	(3,072,625)	0	3,072,625
Grant in Lieu - Provincial	172,135	85,000	85,000	85,000	0
Grant in Lieu - Federal	38,543	20,000	20,000	20,000	0
3rd Pty - Union 399 Recovery	104	0	0	0	0
Total Transfers	45,262,230	56,293,727	61,124,941	69,653,126	8,528,185
Revenues - Asset Maintenance	0	0	0	0	0
Total Revenues - Asset Maintenance	0	0	0	0	0
Expenditures - Asset Maintenance	0	0	0	0	0
Total Expenditures - Asset Maintenance	0	0	0	0	0
Transfers - Asset Maintenance	(6,980,815)	(5,406,946)	(5,064,550)	(5,365,108)	(300,558)
Levy Funded	(6,980,815)	(5,406,946)	(5,064,550)	(5,365,108)	(300,558)
Total Transfers - Asset Maintenance	(6,980,815)	(5,406,946)	(5,064,550)	(5,365,108)	(300,558)
Net Operations	(107,601,789)	(105,716,476)	(107,943,394)	(113,677,805)	(5,734,411)

Service Category Summary

Fiscal Services

Supporting Detail (Consolidation)	2020 Actual (AA)	2020 Bylaw (UB)	2021 Bylaw (UB)	2022 Proposed (UX)	Budget Change 2022 vs 2021
Revenues	(189,871,948)	(180,799,670)	(181,793,037)	(190,178,986)	(8,385,949)
Expenditures					
Salary & Wages (including Benefits)	507,190	102,000	102,000	102,000	0
Non-Salary Expenses	22,321,712	1,693,247	2,818,595	2,676,330	(142,265)
Total Expenditures	22,828,902	1,795,247	2,920,595	2,778,330	(142,265)
Debt	21,159,842	22,401,166	14,868,657	9,434,833	(5,433,824)
Transfers	38,281,415	50,886,781	56,060,391	64,288,018	8,227,627
Net Operations	(107,601,789)	(105,716,476)	(107,943,394)	(113,677,805)	(5,734,411)